

THE CITY OF **WESTON** *taking flight* FLORIDA



FISCAL YEAR 2004 BUDGET



SEPTEMBER 23, 2003



Prepared for:

The Weston City Commission

through the efforts of

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Severn Trent Services, Contract Administrator

City Commission

Eric M. Hersh, Mayor

Robin Bartleman, Commissioner

Barbara Herrera-Hill, Commissioner

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CITY OF WESTON

Fiscal Year 2004 Budget

Guide to Readers

About the Budget

The Fiscal Year 2004 Budget for the City of Weston serves four fundamental purposes:

1. Policy Guide – as a policy document, the Budget serves to inform the reader about the Municipal Corporation and its policies. The Budget includes organization-wide financial and programmatic policies and goals that address long-term concerns and issues, as well as its short-term financial and operational policies that guide the development of the annual Budget. This Budget document details the services that the City and its Dependent Districts will provide during the twelve-month period from October 1, 2003 through September 30, 2004. The Departmental Budget sections provide goals, objectives and performance measures for each department.

2. Financial Plan - as a financial plan, the Budget details the costs associated with providing municipal services and how the services will be funded. The General Fund section includes a summary and detailed description of all revenues and expenditures. Specific Fund sections also describe revenue and expenditure sources and uses and significant trends affecting specific funds. The Budget document explains the underlying assumptions for the revenue estimates and discusses significant revenue trends. In addition, there is discussion of the City's accounting structure and budgetary policies.

3. Operations Guide – as an operations guide, the Budget details how departments and the funds are organized. The Budget informs the reader of all the activities, services and functions carried out by each department. In addition, the Budget provides for performance measurements of organization-wide objectives to aid in monitoring the progress of the City. Each departmental budget section includes a description of the department's function, its goals and objectives, performance indicators, authorized positions within the organizational structure, budget highlights, and the budgetary appropriation.

4. Communications Device - as a communication device, the Budget provides summary information to aid the reader in interpreting the document. Charts, graphs, tables and text are included to consolidate the information as much as possible. The budget document also includes a detailed table of contents and a glossary of terms to make it easy to locate and understand its contents. Finally, the Budget includes the Budget Message section, which provides readers with a condensed analysis of the fiscal plans of the City of Weston for the upcoming fiscal year.

CITY OF WESTON

Fiscal Year 2004 Budget

GFOA Award



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**City of Weston
Florida**

For the Fiscal Year Beginning
October 1, 2002

Handwritten signature of William R. Smith, President of GFOA.

President

Handwritten signature of Jeffrey R. Egan, Executive Director of GFOA.

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Weston, Florida for its annual budget for the fiscal year beginning October 1, 2002. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

CITY OF WESTON

Fiscal Year 2004 Budget

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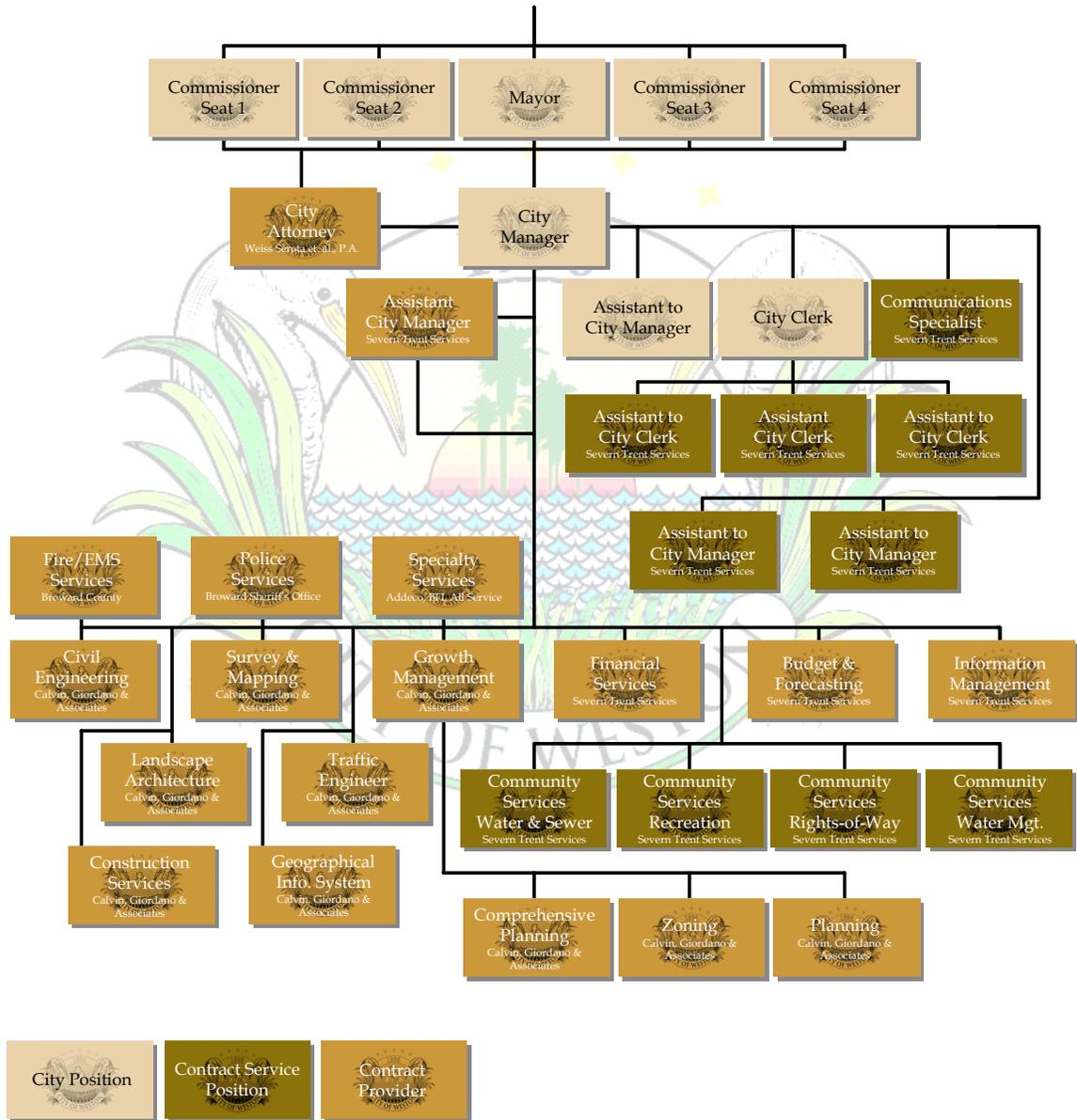
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Organization Chart

Residents of Weston



City Position designates personnel employed directly by the City.
Contract Service Position designates personnel who work exclusively for the City but are employed by Contract Service Providers.
Contract Provider designates services supplied by public and private entities engaged by the City under contracts to provide those services.

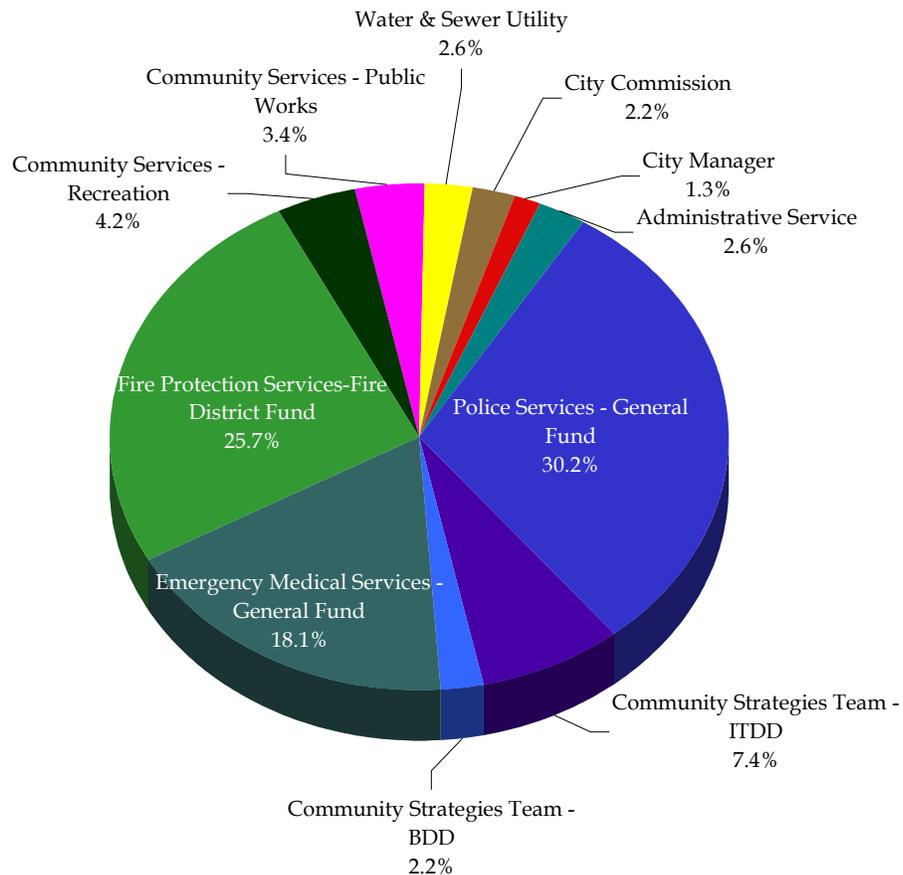
CITY OF WESTON

Fiscal Year 2004 Budget

Staffing Levels

The City of Weston is different from most other municipalities in the Country in that it provides services to its residents for the most part not with its own personnel, but with either contract providers on an as needed basis or contract personnel dedicated exclusively to working in and for the City but employed by other entities. This last group is referred to in Weston as Contract Service Personnel and their positions are referred to as Contract Service Positions. In terms of being able to account for the personnel and changes in personnel, in Weston's case, one needs to know that in addition to the five City Elected Officials, three City Personnel and Contract Service Position Personnel, only two contract providers have specific number of its personnel assigned to the City stipulated in their contracts: Broward Sheriff's Office and Broward County Fire/Rescue.

**Fiscal Year 2004 Staffing of City Employees,
Contract Service Employees
BSO & Broward County Fire Rescue Employees by Department**
Percent of Total



CITY OF WESTON

Fiscal Year 2004 Budget

Staffing Levels

Staffing Comparison by Department *In Full-Time Equivalents*

Department	Position Type	Actual FY 2002	Budget FY 2003	Budget FY 2004
City Commission	City Position	5.00	5.00	5.00
City Manager	City Position	3.00	3.00	3.00
Administrative Service	Contract Service Position	6.00	6.00	6.00
Police Services - General Fund	Contract Provider	62.00	63.00	69.00
Community Strategies Team - ITDD	Contract Provider	17.00	17.00	17.00
Community Strategies Team - BDD	Contract Provider	0.00	5.00	5.00
Emergency Medical Services - General Fund	Contract Provider	32.75	41.35	41.35
Fire Protection Services-Fire District Fund	Contract Provider	49.95	58.55	58.55
Community Services - Recreation	Contract Service Position	9.00	11.34	9.67
Community Services - Public Works	Contract Service Position	6.83	6.83	7.83
Water & Sewer Utility	Contract Service Position	4.83	5.83	5.83
Total		196.36	222.90	228.23

As shown in the table above, Fiscal Year 2004 Budget provides funding for a net increase of 5.33 Full-Time Equivalents (FTEs) or a decrease of 1 full-time position and increase of 1 part-time positioning in the Contract Service Positions and increase of 6 Contract Provider Positions. The specific changes are the addition of one Code Enforcement Officer and five Deputies in the City's Police Department, elimination of one unfilled Maintenance Manager position in the Community Services – Recreation Department, reclassification of one existing Maintenance Manager position from Community Services – Recreation Department to Community Services – Public Works, which increased that Department's personnel, and addition of one part-time Community Center Attendant in the Community Services – Recreation Department. Further specifics on the changes in personnel level are provided within each department/fund section of the Budget.

CITY OF WESTON

Fiscal Year 2004 Budget

Annual Budget Procedures

Budget Procedures

In accordance with Section 3.03 of Charter of the City of Weston (Powers and duties of the City Manager), the City Manager shall prepare and submit to the City Commission a proposed annual budget and capital program. Charter Section 4.04 (Annual Budget Adoption) further details the annual budget adoption procedure as consistent with those outlined in Chapter 166.241, Florida Statutes (Fiscal years, financial reports, appropriations, and budgets):

- (1) Each municipality shall report its finances annually as provided by general law.
- (2) Each municipality shall make provision for establishing a fiscal year beginning October 1 of each year and ending September 30 of the following year.
- (3) The governing body of each municipality shall adopt a budget each fiscal year. The budget must be adopted by ordinance unless otherwise specified in the respective municipality's charter. The amount available from taxation and other sources, including amounts carried over from prior fiscal years, must equal the total appropriations for expenditures and reserves. The budget must regulate expenditures of the municipality, and it is unlawful for any officer of a municipal government to expend or contract for expenditures in any fiscal year except in pursuance of budgeted appropriations.

After the Budget is adopted, the Commission is authorized by Section 4.03 (e) Emergency Appropriations, to make emergency appropriations by passing an emergency resolution to meet a public emergency affecting life, health, property or the public peace. To the extent that there are no unappropriated revenues to meet such appropriation, the Commission may by such emergency resolution authorize the issuance of emergency notes, which may be renewed from time to time, but the emergency notes and renewals in any fiscal year shall be paid not later than the last day of the fiscal year succeeding that in which the emergency appropriations were made.

The City of Weston Budget is adopted on a Total Budget basis for the City and its two Dependent Districts. Any transfers within the Funds are permissible as long as the total level of revenues or expenditures are held constant and are accomplished by approval of the City Manager and Assistant City Manager, who also fulfills the role of the City's Financial Advisor. Should the total amount of the City's, Indian Trace Development District's or Bonaventure Development District's budgets change during a fiscal year, the Commission would be required to amend the appropriate budget by resolution.

CITY OF WESTON

Fiscal Year 2004 Budget

Annual Budget Procedures

Budget Schedule

Budgeting is a year-round process, where all departments, staff, as contract providers participate by providing constant feedback on financial and operational effects of the current budget as well as recommendations for future budgets. However, as specified in the City's Charter, the development of the Annual Budget is the specific responsibility of the City Manager. To assist the Manager in the preparation of the Budget, the Manager relies on the Finance Department and the Budget Director, which services in Weston is provided under contract as part of the Administrative Services.

The formal budget process begins in early March with the Department Heads and the Budget Director formulating expenditure, reserve and revenue estimates as well as drafting objectives, highlights and performance measures. All departments are responsible for compiling budget figures, which are then reviewed and adjusted by the City Manager, Assistant City Manager and the Budget Director during a series of interdepartmental meetings. The preliminary draft of the budget document is presented to the City Manager in the first few days of June following the delivery to the City of preliminary estimates of taxable values by the Broward County Property Appraiser on June 1. One month later, on July 1, the Property Appraiser certifies to the City the final amount of taxable real estate and tangible property values within the City, and based on that certified value the City can set its preliminary millage rate.

Subsequently to the certification, the City Commission adopts a Resolution setting the preliminary millage rate used to prepare the statute-mandated Notice of Proposed Taxes. During the remainder of July, the Budget Document is refined, printed in draft form and distributed to the Commission. Also during July, the City Manager assisted by the City Clerk and Budget Director completes Form DR-420, Certification of Taxable Value, and returns it along with a copy of the Resolution setting the proposed millage rate and information on the preliminary special assessment rates to the Property Appraiser Office by August 1.

Commencing in the first week of August, the Manager and key staff meet individually with the members of the City Commission and present them the Budget for their review and changes. After any changes and suggestions to the Budget are incorporated into the Budget, the document is printed as Tentative Budget for consideration at the first Budget public hearing in September. Meanwhile, the preliminary millage rate is used in the Notice of Proposed Taxes, also referred to as the Truth-In-Millage or TRIM notice, mailed by the office of the Broward County Property Appraiser to all property owners on August 24.

In accordance with Florida Statutes, the City Commission holds two public hearings on the proposed millage rate and the Budget in September. During the first public hearing, the millage and the Budget are tentatively adopted and during the second hearing

CITY OF WESTON

Fiscal Year 2004 Budget

Annual Budget Procedures

the final millage and Budget are adopted. Following the passage of the final millage rate, the City has three days to notify the County Property Appraiser of the final millage and thirty days to certify compliance with Florida Statutes with the Florida Department of Revenue. After the final millage rate and Budget are passed, they become effective on October 1, when the City's new Fiscal Year commences.

Presented below is the Fiscal Year 2004 Budget Calendar for the City.

DATE	RESPONSIBILITY	ACTION
March 3	Department Heads Budget Director	Begin Formulation of Budget Estimates, Objectives, Highlights, and Performance Measures
May 23	City Manager Assistant City Manager Budget Director	Begin Departmental and Draft Budget Review Meetings
June 2	Broward County Property Appraiser	Delivery of the Preliminary Estimate of Taxable Value to the City
June 13	Budget Director	Draft the Preliminary Budget Document
July 1	Broward County Property Appraiser	Delivery of Form DR-420, Certification of Taxable Value to the City
July 7	City Commission	TRIM Resolution Setting the Time and Date of the First Public Hearing, Setting the TRIM Millage Rate, ITDD, BDD, Fire Rescue, & Street lighting Assessment Rates
July 28	Budget Director	Draft Budget delivered to the Commission
August 1	City Manager City Clerk Budget Director	Form DR-420 & TRIM Resolution Due to the Broward County Property Appraiser & Revenue Collector
August 4 – 8	Commission Members City Manager Assistant City Manager Budget Director Department Heads	One-on-one meetings with members of the City Commission to discuss the draft Budget
August 24	Broward County Property Appraiser	Truth-in-Millage (TRIM) Notifications Sent to All Property Owners
September 8	City Commission	First Public Hearing on Tentative Millage Rate, Tentative City ITDD and BDD Budgets
September 22	City Commission	Second Public Hearing Setting the City's Final Millage Rate and Budget, Fire Rescue and Street Lighting Assessment Rates, ITDD Assessment Rate & Final Budget, BDD Assessment Rate & Final Budget
September 25	City Manager City Clerk Budget Director	Final City Millage, Fire Rescue, Street Lighting, ITDD & BDD Assessment Rates Due to the Broward County Property Appraiser & Revenue Collector
October 21	City Manager City Clerk Budget Director	Form DR-487 & TRIM Certification Due to TRIM Compliance Section of the Department Of Revenue

CITY OF WESTON

Fiscal Year 2004 Budget

City Goals & Objectives

The City of Weston was created by its residents to give them a common identity, control over their local government, ability to form their destiny and protect and enhance their lifestyle. To achieve its mission as stated, the City Government effectuates all policies of the City Commission as the representatives of the residents and sets long and short-term goals and objectives.

The information contained below is a list of the goals and objectives of the City of Weston. These long-term goals and short-term objectives highlight the future priorities of the City. The short-term objectives are programmatic in their nature and cover Fiscal Year 2004 beginning on October 1, 2003 through September 30, 2004. The long-term goals are strategic and cover a multi-year period beginning with the current Fiscal Year and continuing through Fiscal Year 2010.

Short-Term Fiscal Year 2004 Objectives

City Manager:

- Implement a new patrol zone in April of 2004.
- Increase staffing of Rescue 55 and 81 to three paramedics to bring the level to three on all rescue vehicles serving the City.
- Implement usage of the Vista Park.
- Negotiate and implement an agreement for the Weston Ice Arena.
- Continue capital improvements as outlined in the 2010 Strategic Value Plan.

City Attorney:

- Assist Charter Review Board in performing mandated 2004 Charter Review.
- Provide legal advice to the Planning & Zoning Board.
- Update, revise and amend City Codes based on legal developments.

Administrative Services:

- Implement and integrate a new advanced municipal financial management system for fund accounting, asset management and project tracking.
- Update the City's 2010 Business Plan and extend it to 2015.
- Submit for and receive the Government Finance Officers Association consecutive awards for the City Budget and CAFR.
- Complete Budget transition to GASB 34 requirements.
- Conduct scheduled replacements of desktops for on-site users
- Redesign and enhance the City's website.

Police Services:

- Continue to maintain the lowest crime rate of all Municipalities in Broward County.
- Reduce impact on current resources with the addition of a seventh patrol zone.

CITY OF WESTON

Fiscal Year 2004 Budget

City Goals & Objectives

- Increase the efficiency of the City Code Enforcement Unit with the addition of a certified code enforcement officer and cross training of existing Community Strategies Team Community Service Aides.
- Maintain the highest clearance rate in the County for reported Part One criminal offences.

Emergency Medical Services:

- Increase staffing on Rescue Vehicles 55 and 81 to three paramedics each.
- Equip Quint #81 with a new infrared device.
- Purchase nine sets of "Life-Throwing Appliances" for first-response water rescue capability on all vehicles.

Community Development:

- Complete design and implementation of Phase I of Weston's Coordinated Signal System.
- Shift transportation engineering activities from a "new infrastructure, capacity and safety" mode to an "operational efficiency, safety and maintenance" mode.
- Continue to develop Geographic Information System for public utilities by expanding the database to include sewer laterals and water service lines.

Community Services – Recreation:

- Implement usage of Vista Park.
- Work with Arena Development Company, Ltd. to implement the Weston Ice Arena.
- Continue to offer Community Center programs that match the needs and interests of the residents.
- Act as a facilitator for the Arts Council of Greater Weston.

Community Services – Specialty Services:

- Provide cost effective solid waste management services to the residents of Weston through implementation of a new five-year franchise.
- Maintain high levels of service for safety of school children in the City of Weston.

Long-Term Goals:

Our goal for the longer term will be to adjust our focus from the construction of new infrastructure to the creation of enhanced value through management and maintenance of our existing infrastructure. Our 2010 Strategic Value Plan and 2010 Business Plan provide the necessary tools to prepare us to meet this and other long term goals, and during the course of the next year, each of these plans will be updated to take us to 2015.



Eric M. Hersh
Mayor

Robin Bartleman
Commissioner

Barbara Herrera - Hill
Commissioner

Daniel J. Stermer
Commissioner

Murray Chermak
Commissioner

John R. Flint
City Manager

23 September 2003

*The Honorable Mayor and Commissioners
City of Weston, Florida*

Dear Mayor and Commissioners:

In accordance with Section 3.03(e) of the Charter of the City of Weston, it is with privilege that I present to you, for your review and consideration, the Budget for Fiscal Year 2004 for the City of Weston, the Bonaventure Development District, and the Indian Trace Development District.

The City of Weston Budget maintains the Ad-Valorem millage rate at 1.5235 mills for the seventh consecutive year.

The City's Gross Taxable Value grew 14.08% for Fiscal Year 2004 over the Prior Year's Gross Taxable Value, to \$5,333,514,400, with 3.81% of the increase attributable to new properties appearing on the tax rolls for the first time, and 10.27% of the increase attributable to growth in value of existing properties.

With but a few residences left to be completed in the Isles at Weston and the Windmill Reserve communities, and Weston Commons being one of the last non-residential projects left to be completed, the City is essentially built-out and the portion of double-digit increases in gross taxable value attributable to new properties that the City has enjoyed each year of its brief existence to date no longer continues.

Looking toward the upcoming fiscal year, and the years beyond, our emphasis clearly must focus on the growth in value of existing properties so as to assure that Weston continues to be the premiere place to live and conduct business. Our Strategic Value Plan, coupled with our Business Plan, will enable us to maintain the necessary focus and successfully continue to generate a return on the investment in residences and businesses through growth in value.

This Budget as presented is complete in all material aspects as they relate to the accounting of all revenues and expenditures, and upon final adoption by the City Commission, it will be presented in its final format inclusive of all statistical data so as to comply with the standards for submission for the GFOA Distinguished Budget Presentation Award.

The revenues for all funds are \$93,984,374, a 4.11% increase over the prior year's revenues. Contributing factors to this increase are the growth in values of the City's properties and the growth of the City's population, each yielding additional revenues, and the expansion of existing revenue resources. Expenditures for all funds are \$90,466,431, a 3.82% increase over prior year's expenditures, primarily attributable to contractual obligations and various capital projects as scheduled in the City's 2010 Strategic Value Plan. Reserves are \$3,517,943.





The achievement of build-out coupled with the implementation of a new solid waste and recycling contract put in place certain financial dynamics which are addressed in this Budget. With build-out comes a substantial loss of Building Permit revenues that the City has enjoyed for the past six years, and which must now be accounted for. With the implementation of a new solid waste and recycling contract on January 1, 2004, the City's residents will enjoy the lowest solid waste/recycling rates in Broward County for single-family, multi-family and commercial categories, and a higher level of service with quarterly bulk-trash collections and collection the day after a non-collection holiday. The new lower rates correspondingly derive less franchise revenues which must now be accounted for.

To address these dynamics, a Solid Waste Franchise Fee of 20% is proposed for each of the three solid waste rate categories; single family, multi-family, and commercial, to become effective January 1, 2004. Currently, a Franchise Fee of 15% is imposed upon the commercial category only. Even with the new Franchise Fee and based upon current Tipping Fees, single family homeowners will enjoy a 21% reduction, multi-family homeowners will enjoy a 18.1% reduction, and commercial accounts will enjoy a 12.1% reduction over current solid waste and recycling rates and still enjoy the lowest rates in Broward County.

This will be the third year that the Simplified Communications Tax has been in place, and based upon the experience of the prior two years, revenues are adjusted upward to reflect actual receipts.

Revenues from all other sources experience nominal increases, with the exception of Building Permits and Solid Waste Fees as previously discussed, and a decrease in Interest Earnings attributable to the current financial market conditions.

CITY OF WESTON

In City Commission, the overall cost increase is reflective of the March 2003 voter-approved compensation increase for the Mayor and Commissioners.

In City Manager, a primary emphasis continues to be placed on communications with the City's residents and businesses, and is reflected in the overall increase, which includes the newly added CodeRed emergency notification service and the successful Weston University program. Monitoring of the Davie Commons project will continue.

The City Attorney costs are reflective of contractual obligations, as well as services for the Charter mandated convening of a Charter Review Board.

Administrative Services costs reflect annual contractual obligations as well as cost consolidations, and Audit costs reflect annual contractual obligations. Overall costs are reduced due to efficiencies gained during the current year and carried forward.

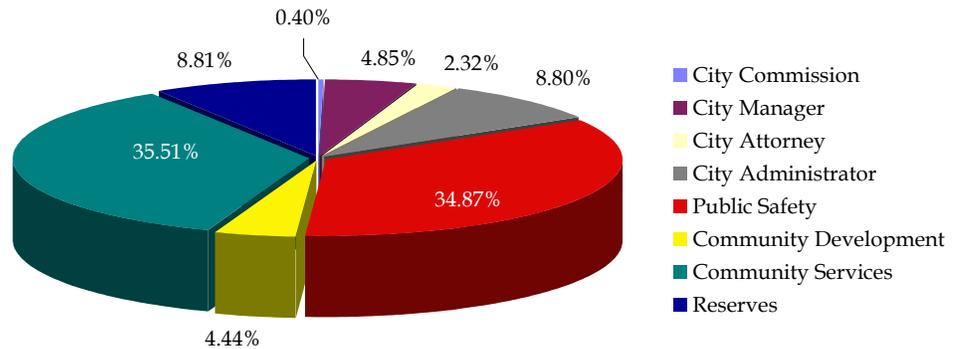
Police Services increases are attributable to the creation of a seventh, and most likely the final, patrol zone consisting of five additional Deputies, which coincides with the City's build-out. This zone will primarily encompass the southwestern quadrant of the City where the last of the City's growth is occurring. This additional



staffing will continue to assure prompt response times and optimal law enforcement visibility throughout all areas of the City. Funding is provided for and services will commence on or about April 1, 2004. Also included is funding for a third Code Enforcement Officer which will enable enhanced coverage on weekdays, evenings, and week-ends. Funding is provided for and services will commence on or about January 1, 2004.

Emergency Medical Services will continue to be funded via the General Fund as the Florida Supreme Court ruled in August 2002 that revenues to fund the Emergency Medical Services portion of the Budget of an integrated EMS/Fire Department could not be generated by special assessment as had been done through Fiscal Year 2000.

CITY OF WESTON General Fund Category Summary Fiscal Year 2004



Increases in Emergency Medical Services provide for the staffing of a third paramedic on Rescue 55 and on Rescue 81, where there are currently only two paramedics on each unit. Broward County funds the staffing for the third paramedic on the City's third unit, Rescue 67. This addition in staffing will enable the three person rescue units to respond to medical emergencies and transport advanced life support (ALS) patients without taking an Engine Company or Aerial Company out of service to provide for the necessary medical response and ALS transport additional staffing, as is the current practice. This will optimize the utilization of all of the City's Fire and EMS resources yielding the most units available at any given time to respond to a call for service. Funding is provided for and services will commence on or about January 1, 2004. Funding is also provided for the purchase of nine ResQmax rescue rocket line throwing devices for each unit stationed in the City, to be used as a first response in water rescues.

In Community Development, the increase in Professional Services is attributable to contractual obligations and the increased demand for the services of certain disciplines to support related day-to-day activities.

Community Services – Recreation decreases are attributable to the reassignment of Professional Services costs and a reduction in Capital Outlay. Included is the final phase of improvement to Tequesta Trace Park that consists of parking lot expansion, lighting and landscaping. Funding is also included to continue the successful Florida International University Concert Series and to expand the program to four



concerts for this year, and the staff will work with the Arts Council of Greater Weston toward additional cultural offerings. Funding is provided for the Tennis Center to account for financial activities at the facility and pursuant to the City's agreement with the operator the City will be responsible for certain costs during the term of the agreement. Anticipated grant proceeds consist of a Florida Recreation Development Assistance Program grant for Vista Park in the amount of \$200,000, and a Land and Water Conservation Fund grant for Vista Park in the amount of \$200,000.

Community Services – Specialty Services reflects a substantial overall decrease due to the reduction in pass-through Solid Waste costs, resulting from the City's new Solid Waste/ Recycling contract.

The Engineering Fee Fund accounts for revenues and expenditures associated with the processing of plans, issuance of permits, and performance of inspections for engineering projects. Decreases are due to the anticipated reduction in construction activity associated with build-out.

Capital Projects Fund – Community Development represents revenues accrued voluntarily from various entities for certain infrastructure improvements. Proposed projects include new traffic signals at the intersections of Bonaventure Boulevard and Saddle Club Road, and SW 36th Street and South Post Road, each subject to final Broward County Traffic Engineering Division approval, and for bridge enhancements at the Weston Road bridge north of Griffin Road.

The Street Maintenance Fund represents revenues accrued from the Local Option Gas Tax and State Revenue Sharing that are restricted to transportation related expenditures. Revenue increases reflect the contribution from the FDOT for the City's signalization of the I-75 off-ramps at Arvida Parkway, as well as increases in the Local Option Gas Tax revenues due to the City's increased population. Projects include the curbing of the median on Weston Road from Indian Trace to the north City limit and associated drainage, signalization of the I-75 off-ramps at Arvida Parkway; construction of a round-a-bout at the intersection of Saddle Club and South Post Roads; the reconstruction of traffic signals on Indian Trace at Three Village Road, Springs/Palm Boulevards, and Falls/North Lake Boulevards carried forward from last fiscal year; and scheduled bridge inspections and resulting repairs.

Fire District Fund increase is reflective of contractual obligations. Funding is provided for the purchase of a fourth thermal imaging device so as to have one for each apparatus stationed in the City. Assessments for residential properties are \$190.98 in Fiscal Year 2003, and will be \$199.79 in Fiscal Year 2004.

Capital Projects Fund – Infrastructure accounts for municipally generated funds designated for infrastructure. The decrease over current year's expenditures reflects the encumbered amount for the construction of Vista Park. Included this year is funding for the construction of a restroom/storage/meeting room building at the Regional Park. In anticipation of the acquisition of the 3.08 acre parcel located at the southwest corner of State Road 84 and Bonaventure Boulevard, funding is provided for the development of a passive park. Funding is no longer required for the Tequesta Trace Debt Service as the final payment was made in Fiscal Year 2003.



BONAVENTURE DEVELOPMENT DISTRICT

In Community Services – Right-of-Way funding provides for the landscape, sidewalk and street lighting operations, and the Broward Sheriff's Office Community Strategies Team within the District. Supervision is provided on a cost sharing basis with the Indian Trace Development District. Cost increases reflect contractual increases as well as an increase in ROW Maintenance due to the completion of the Bonaventure Master Plan improvements.

Community Services – Water Management provides for canal maintenance and federally mandated NPDES (National Pollution Discharge Elimination System) compliance.

The Capital Projects Fund – Series 2002 provided the funds to complete the Bonaventure Master Plan, and the decrease accounts for the fifth and final phase of the Plan.

Debt Service Fund – Series 2002 provided for the repayment of the bond proceeds used to fund the Bonaventure Master Plan and the purchase of the Keep Bonaventure Beautiful Corporation.

Assessments for Fiscal Year 2004, comprised of debt service, and operations and maintenance (inclusive of repayment of initial operating funds, the Bonaventure Shuttle, the Community Strategies Team, and landscaping) are \$424.31 for single-family units (\$401.16 FY 2003) and \$268.30 for multi-family units (\$253.66 FY 2003), with operations and maintenance of water management bodies assessed on a per acre basis additional.

INDIAN TRACE DEVELOPMENT DISTRICT

Enterprise Fund – Water & Sewer Utility provides for the District's operation and maintenance of its water distribution and sewer collection systems; and for payment to the District's provider for water production and sewage treatment. Overall costs are reduced due to a decrease in Reserves.

Community Services – Basin II Water Management provides for the maintenance of the drainage infrastructure in the Basin.

Debt Service Fund – Basin II Series 2001 services the debt incurred to initiate certain roadway improvements in the Basin. Overall costs are reduced due to a decrease in scheduled principal and interest payments.

Debt Service Fund – Basin II Series 2003 services to debt incurred to fund the construction of the drainage infrastructure associated with the development of the Isles at Weston community.

Community Services – Basin I Rights-of-Way provides for the landscape, sidewalk and street lighting maintenance, and the Broward Sheriff's Office Community Strategies Team within the Basin. Increases provide for additional tree trimming and irrigation maintenance, and significant funding for the improvement to the



landscaping on the Weston Road medians from South Post Road to the north City limit.

Community Services – Basin I Water Management provides for the maintenance of the drainage infrastructure in the Basin. The accomplishment of pump rehabilitation provides for the overall decrease.

Debt Service Funds – Basin I Series 1995A, Basin I Series 1995B, and Basin I Series 1997 collectively services the debt incurred to fund the drainage infrastructure associated with the Arvida, Emerald Estates, and commercially developed properties within the Basin. Increases are due to scheduled increases in principal payments.

Capital Projects Fund – Basin I Series 1997 will provide the funding for the construction of the Public Works facility, and pavement treatments at the City's entrances located at Arvida Parkway south of State Road 84, Indian Trace south of State Road 84, and Bonaventure Boulevard north of Griffin Road; and bridge enhancements on Arvida Parkway west of Weston Road, and Bonaventure Boulevard north of Griffin Road.

Assessments for residential properties within Basin I remain relatively stable.

In summary, the residents of the City of Weston may look forward to the following in Fiscal Year 2004:

- *No increase in ad valorem taxes*
- *The lowest solid waste and recycling rates in Broward County with increased services*
- *The implementation of a BSO seventh patrol zone*
- *The addition of one BSO Code Enforcement Officer*
- *Staffing of three persons on each of the three BCFR rescue units stationed in the City*
- *Final phase of improvements at Tequesta Trace Park*
- *Street maintenance improvements throughout the City*
- *Opening of Vista Park*

The Staff continues to work with Arena Development Corp. towards an agreement to provide for the financing, construction, operation and management of a proposed ice arena to be located in Vista Park. Should the parties be successful in arriving at an agreement, a resolution authorizing the execution of the agreement, along with an ordinance to amend this Budget to account for financing the construction of the facility, will be brought before the City Commission for consideration.

Fiscal Year 2003 was an extraordinary year for the City of Weston, and provides the challenge for us to exceed these accomplishments in Fiscal Year 2004. Our City Clerk and staff, with the support of Severn Trent and Calvin, Giordano and Associates, provided the City's voters with a flawless municipal election. The City Commission secured for the City's residents and businesses the lowest solid waste and recycling rates in Broward County. The Sheriff of Broward County along with the District VIII-Weston Chief and his staff made Weston the safest place in Broward County by having the lowest crime rate in the county for the second year in a row.



Severn Trent, for the work it performed on behalf of the City, earned for the City recognition from the Government Finance Officers Association the Certificate of Excellence in Financial Reporting for the City's Fiscal Year 2002 Comprehensive Financial Report, and the Distinguished Budget Presentation Award for the City's Fiscal Year 2003 Budget. Calvin, Giordano and Associates was named South Florida's Engineering Firm of the Year for 2003 by the South Florida Business Journal. Broward County Fire Rescue will now be managed by the Broward Sheriff's Office, making for coordinated law enforcement and fire rescue response and unified command in what will provide our residents and businesses with unparalleled public safety services.

These recent successes clearly demonstrate that our City Commission, City Staff and service providers have worked diligently to make our contract style of managing our municipal corporation work exceedingly well, and to excel in each of their respective undertakings to the benefit of all.

Our goal for the upcoming Fiscal Year is to achieve the build-out of our service and physical infrastructure to coincide with the build-out of the City. The additions to BSO staffing and Fire Rescue staffing, the completion of improvements to Tequesta Trace Park and development of Vista Park, and the ongoing maintenance of our landscaping, streets and sidewalks will assure the accomplishment of this goal.

Our goal for the longer term will be to adjust our focus from the construction of new infrastructure to the creation of enhanced value through management and maintenance of our existing infrastructure. Our 2010 Strategic Value Plan and 2010 Business Plan provide the necessary tools to prepare us to meet this and other long term goals, and during the course of the next year, each of these plans will be updated to take us to 2015.

The staff and I thank you for the opportunity to have met with each of you individually to review this Budget in depth and to prepare you to make a fully informed decision at the September 8th and September 22nd public hearings.

In closing, the preparation of this document was made possible by the dedicated professionals of Severn Trent Services, Inc. with input from Broward County Building Code Services Division, Broward County Fire Rescue Division, the Broward Sheriff's Office, Calvin, Giordano and Associates, Inc., and Weiss, Serota, Helfman, Pastoriza, Guedes, Cole and Boniske, P.A. Thank you all for a job well done on this document and for your exceptional work throughout the year. On behalf of the City staff and our service providers, I wish to thank you, the Mayor and Commissioners, for your continued support as we all look forward to a successful Fiscal Year 2004.

Respectfully submitted,

CITY OF WESTON

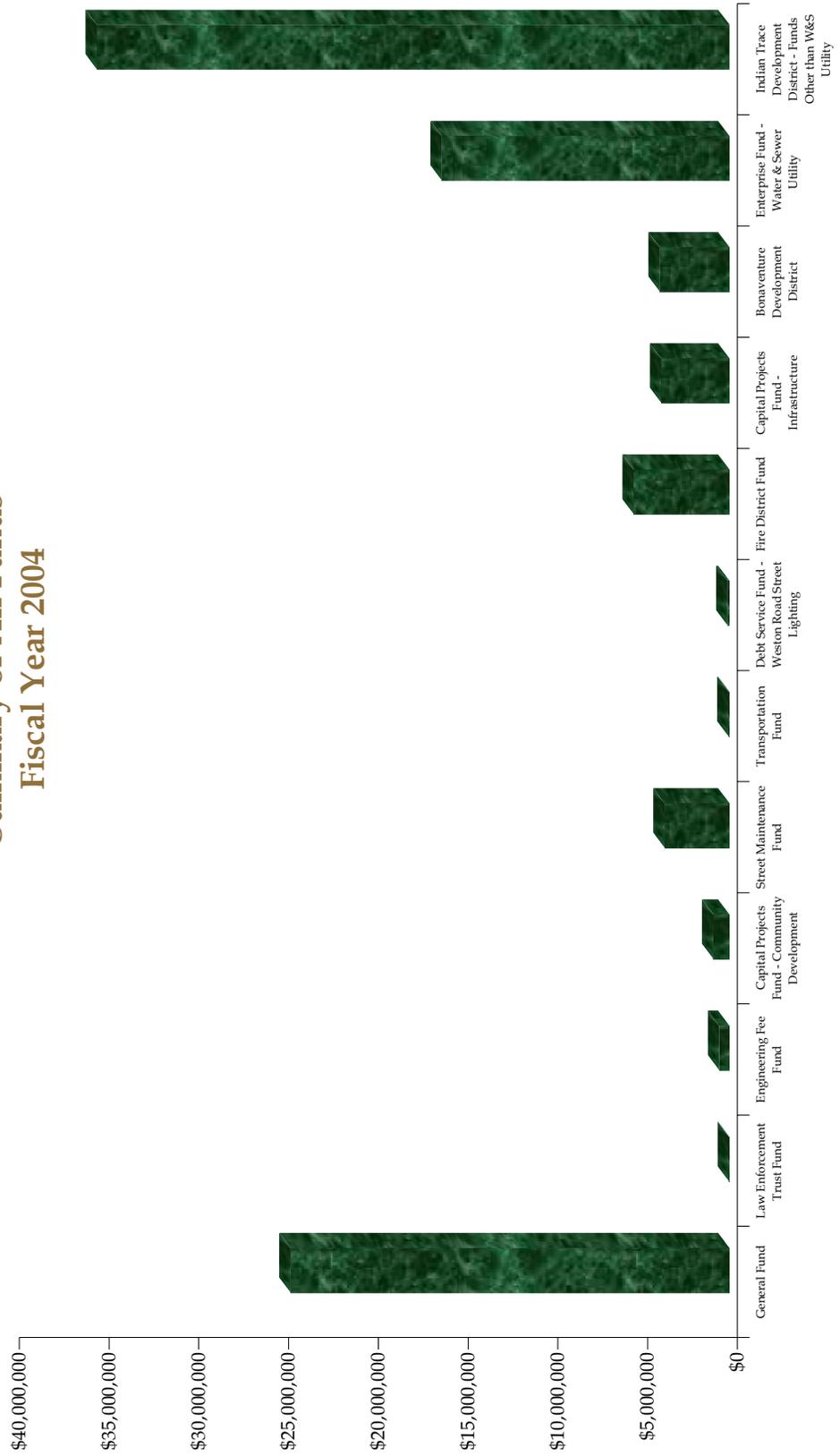
A handwritten signature in black ink, appearing to read 'John R. Flint', is written over a white background.

John R. Flint
City Manager



CITY OF WESTON

Summary of All Funds Fiscal Year 2004





FINANCIAL SUMMARY

BUDGET FORMAT

As first introduced in the Fiscal Year 2002, this Budget conforms to the Government Finance Officers Association's (GFOA) recommended budget format for municipal governments. This format provides that the budget be a policy document, financial plan, operations guide, and communications device. The budget as presented answers all four criteria while at the same time continuing to ensure that the goals and objectives established in the budget process are translated into results with resource allocation tied to performance.

Summary of All Funds

The total Proposed Fiscal Year 2004 Budget, including all dependent districts of the City of Weston, is \$93,984,374. General Fund totals \$24,421,973, Law Enforcement Trust Fund \$27,215, Engineering Fee Fund \$583,800, Capital Projects Fund - Community Development \$890,000, Street Maintenance Fund \$3,607,694, Transportation Fund \$56,218, Debt Service Fund - Weston Road Street Lighting \$107,512, Fire District Fund \$5,345,437, Capital Projects Fund - Infrastructure \$3,812,072, Bonaventure Development District \$3,891,211, Indian Trace Development District Enterprise Fund - Water & Sewer Utility \$16,027,056, and Indian Trace Development District Funds other than Enterprise Fund \$35,214,185.

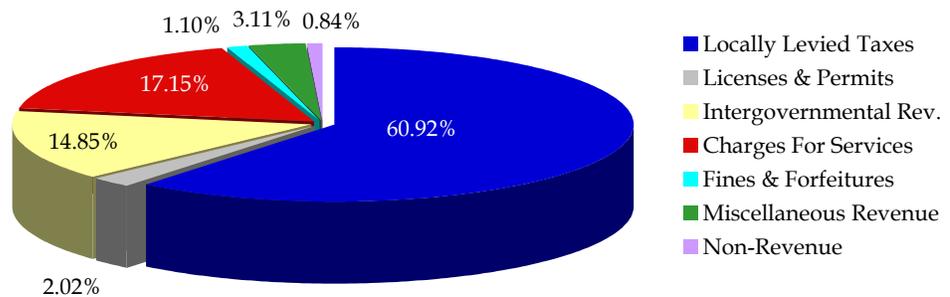
General Fund

The General Fund is used to account for resources and expenditures that are available for the general operation of city government.

Revenues

The revenues, available for allocation in the 2004 Fiscal Year General Fund Proposed Budget, total \$24,421,973.

CITY OF WESTON General Fund Revenue Summary Fiscal Year 2004



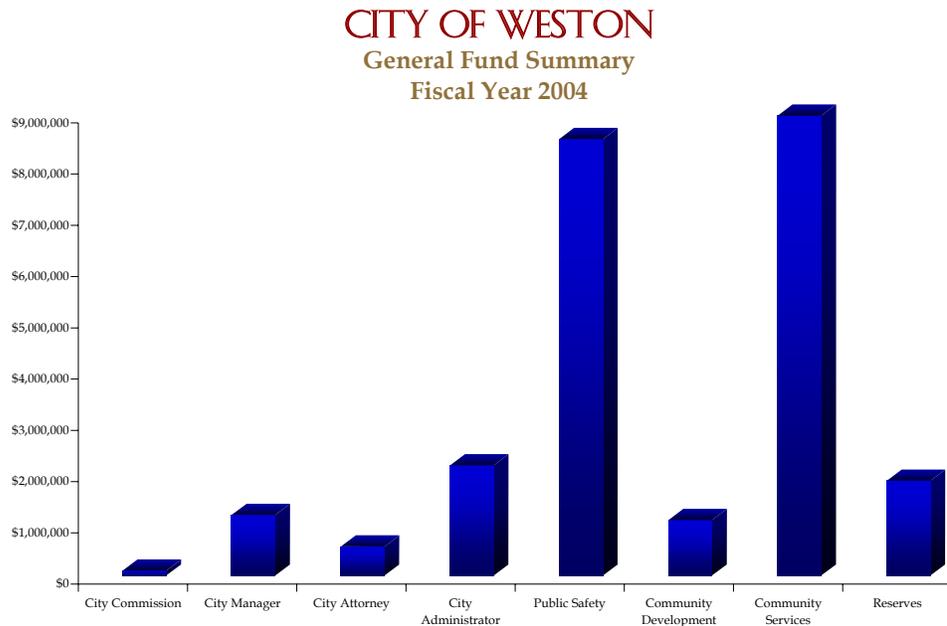


Locally Levied Taxes - This category includes Ad Valorem Taxes, Franchise Fees, Utility Taxes, and the Simplified Communications Tax. The total revenue amount anticipated from this category is estimated at \$14,878,907. This amount includes \$7,719,329 from Ad Valorem Taxes based on millage of 1.5235. The rate, the lowest in Broward County, is the same as adopted by the City over the last seven fiscal years and also identical to the Unincorporated Municipal Services rate charged by the County before incorporation.

Licenses & Permits - This revenue category represents revenues from City Occupational Licenses, Building Permits, and Cost Recovery Engineering Permits. Total revenue anticipated to be collected in this category is \$493,002 and represents a decrease over Fiscal Year 2003 revenues due primarily to fewer new units subject to building inspections and permits.

Intergovernmental Revenues - Total revenues in this category are projected to reach \$3,626,787 representing overall a slight increase due to a higher population count in the City.

Charges for Services - This category is composed of revenues relating to services provided by the City, such as Planning & Zoning Fees, Solid Waste Fees, and Recreation Fees. The total revenue anticipated to be collected in this category is \$4,189,294 and represents a decrease over current year's projections due mainly to lower new Solid Waste pass-through rates resulting from the City's new contract for services with All Service.



Fines & Forfeitures - Revenues projected to be available for allocation from this category total \$267,893 and include Court and Code Violation Fines, with the former being budgeted at a higher level than currently due to a consistently high revenue stream.

Miscellaneous Revenue - Projected revenues are anticipated to reach \$760,000 and are derived from Interest Earnings on the City's General Fund balance and other



Miscellaneous Revenues that the City does not account for in other revenue line items.

Non-Revenue - This category represents a transfer of \$106,090 from the Fire District Fund into the General Fund to fund the cost of administration of the Special District, as well as the second \$100,000 repayment of the interfund loan by the Bonaventure Development District Rights-of-Way Fund.

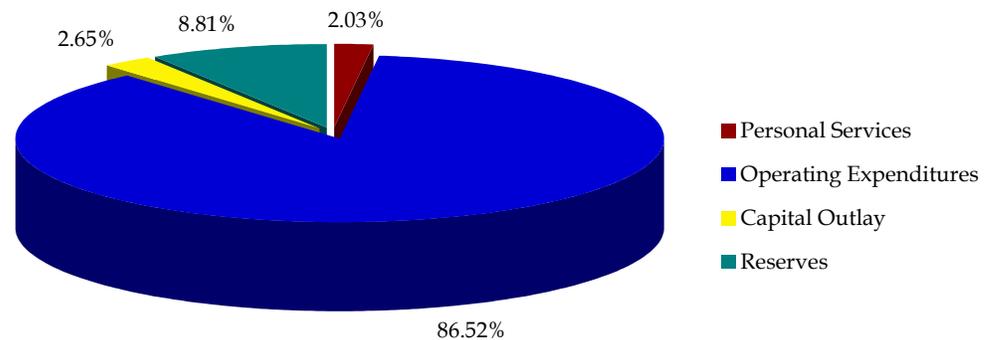
Expenditures

The estimated Fiscal Year 2004 General Fund expenditures total \$22,271,034 and are comprised of the following:

Personal Services

Personal Services expenditures reflect the salaries and benefits of the Commissioners, City Manager, City Clerk and Assistant to the City Manager. City Manager, City Clerk and Assistant to the Manager are the only permanent City employees reflecting the Contract City concept adopted by Weston since its incorporation. Personal Services account for \$495,511 or 2.03% of the total General Fund.

CITY OF WESTON Expenditure and Reserve Summary Fiscal Year 2004



Operating Expenditures

Operating Expenditures represent the general non employee or capital-related costs of the City and at \$21,129,488 represent 86.52% of the General Fund Budget.

Capital Outlay

With expenses of \$646,035, Capital Outlay represents 2.65% of the Budget. A decrease over last year's allocation is attributable mainly to slightly reduced funding of new recreation improvements as facilities have been either constructed or renovated.



Reserves

This category of funding represents all excesses of revenues over expenditures and accounts for the Excess Revenue Capture of \$2,054,255 as well as \$96,683 of reserves for recreation and public safety buildings owned by the City.

Law Enforcement Trust Fund

This Fund is used to account for revenues and expenditures associated with restricted assets seized in the process of law enforcement activities. Total budgeted expenditures for Fiscal Year 2004 are \$27,215 and will be utilized to purchase police equipment.

Engineering Fee Fund

This Fund is utilized to account for revenues and expenditures associated with processing Engineering Plans and issuing permits in conformance with minimum standards adopted by the City. Expenditures budgeted for Fiscal Year 2004 total \$583,800 and represent a decrease from current year's levels due to the very near builtout of the City and reduction in permit activity.

Capital Projects Fund - Community Development

This Fund is used to account for revenues and expenditures associated with contributions made by various entities to further enhance City's infrastructure and beautify the City. Expenditures budgeted for During Fiscal Year 2004 total \$890,000 and include signalization, and signage improvements.

Street Maintenance Fund

This Fund is used to account for restricted revenues and expenditures which are designated by State Statutes for street maintenance and construction. Fiscal Year 2004 proposed expenditures include repair & maintenance of roads, street sweeping, as well as road, drainage, signing & safety, signalization and bridges. Total Fund expenditures are \$3,607,694.

Transportation Fund

This Fund is used to account for restricted revenues and expenditures associated with fuel taxes and designated for public transportation purposes. Fiscal Year 2004 reserves are budgeted at \$56,218.

Debt Service Fund - Weston Road Street Lighting

This Fund is used to account for restricted revenues and expenditures available for the repayment of debt incurred for the Weston Road street lighting project. Fund expenditures are budgeted at \$107,512.

Fire District Fund

This Fund is used to account for restricted revenues and expenditures available for Fire Protection Services in the City. Fiscal Year 2004 expenditures and reserves for building maintenance total \$5,345,437.



Capital Projects Fund - Infrastructure

This Fund is used to account for revenues and expenditures for infrastructure projects within the City of Weston. The Fund's expenditures budgeted for Fiscal Year 2004 total \$3,812,072 and include capital outlay expenditures associated with various park improvements as well as debt service payments of City's loans associated with the development of Community facilities.

Bonaventure Development District

Bonaventure Development District Funds are used to account for revenues and expenditures associated with the capital infrastructure projects, debt service, and operation and maintenance of District's facilities. For the Fiscal Year 2004, Expenditures total \$3,891,211.

Indian Trace Development District

Enterprise Fund - Water & Sewer Utility

This Fund is used to account for resources and expenditures available for the water and wastewater utility operations of the District. During Fiscal Year 2004, expenditures and reserves are anticipated to total \$16,027,056.

Indian Trace Development District - Other Funds

The Indian Trace Development District Funds are used to account for revenues and expenditures associated with the capital infrastructure projects, debt service, and operation and maintenance of District's facilities.

Specific Funds include Community Services - Basin II Water Management, Capital Projects Fund - Basin II Series 2001, Capital Projects Fund - Basin II Series 2003, Debt Service Fund - Basin II Series 2001, Debt Service Fund - Basin II Series 2003, Community Services - Basin I Rights-of-Way, Community Services - Water Management, Debt Service Fund - Basin I Series 1995A, Debt Service Fund - Basin I Series 1995B, Debt Service Fund - Basin I Series 1997, Benefit Tax Fund - Basin I, and Capital Projects Fund - Basin I Series 1997. Fiscal Year 2004 appropriations are projected to total \$35,214,185.

SECTION I

Certification of Taxable Value

DR-420 R. 01/95

2003 Year

To CITY OF WESTON

(Name of Taxing Authority)

BROWARD County

- (1) Current Year Taxable Value of Real Property for Operating Purposes \$ 5,151,460,750
(2) Current Year Taxable Value of Personal Property for Operating Purposes \$ 182,053,640
(3) Current Year Taxable Value of Centrally Assessed Property for Operating Purposes \$ 000
(4) Current Year Gross Taxable Value for Operating Purposes (1) + (2) + (3) \$ 5,333,514,400
(5) Current Year Net New Taxable Value (New Construction + Additions + Rehabilitative Improvements Increasing Assessed Value By At Least 100% + Annexations - Deletions) \$ +177,925,560
(6) Current Year Adjusted Taxable Value (4) - (5) \$ 5,155,588,840
(7) Prior Year Final Gross Taxable Value \$ 4,675,420,454

I do hereby certify the values show herein to be correct to the best of my knowledge and belief. Witness my hand and official signature at FORT LAUDERDALE, Florida, this the 15th day of JULY, 2003.

Signature of Property Appraiser

TAXING AUTHORITY: If this portion of the form is not completed in FULL your Authority will be denied TRIM certification and possibly lose its millage levy privilege for the tax year. If any line is inapplicable, enter N/A or -0-

SECTION II

- (8) Prior Year Operating Millage Levy \$ 1.5235 per \$1,000
(9) Prior Year Ad Valorem Proceeds (7) x (8) \$ 7,123,003
(10) Current Year Rolled-Back Rate (9) divided by (6) \$ 1.3816 per \$1,000
(11) Current Year Proposed Operating Millage Rate \$ 1.5235 per \$1,000

(12) Check TYPE of Taxing Authority: [X] Municipality [] County [] Dependent District [] Municipal Service Taxing Unit [] Independent Special District [] Multi-County [] Water Management District

(13) IF DEPENDENT SPECIAL DISTRICT OR MSTU IS MARKED, PLEASE SEE REVERSE SIDE.

- (14) Current Year Millage Levy for VOTED DEBT SERVICE \$ 0.0000 per \$1,000
(15) Current Year Millage Levy for OTHER VOTED MILLAGE \$ 0.0000 per \$1,000

DEPENDENT SPECIAL DISTRICTS SKIP lines (16) through (22)

- (16) Enter Total Prior Year Ad Valorem Proceeds of ALL DEPENDENT Special Districts and MSTU's levying a millage. (The sum of Line (9) from each District's Form DR-420) \$ 0.00
(17) Total Prior Year Proceeds: (9) + (16) \$ 7,123,003
(18) The Current Year Aggregate Rolled-back Rate: (17) divided by (6) \$ 1.3816 per \$1,000
(19) Current Year Aggregate Rolled-back Taxes: (4) x (18) \$ 7,368,783
(20) Enter Total of all non-voted Ad Valorem Taxes proposed to be levied by the Principal Taxing Authority, all Dependent Districts, and MSTU's if any. Line (11) x Line (4) \$ 8,125,609
(21) Current Year Proposed Aggregate Millage Rate: (20) divided by (4) \$ 1.5235 per \$1,000
(22) Current Year Proposed Rate as a PERCENT CHANGE of Rolled-back Rate: [(Line 21 divided by Line 18) - 1.00] x 100 10.2707 %

Date, Time and Place of the first Public Budget Hearing: September 8, 2003 7:00 p.m. Weston Community Center 20200 Saddle Club Road Weston, Florida

I do hereby certify the millages and rates shown herein to be correct to the best of my knowledge and belief. FURTHER, I certify that all millages comply with the provisions of Section 200.071 or 200.081, F.S. WITNESS my hand and official signature at Weston, Broward County, Florida, this the 15th day of July, 2003.

Signature of Chief Administrative Officer and Title: [Signature] City Manager
2500 Weston Road, Suite 101
Mailing Address: Weston, Florida 33331
City State Zip

2500 Weston Road, Suite 101
Address of Physical Location
Michal Szymonowicz
Name of Contact Person
(954) 385-2000 (954) 385-2010
Phone # Fax #

See Instructions on Reverse Side

CITY OF WESTON

Fiscal Year 2004 Budget

Financial Organization, Policies & Procedures

Financial Organization

For operating and financial purposes, the City of Weston is segregated into three separate entities: the City, Indian Trace Development District and Bonaventure Development District. The reason for the separation goes back to the situation which existed pre-incorporation of Weston, where the majority of the area that is currently the City existed as Indian Trace Community Development District, an Independent Special Taxing District providing extensive capital as well as operation and maintenance services to the area. When Weston incorporated in 1996, the City chose to maintain the separation of district and municipal functions, where the City would provide services previously provided by Broward County and the Indian Trace District would become a dependent district of the City and continue to provide water management and road and rights-of-way capital and operations and maintenance services.

Such separation became even more important when six months later the City was joined by the adjoining community of Bonaventure serviced by the West Lauderdale Water Control District in the area of water management and Keep Bonaventure Beautiful, Inc. in the area of road and rights-of-way maintenance. As Bonaventure's infrastructure and service levels in the areas of water management and road and rights-of-way services were different from those in the Indian Trace portion of the City, the City once again decided to maintain the functional and financial separation between the City and the districts and organizations operating within it.

In 2001, however, the Florida Legislature dissolved the West Lauderdale Water Control District and transferred its water management responsibilities to Bonaventure Development District, a dependent district created by the City to provide services to the Bonaventure area. Early in the year 2002, the City purchased the Keep Bonaventure Beautiful Corporation and operating under the Bonaventure Development District it was finally able to provide services to the Bonaventure area at levels desired by the residents.

Consequently, the activities of the City are separated into three reporting entities: the City itself and two Blended Component Units, Indian Trace Development District and Bonaventure Development District. A blended component unit is a legally separate entity that is in substance a part of the City's operations and for which the City is considered to be financially accountable for. Part of the accountability stems from the fact that the City Commission also sits as the governing board of the Indian Trace Development District and Bonaventure Development District and City staff and service providers work both for the City and its districts.

CITY OF WESTON

Fiscal Year 2004 Budget

Financial Organization, Policies & Procedures

City of Weston

*Bonaventure
Development District*

*Indian Trace
Development District*

Governmental Funds Group - General Funds

General Fund

Governmental Funds Group - Special Revenue Funds

Law Enforcement Trust Fund
Local Park Impact Fee Fund
Engineering Fee Fund
Street Maintenance Fund
Transportation Fund
Fire District Fund

Community Services - Rights-of-
Way
Community Services - Water
Management

Community Services - Basin II
Water Management
Community Services - Basin I
Rights-of-Way
Community Services - Basin I
Water Management

Governmental Funds Group - Debt Service Funds

Debt Service Fund -
Weston Road Street Lighting

Debt Service Fund -
Series 2002

Debt Service Fund -
Basin II Series 2001
Debt Service Fund -
Basin II Series 2003
Debt Service Fund -
Basin I Series 1995A
Debt Service Fund -
Basin I Series 1995B
Debt Service Fund -
Basin I Series 1997

Governmental Funds Group - Capital Projects Funds

Capital Projects Fund - Community
Development
Capital Projects Fund -
Infrastructure

Capital Projects Fund - Series 2002

Capital Projects Fund - Basin II
Series 2001
Capital Projects Fund - Basin I
Series 1997

Proprietary Funds Group - Enterprise Funds

Enterprise Fund - Water & Sewer
Utility

Fiduciary Funds Group - Agency Funds

Benefit Tax Fund - Basin I

CITY OF WESTON

Fiscal Year 2004 Budget

Financial Organization, Policies & Procedures

Fund Structure, Purpose and Basis

During Fiscal Year 2003, the City will have twenty four funds subject to budgetary appropriation out of the twenty six funds included in the Budget Document. Funds are control structures that ensure that public funds are expended only on those activities authorized and within the amounts authorized. Funds are established to account for the different types of activities and legal restrictions that are associated with a particular government function. The use of funds and the budgeting, accounting and auditing that are associated with this fund structure are governed by Florida Statutes, Generally Accepted Accounting Principles, as determined by the Government Accounting Standards Board.

The City uses the following funds to control its financial activities for City-wide purposes: General, Law Enforcement Trust, Local Park Impact Fee, Engineering Fee Fund, Capital Projects – Community Development, Street Maintenance, Transportation, Debt Service – Weston Road Street Lighting, Fire District, Capital Projects – Infrastructure. Bonaventure Development District's activities are accounted for using four funds: Community Services – Rights-of-Way, Community Services – Water Management, Capital Projects – Series 2002, and Debt Service – Series 2002. Indian Trace Development District accounts for its activities using twelve funds: Enterprise – Water & Sewer Utility, Community Services – Basin II Water Management, Capital Projects – Basin II Series 2001, Debt Service – Basin II Series 2001, Debt Service – Basin II Series 2003, Community Services – Basin I Rights-of-Way, Community Services – Basin I Water Management, Debt Service – Basin I Series 1995A, Debt Service – Basin I Series 1995B, Debt Service – Basin I Series 1997, Benefit Tax – Basin I, and finally Capital Projects – Basin I Series 1997.

As illustrated in the diagram on the preceding page, the City and its Dependent Districts utilize twenty four Governmental-type Funds. All Governmental Funds use the flow of current financial resources measurement focus and the modified accrual basis as their basis of budgeting and accounting in the City of Weston. Under the modified accrual basis, revenues are recorded when they are measurable (i.e. the amount can be determined) and available (i.e. collectible within the current period and available to pay liabilities of the current period). For revenues, available means that they are collected within 60 days of year end. Expenditures are recorded when the related fund liability is incurred.

The City's General Fund is used to account for resources and expenditures that are available for the general operation of city government. Major revenues include ad valorem taxes, franchise fees, utility taxes, licenses & permits, intergovernmental revenues, charges for services, fines & forfeitures, grants, earnings on fund balances, and transfers from the Fire District Fund and Bonaventure Development District in payment for administrative services and repayment of interfund loan respectively. Expenditures fund costs associated with the elected officials, management,

CITY OF WESTON

Fiscal Year 2004 Budget

Financial Organization, Policies & Procedures

administration, finance and general overhead, emergency medical services, recreation and solid waste. Additionally, the City Commission elects to specifically fund a surplus fund balance called Excess Revenue Capture.

The City maintains six Governmental Type – Special Revenue Funds. Special Revenue Funds are used to account for revenue sources that are legally restricted to expenditures for specific purposes. Law Enforcement Trust Fund is used to account for revenues and expenditures associated with restricted assets seized in the process of law enforcement activities. Local Park Impact Fee Fund is not budgeted for since Fiscal Year 2003, however, in prior years was used to account for proceeds impact fees received by the City from Broward County upon incorporation and designated to be expended on development of local park facilities. Engineering Fee Fund is used to account for the financial flows resulting from processing of engineering plans and processing of permits. Street Maintenance Fund is used to account for restricted revenues and expenditures which are designated by State Statutes for street maintenance and construction. Transportation Fund is used to account for restricted revenues and expenditures associated with fuel taxes and designated for public transportation purposes. Fire District Fund is used to account for restricted revenues and expenditures available for Fire Protection Services in the City.

The City also maintains Governmental Type – Special Revenue Funds for both of its dependent districts. Bonaventure Development District has two funds, Community Services – Rights-of-Way and Community Services – Water Management dedicated to the funding of the District's rights-of-way and drainage systems respectively and are funded primarily with special assessments.

As for the Indian Trace Development District, it maintains three Special Revenue Funds. Community Services – Basin II Water Management Fund is used to account for drainage activities within Basin II area of the District. Community Services – Basin I Rights-of-Way and Community Services – Basin I Water Management are equivalent to those of Bonaventure Development District's, account for the rights-of-way and drainage systems respectively and are funded primarily with special assessments.

Among Debt Service Funds, the City and Bonaventure Development District maintain one each and Indian Trace Development District maintains five. Debt Service Funds are used for the payment of principal and interest on general or special obligation debts. The City uses Debt Service Fund – Weston Road Street Lighting to account for revenues and expenditures available for the repayment of debt incurred for the Weston Road street lighting project. Bonaventure Development District Debt Service Fund – Series 2002 is used to account revenues servicing debt service on the District's Series 2002 Bonds.

CITY OF WESTON

Fiscal Year 2004 Budget

Financial Organization, Policies & Procedures

As for the five Debt Service Funds in the Indian Trace Development District, two, Debt Service Fund – Basin II Series 2001 and Debt Service Fund – Basin II Series 2003, are used to account for revenues and debt service expenditures attributable to the Basin II area of the District. The other three Debt Service Funds, Basin I Series 1995A, 1995B and 1997 are all used to account for revenues transferred from the District's Benefit Tax Fund and payment of debt service on three outstanding series of District's obligations.

The final group of Governmental-type Funds are Capital Projects Funds, used to account for resources used for the acquisition and contraction of capital equipment and facilities. The City itself uses two funds to account for capital construction: one called Capital Projects Fund - Community Development is used to account for revenues and expenditures associated with contributions made by various entities to further enhance City's infrastructure and beautify the City. The other, called Capital Projects Fund – Infrastructure, is used to account for revenues and expenditures for non-road or rights-of-way infrastructure projects within the City.

Bonaventure Development District has a single Capital Projects Fund – Series 2002, which accounts for construction of facilities being a part of the Bonaventure Master Plan.

Indian Trace Development District maintains two Capital Projects Funds, one each for Basin I and Basin II. Starting with Capital Projects Fund – Basin II Series 2001, this fund is not budgeted for since Fiscal Year 2003, however, accounted for construction of roadway facilities in the Basin II part of the District. Capital Projects Fund – Basin I Series 1997 is still subject to budgetary appropriation, and this fund accounts for ongoing payments capital projects being completed.

Indian Trace Development District's Enterprise Fund - Water and Sewer Utility is the only representative of the second major fund group of Proprietary Funds. The Fund uses the flow of economic resources measurement focus and is budgeted and accounted for using the accrual basis. Under this method, revenues are recognized when earned and expenses are recognized when they are incurred. The District's Enterprise Fund is used to account for the water and sewer operations that are financed and operated in a manner similar to a private enterprise, with revenues derived from connection and user fees.

Indian Trace Development District's Benefit Tax Fund - Basin I, is an Agency Fund budgeted and accounted for using the modified accrual basis. An Agency Fund is custodial in nature and does not represent the result of operations or have a measurement focus. Agency Funds belong to the Fiduciary Funds group, which are held by the City in a trustee capacity or an agent on behalf of others. Indian Trace Development District utilizes the Fund to account for debt service special assessments,

CITY OF WESTON

Fiscal Year 2004 Budget

Financial Organization, Policies & Procedures

which are transferred to the Basin I Debt Service Funds on an as needed basis to pay principal and interest on the District's Basin I Bonds.

Policies and Procedures

The financial policy as outlined herein is the basis of the daily operations of the City of Weston. The policy establishes objectives and provides guidelines and specific rules necessary in accomplishing the City's operating and capital program.

Operating Policy:

- Maintain Indian Trace and Bonaventure Development Districts to providing water management and rights-of-way services to Arvida's Weston and Bonaventure respectively.
- Pay for all current operating expenditures with current revenues. The City will avoid balancing current operating expenditures with borrowed revenues.
- Provide for adequate maintenance of capital, plant and equipment and for their orderly replacement.
- Maintain a continuing budgetary control system to ensure that it adheres to the budget.
- Prepare monthly reports comparing actual revenues and expenditures with budgeted amounts by no later than 15th day of each month.
- Link performance measures to the work evaluation and the budgeting process.
- Develop multi-year business plans to model operating conditions into the future and whenever practical use them as bases for future annual operating budgets.

Capital Improvement Policy:

- Develop multi-year business plans for capital improvements, update them annually and whenever practical use them as bases for future annual capital budgets.
- Coordinate the development of business plans and annual capital budgets with the development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in the operating parts of the business plans and annual budget.
- Maintain all City and District assets at levels adequate to protect and enhance great investments made in the past and minimize future maintenance and replacement costs.
- Fund all improvements valued in excess of \$100 thousand in 2002 dollars with current revenues or borrowings.

Debt Policy:

- Whenever practical and possible attempt to match the length of financing with the useful life of the asset being financed.

CITY OF WESTON

Fiscal Year 2004 Budget

Financial Organization, Policies & Procedures

- Utilize borrowing to finance capital improvements or projects instead of City's Excess Revenue Capture Balances.
- Whenever possible, use special assessment debt instead of general obligation debt.
- Do not use debt to finance current operations.
- Maintain good communications with bond rating agencies regarding its financial condition and follow a policy of full disclosure on every financial report and borrowing prospectus.

Revenue Policy:

- Maintain a diversified and stable revenue system to shelter the City from unforeseeable short-run fluctuations in any one revenue source.
- Estimate annual revenues by an objective and conservative analytical process.
- Project revenues for the next year, update projections and re-examine each existing and potential revenue source annually.
- Recalculate the full costs of activities supported by user fees annually and make appropriate adjustments.

Investment Policy:

- Comply with all applicable Florida Statutes and regulations guiding investment policies of local governments and the current City of Weston Investment Policy.
- Invest funds to achieve safety, liquidity and yield as investments objectives in the specified priority order.
- Perform cash flow analyses of all funds on a regular basis. Assure scheduling of disbursements, collections and deposits to provide cash availability as well as minimal idle funds.
- Whenever permitted by law, pool cash from different funds for investment purposes.
- The City's portfolio shall be limited to a maximum of 10% of its total assets valued at cost invested in any one single security and no more 50% invested in any one security type.
- The City additionally shall not invest more than 50% of its funds in investments of a single issuer.
- Obtain the best possible return on all investments with the minimum benchmark of 40 basis points over a five year average of one month US Dollar LIBOR rate.

Reserve and Undesignated Fund Balance Policy:

- Maintain designated General Fund reserves called Excess Revenue Capture Balance at a level of at least 65% of that year's General Fund expenditures less Excess Revenue Capture (the "65% Ratio").
- Use Excess Revenue Capture Balance for natural or man-made disasters or economic downturns as authorized by City Commission Resolution.
- Budget Excess Revenue Capture annually as a funded reserve.

CITY OF WESTON

Fiscal Year 2004 Budget

Financial Organization, Policies & Procedures

- Maintain designated reserves for pre-funding of future capital projects whose value in 2002 dollars does not exceed \$100 thousand.
- Carry over any and all fund balances not specifically restricted at the end of each fiscal year as the undesignated fund balances and report them in the annual budget and annual comprehensive financial report in accordance with accepted accounting principals.

Accounting, Auditing and Financial Reporting Policy:

- Maintain the highest standard of accounting practices in conformity with Generally Accepted Accounting Practices.
- Retain Certificates of Achievement of the Government Finance Officers Association.
- Present a summary of financial activity by major types of funds in regular monthly and annual financial reports.
- Provide monthly information on the total cost of specific services by type of expenditure and by fund.
- Retain a national public accounting firm specializing in auditing local governments to perform the City's annual audit and publicly issue an opinion on the City's compliance with accounting principals, internal controls, and rules of Auditor General of the State of Florida.

Capital Assets Policy:

- Capitalize all individual assets and infrastructures with a cost of \$10,000 or more and a life of three years or more.
- Account for assets and infrastructure meeting the minimum dollar and life thresholds in the following categories: land, buildings, improvements, equipment, infrastructure, construction in progress.
- Account for pre-incorporation infrastructure by utilizing the standard government pricing for similar infrastructure in the year of completion adjusted based on the appropriate indexes of the US Bureau of Labor Statistics.
- Only assets or infrastructure with a value over \$10,000 will be budgeted as a capital item in the budget. Short lived assets which do not meet the capital asset threshold will be budgeted as operational materials and supplies.
- Governmental Accounting Standards Board Statement 34 (GASB 34) requires governments to depreciate capital assets with a defined estimated life. The City will use the straight line depreciation method, there will be no depreciation on land or other assets with an indefinite life, construction in progress will not be subject to depreciation until the project is completed and depreciation will not be calculated on the salvage value.
- GASB 34 requires that repair and maintenance items are expenses rather than capitalized assets. Expenditures that extend the life of the asset will be classified as capital assets.

CITY OF WESTON

Fiscal Year 2004 Budget

Financial Organization, Policies & Procedures

- The estimated useful lives of the assets will be based on City experience and recommendation of the City Engineer.
- The City will prepare and annually update successive 10-year Business Plans which will report operating and capital budget needs of the City.
- The City will comply with the standards established by GASB 34 and all subsequent pronouncements set forth by GASB or its successor organization regarding Fixed Asset Accounting.

Legal Debt Limits

The City of Weston currently has no limits imposed on its ability to borrow funds.

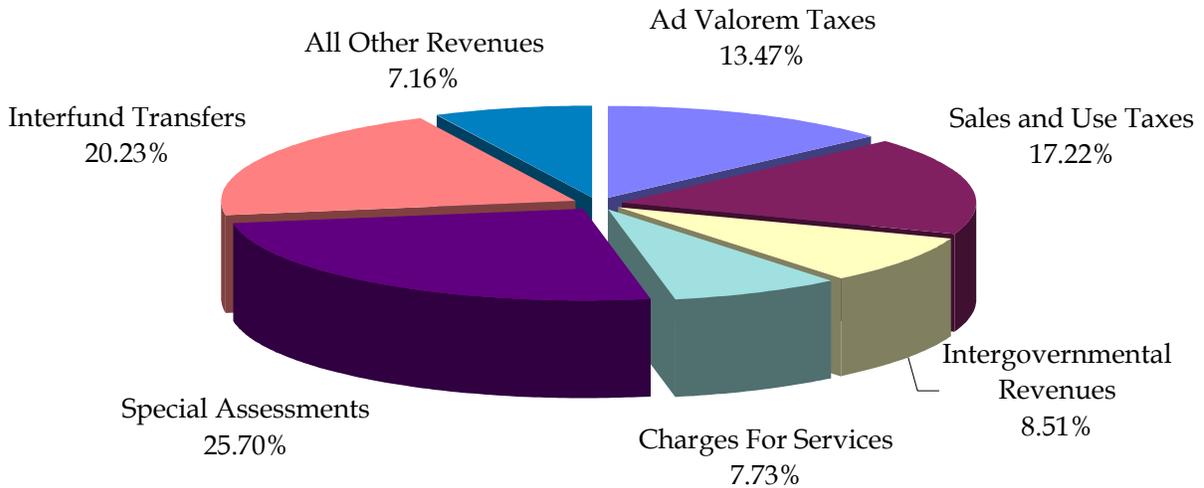
CITY OF WESTON

Fiscal Year 2004 Budget

Budget Summary

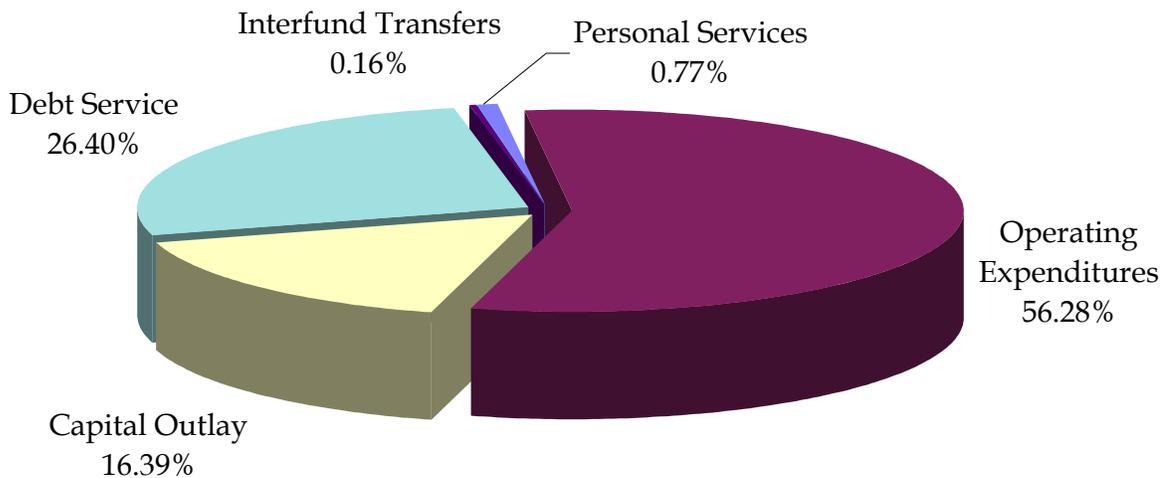
Fiscal Year 2004 Estimated Current Resources – Government Funds

**Total Sources –
\$57,322,101**



Fiscal Year 2004 Estimated Expenditures – Government Funds

**Total Expenditures –
\$64,029,011**



CITY OF WESTON

Fiscal Year 2004 Budget

Budget Summary

Government Funds

FY 2002-2004 Summary of Estimated Financial Sources and Uses

	General Fund			Special Revenue Funds		
	Actual FY 2002	Budget FY 2003	Budget FY 2004	Actual FY 2002	Budget FY 2003	Budget FY 2004
Current Financial Resources						
Ad Valorem Taxes	\$5,689,620	\$6,711,840	\$7,719,329	\$0	\$0	\$0
Sales and Use Taxes	\$6,934,505	\$4,891,603	\$7,159,578	\$0	\$0	\$0
Licenses & Permits	\$665,856	\$619,521	\$493,002	\$0	\$0	\$0
Intergovernmental Revenues	\$3,349,955	\$3,394,119	\$3,626,787	\$1,194,124	\$1,168,458	\$1,248,811
Charges For Services	\$4,944,829	\$5,023,939	\$4,189,294	\$449,513	\$736,160	\$242,391
Fines & Forfeitures	\$407,788	\$159,447	\$267,893	\$124,535	\$25,000	\$25,000
Interest Earnings	\$488,606	\$1,002,212	\$660,000	\$556,217	\$416,510	\$399,283
Other Revenues	\$507,128	\$976,548	\$100,000	\$39,747	\$0	\$588,000
Proceeds of Borrowing	\$0	\$0	\$0	\$0	\$0	\$0
Special Assessments	\$0	\$0	\$0	\$11,563,255	\$12,861,544	\$12,863,120
Interfund Transfers	\$100,000	\$203,000	\$206,090	\$300,000	\$0	\$0
Total Current Resources	\$23,088,287	\$22,982,229	\$24,421,973	\$14,227,390	\$15,207,672	\$15,366,605
Current Expenditures						
Personal Services	\$402,764	\$408,073	\$495,511	\$0	\$0	\$0
Operating Expenditures	\$18,286,316	\$20,425,012	\$21,129,488	\$11,386,074	\$13,777,732	\$14,904,089
Capital Outlay	\$2,179,081	\$880,000	\$646,035	\$1,067,900	\$3,692,538	\$4,361,965
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0
Interfund Transfers	\$1,187,036	\$0	\$0	\$100,000	\$103,000	\$103,000
Total Current Expenditures	\$22,055,197	\$21,713,086	\$22,271,034	\$12,553,974	\$17,573,270	\$19,369,054
Net Increase (Decrease) in Fund Balance	\$1,033,090	\$1,269,143	\$2,150,939	\$1,673,417	(\$2,365,598)	(\$4,002,450)
Beginning Fund Balance	\$20,265,240	\$21,298,330	\$22,567,473	\$15,478,935	\$17,152,352	\$14,786,754
Ending Fund Balance	\$21,298,330	\$22,567,473	\$24,718,412	\$17,152,352	\$14,786,754	\$10,784,305

CITY OF WESTON

Fiscal Year 2004 Budget

Budget Summary

Debt Service Funds			Capital Projects Funds			Total All Governmental Funds		
Actual FY 2002	Budget FY 2003	Budget FY 2004	Actual FY 2002	Budget FY 2003	Budget FY 2004	Actual FY 2002	Budget FY 2003	Budget FY 2004
\$0	\$0	\$0	\$0	\$0	\$0	\$5,689,620	\$6,711,840	\$7,719,329
\$0	\$0	\$0	\$2,623,122	\$2,831,779	\$2,708,629	\$9,557,627	\$7,723,382	\$9,868,207
\$0	\$0	\$0	\$0	\$0	\$0	\$665,856	\$619,521	\$493,002
\$0	\$0	\$0	\$0	\$0	\$0	\$4,544,079	\$4,562,577	\$4,875,598
\$0	\$0	\$0	\$0	\$0	\$0	\$5,394,342	\$5,760,099	\$4,431,684
\$0	\$0	\$0	\$0	\$0	\$0	\$532,323	\$184,447	\$292,893
\$1,068,243	\$963,533	\$966,090	\$656,521	\$45,466	\$102,546	\$2,769,587	\$2,427,722	\$2,127,919
\$0	\$0	\$0	\$1,840,952	\$875,000	\$500,000	\$2,387,827	\$1,851,548	\$1,188,000
\$1,594,778	\$0	\$0	\$11,520,984	\$5,500,000	\$0	\$13,115,762	\$5,500,000	\$0
\$1,084,040	\$1,418,445	\$1,866,814	\$0	\$0	\$0	\$12,647,295	\$14,279,990	\$14,729,933
\$10,456,734	\$10,749,123	\$11,389,445	\$0	\$0	\$0	\$10,856,734	\$10,952,123	\$11,595,535
\$14,203,795	\$13,131,102	\$14,222,349	\$16,641,578	\$9,252,246	\$3,311,174	\$68,161,051	\$60,573,248	\$57,322,101
\$0	\$0	\$0	\$0	\$0	\$0	\$402,764	\$408,073	\$495,511
\$0	\$0	\$0	\$561,884	\$136,186	\$1,184	\$30,234,274	\$34,338,930	\$36,034,761
\$0	\$0	\$0	\$12,409,804	\$5,075,000	\$5,485,209	\$15,656,785	\$9,647,538	\$10,493,209
\$12,720,757	\$13,131,101	\$14,161,642	\$1,922,356	\$2,864,074	\$2,740,888	\$14,643,112	\$15,995,175	\$16,902,530
\$0	\$0	\$0	\$192,329	\$0	\$0	\$1,479,365	\$103,000	\$103,000
\$12,720,757	\$13,131,101	\$14,161,642	\$15,086,372	\$8,075,260	\$8,227,281	\$62,416,299	\$60,492,716	\$64,029,011
\$1,483,039	\$0	\$60,707	\$1,555,206	\$1,176,986	(\$4,916,107)	\$5,744,752	\$80,532	(\$6,706,911)
\$20,175,841	\$21,658,880	\$21,658,880	\$16,108,874	\$17,664,080	\$18,841,066	\$72,028,890	\$77,773,642	\$77,854,174
\$21,658,880	\$21,658,880	\$21,719,587	\$17,664,080	\$18,841,066	\$13,924,960	\$77,773,642	\$77,854,174	\$71,147,263

CITY OF WESTON

Fiscal Year 2004 Budget

Budget Summary

Enterprise Funds

FY 2002-2004 Summary of Estimated Revenues, Expenses and Changes in Retained Earnings

	Proprietary Fund		
	Actual FY 2002	Budget FY 2003	Budget FY 2004
Operating Revenues			
Water & Sewer Revenue	\$14,102,822	\$13,998,348	\$14,502,668
Meter Use Fees	\$480,486	\$280,000	\$140,000
Miscellaneous	\$212,186	\$441,072	\$403,572
Total Operating Revenues	\$14,795,494	\$14,719,420	\$15,046,240
Operating Expenses			
Water & Sewer Charges	\$13,580,971	\$13,406,493	\$13,836,308
Meter Costs	\$46,572	\$72,100	\$72,100
Depreciation	\$912,361	\$310,000	\$340,000
Amortization	\$23,398	\$25,000	\$25,000
Other Operating Expenses	\$510,769	\$653,010	\$702,276
Total Operating Expenses	\$15,074,071	\$14,466,603	\$14,975,684
Operating Profit (Loss)	(\$278,577)	\$252,817	\$70,556
Nonoperating Revenues (Expenses)			
Investment Earnings	\$438,044	\$274,316	\$274,316
Interest Expense	(\$148,525)	(\$125,863)	(\$94,200)
Total Nonoperating Revenues (Expenses)	\$289,519	\$148,453	\$180,116
Net Income	\$10,942	\$401,269	\$250,672
Depreciation Charged to Contributed Capital	\$912,361	\$310,000	\$340,000
Increase (Decrease) in Retained Earnings	\$923,303	\$711,269	\$590,672
Beginning Retained Earnings	\$5,725,992	\$6,649,295	\$7,360,565
Ending Retained Earnings	\$6,649,295	\$7,360,565	\$7,951,237

CITY OF WESTON

Fiscal Year 2004 Budget

Budget Summary

Special Benefit Assessment Agency Fund

FY 2002-2004 Summary of Estimated Changes in Assets and Liabilities

	Agency Fund		
	Actual FY 2002	Budget FY 2003	Budget FY 2004
Additions	\$9,408,059	\$10,749,123	\$11,389,445
Deletions	\$10,456,734	\$10,749,123	\$11,389,445
Beginning Fund Balance	\$1,971,314	\$922,639	\$922,639
Ending Fund Balance	\$922,639	\$922,639	\$922,639

CITY OF WESTON

Fiscal Year 2004 Budget

Budget Summary

Fiscal Year 2004 Budget Service Function Expenditures by Fund

	General Government	Public Safety	Community Development	Community Services	Capital Outlay	Water & Sewer Utility	Transfers	Other	Total
<u>City of Weston</u>									
General Fund	\$3,987,311	\$8,649,118	\$1,083,318	\$7,905,252	\$646,035	\$0	\$0	\$0	\$22,271,034
Law Enforcement Trust Fund	\$0	\$27,215	\$0	\$0	\$0	\$0	\$0	\$0	\$27,215
Engineering Fee Fund	\$0	\$0	\$583,800	\$0	\$0	\$0	\$0	\$0	\$583,800
CPF - Community Development	\$0	\$0	\$0	\$0	\$890,000	\$0	\$0	\$0	\$890,000
Street Maintenance Fund	\$0	\$0	\$0	\$647,944	\$2,959,750	\$0	\$0	\$0	\$3,607,694
DSF - Weston Raod Street Lighting	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$107,512	\$107,512
Fire District Fund	\$0	\$5,150,702	\$0	\$0	\$20,000	\$0	\$106,090	\$43,169	\$5,319,961
CPF - Infrastructure	\$0	\$0	\$0	\$0	\$1,070,000	\$0	\$0	\$2,742,072	\$3,812,072
<u>Bonaventure Development District</u>									
Community Services - ROW	\$0	\$262,500	\$0	\$827,481	\$30,000	\$0	\$100,000	\$0	\$1,219,981
Community Services - WM	\$0	\$0	\$0	\$178,852	\$0	\$0	\$0	\$0	\$178,852
CPF - Series 2002	\$0	\$0	\$0	\$0	\$1,440,209	\$0	\$0	\$0	\$1,440,209
DSF - Series 2002	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,002,169	\$1,002,169
<u>Indian Trace Development District</u>									
Enterprise Fund - W&S	\$0	\$0	\$0	\$0	\$0	\$14,610,684	\$0	\$434,200	\$15,044,884
Community Services - Basin II WM	\$0	\$0	\$0	\$77,726	\$0	\$0	\$0	\$0	\$77,726
DSF - Basin II Series 2001	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
DSF - Basin II Series 2003	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$574,006	\$574,006
Community Services - Basin I ROW	\$0	\$1,248,184	\$0	\$4,271,826	\$1,225,000	\$0	\$0	\$0	\$6,745,009
Community Services - Basin I WM	\$0	\$0	\$0	\$1,511,906	\$100,000	\$0	\$0	\$0	\$1,611,906
DSF - Basin I Series 1995A	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,130,500	\$6,130,500
DSF - Basin I Series 1995B	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,462,000	\$3,462,000
DSF - Basin I Series 1997	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,735,455	\$2,735,455
Benefit Tax Fund - Basin I	\$0	\$0	\$0	\$0	\$0	\$0	\$11,389,445	\$0	\$11,389,445
CPF - Basin I Series 1997	\$0	\$0	\$0	\$0	\$2,085,000	\$0	\$0	\$0	\$2,085,000
Total	\$3,987,311	\$15,337,718	\$1,667,118	\$15,420,987	\$10,465,994	\$14,610,684	\$11,595,535	\$17,381,083	\$90,466,431

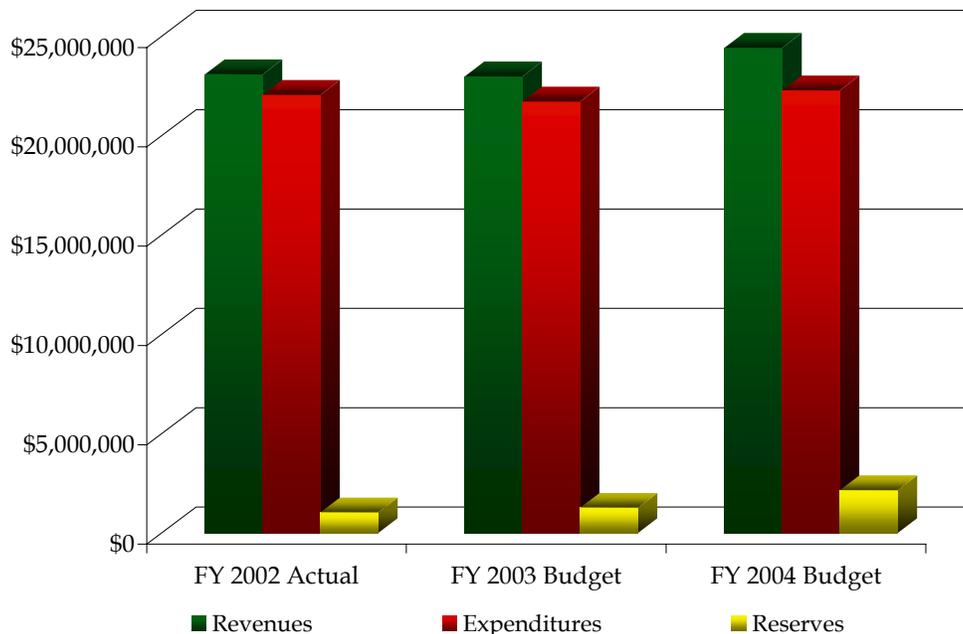
CITY OF WESTON

Fiscal Year 2004 Budget

General Fund Summary

The General Fund is used to account for resources and expenditures that are available for the general operation of city government. The City of Weston Fiscal Year 2004 Budget projects a total of \$24,421,973 in General Fund revenues, an increase of approximately 6.26% over the previous year. For that same period, General Fund expenditures are projected to reach \$22,271,034 (a 2.57% increase over the previous period) and reserves \$2,150,939 (a 69.48% increase). Specific Shown below is a graph representing revenue, expenditure and reserve trends of the City's General Funds during the last three fiscal years.

General Fund Annual Revenue, Expenditure and Reserve Comparison



Among General Fund revenues, during Fiscal Year 2004 the largest revenue source at almost \$15 million or 60.9% of total belongs to Locally Levied Taxes comprised of Ad Valorem Taxes, Franchise Fees, Utility Taxes and the Simplified Communication Tax. Charges for Services at approximately \$4.2 million or 17.2% of total revenues, Intergovernmental Revenues at \$3.6 million or 14.9% of total, Miscellaneous Revenues at \$0.76 million or 3.1%, and Licenses & Permits at \$0.49 million or 2.0% round off the top five General Fund revenue categories. More detailed information on General Fund Revenues will follow in the General Fund Revenue section of this Budget.

Among General Fund expenditures, during Fiscal Year 2004 the largest expenditure category at over \$8.7 million or 38.9% of the total is Community Services, including mainly Recreation Services and Solid Waste Services. The close second largest General Fund expenditure category with budgeted expenses of just over \$8.5 million or 38.2% of

CITY OF WESTON

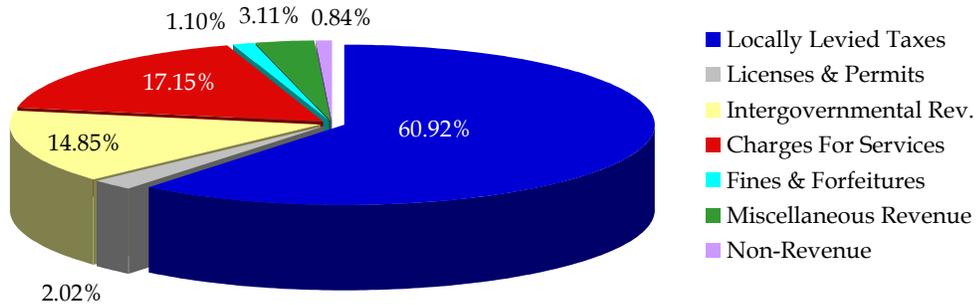
Fiscal Year 2004 Budget

General Fund Summary

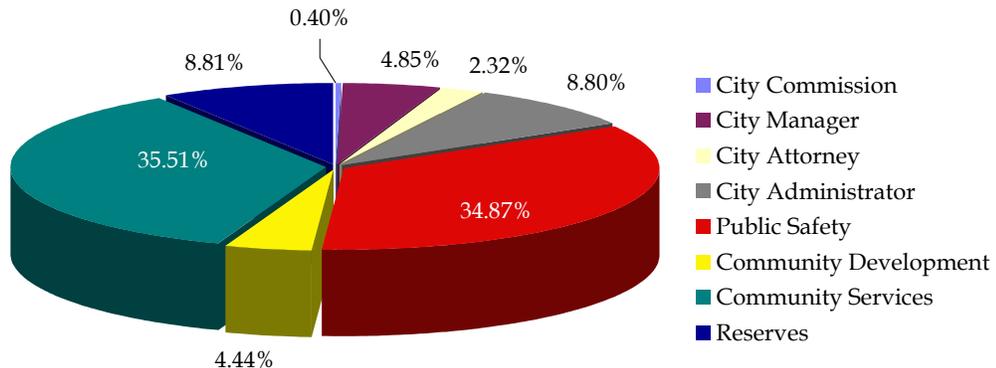
total belongs to Public Safety. Other significant expenditure categories include City Administrator at \$2.15 million or 9.7% of total, City Manager with \$1.18 million or 5.3% and Community Development at \$1.08 million or 4.9% of total General Fund Expenditures. The balance of expenditures are made up of the City Attorney and City Commission categories, which cumulatively comprise just over \$0.66 million or 3.0% of Total Expenditures. For detailed department allocations, please refer to the department section of the Budget.

The balance between General Fund Revenues and Expenditures is comprised of Reserves, which for Fiscal Year 2004 total just over \$2.15 million or 8.8% of total Budget. Information on General Fund Reserves can be found later in their own section of the Budget.

CITY OF WESTON General Fund Revenue Summary Fiscal Year 2004



CITY OF WESTON General Fund Category Summary Fiscal Year 2004



CITY OF WESTON

Fiscal Year 2004 Budget

General Fund Summary

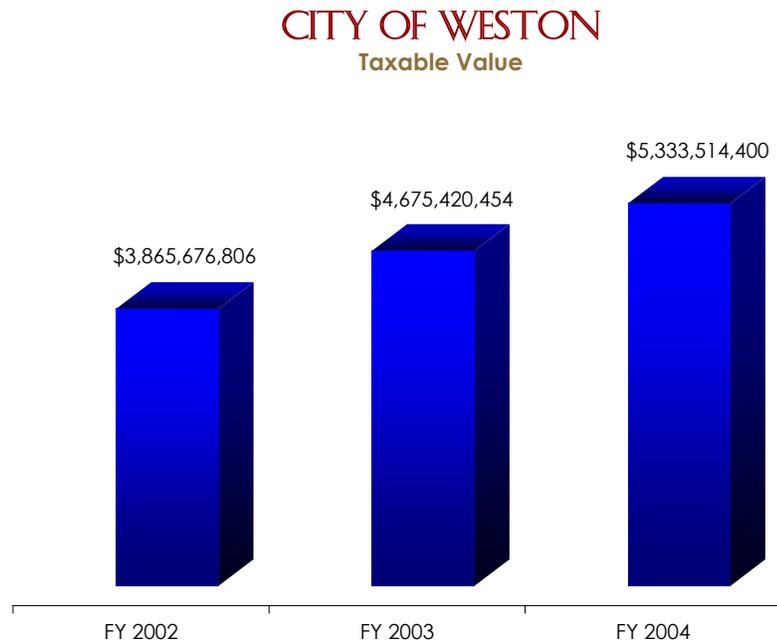
Revenues	Actual FY 2002	Budget FY 2003	Budget FY 2004	FY 2004 Percent of Total
Locally Levied Taxes	\$12,624,125	\$11,603,443	\$14,878,907	60.9%
Licenses & Permits	\$665,856	\$619,521	\$493,002	2.0%
Intergovernmental Rev.	\$3,349,955	\$3,394,119	\$3,626,787	14.9%
Charges For Services	\$4,944,829	\$5,023,939	\$4,189,294	17.2%
Fines & Forfeitures	\$407,788	\$159,447	\$267,893	1.1%
Miscellaneous Revenue	\$995,734	\$1,978,760	\$760,000	3.1%
Non-Revenue	\$100,000	\$203,000	\$206,090	0.8%
Total Revenues	\$23,088,287	\$22,982,229	\$24,421,973	100.0%
Expenditures				
City Commission	\$54,228	\$70,046	\$97,452	0.4%
City Manager	\$984,738	\$1,125,442	\$1,183,649	5.3%
City Attorney	\$730,934	\$519,782	\$566,348	2.5%
City Administrator	\$1,918,878	\$1,913,717	\$2,149,863	9.7%
Public Safety	\$6,340,938	\$7,118,112	\$8,517,160	38.2%
Community Development	\$3,259,878	\$985,578	\$1,083,318	4.9%
Community Services	\$7,578,568	\$9,980,408	\$8,673,244	38.9%
Transfers Out	\$1,187,036	\$0	\$0	0.0%
Total Expenditures	\$22,055,197	\$21,713,086	\$22,271,034	100.0%
Reserves				
Excess Revenue Capture	\$1,033,090	\$1,180,247	\$2,054,255	95.5%
Other Designated Reserves	N/A	\$88,896	\$96,683	4.5%
Total Reserves	\$1,033,090	\$1,269,143	\$2,150,939	100.0%
Total Expenditures and Reserves	\$23,088,287	\$22,982,229	\$24,421,973	-

CITY OF WESTON

Fiscal Year 2004 Budget

General Fund Revenues

In adherence to the Revenue Policy developed by the City, Weston maintains a diversified and stable revenue base to shelter it from unforeseen short-run fluctuations in any one revenue source with all revenues estimated by an objective and conservative analytical process. Fiscal Year 2004 General Fund Budget projects total revenues of \$24,421,973, which is a 6.26% increase over the Fiscal Year 2003 budgeted projections.



With a total taxable valuation of \$5,333,514,400 per the July 1, 2003 certified values from the Broward County Property Appraiser, the City projects to collect \$7,7195,329, which is \$1,007,489 or 15.01% more in Ad Valorem Taxes than in the previous Fiscal Year. Other Locally Levied Taxes are projected to yield \$7,159,578 and increase by 46.36% mainly due to a significant increase in the Simplified Communications Tax revenue resulting from the new tax capturing providers who previously did not pay taxes, higher Solid Waste Franchise Fee revenue resulting from the new City contract and smaller transfer of Electric Utility Taxes to Capital Projects Fund – Infrastructure to fund decreased debt service payments on City's park and public safety infrastructure. Licenses & Permits revenue is projected to decline to \$493,002 mainly due to a sharp decrease in Building Permit revenue as the City nears its buildout. Intergovernmental Revenues are expected to increase slightly to a total of \$3,626,787 as the City expects a slight increase in its population and a corresponding increase in State-apportioned revenues. Charges for Services are projected to decline to \$4,189,294, however, the decrease is not expected to have any adverse impacts on the City's financial situation as it is mainly brought by changes in line items which balance revenues with expenditures. Fines & Forfeitures at \$267,893 are expected to increase significantly as the

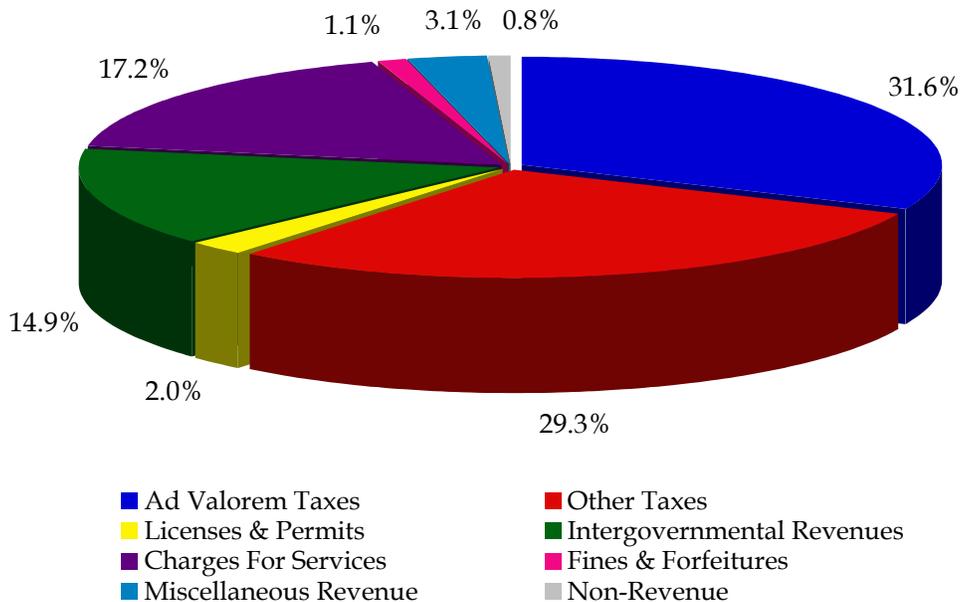
CITY OF WESTON

Fiscal Year 2004 Budget

General Fund Revenues

enforcement of City and general law consistently results in similar revenue levels. Miscellaneous Revenue, including Interest Earnings and Other Revenues are projected to decrease to \$760,000 or almost 62% mainly due to no grant revenue anticipated in the Fiscal Year 2004 and the continuing low interest-rate environment significantly affecting the amount of earnings the City can earn on its investments. The last revenue category, called Non-Revenue, is composed of transfers from other funds, and at \$206,090 is the result of a slightly increased payment from the Fire District Fund reimbursing General Fund for administrative services and second installment of an interfund loan made to the Bonaventure Development District.

Fiscal Year 2004 General Fund Revenue Classification



CITY OF WESTON

Fiscal Year 2004 Budget

General Fund Revenues

	Actual FY 2002	Budget FY 2003	Budget FY 2004	FY 2003 - 2004 Percent Change
Locally Levied Taxes				
Ad Valorem Taxes	\$5,689,620	\$6,711,840	\$7,719,329	15.0%
Franchise Fee - Solid Waste	\$281,844	\$230,954	\$895,364	287.7%
Utility Tax - Electric	\$3,490,141	\$2,813,861	\$3,241,112	15.2%
Utility Tax - Gas	\$49,950	\$42,871	\$55,360	29.1%
Simplified Comm. Tax	\$3,112,570	\$1,803,917	\$2,967,743	64.5%
Sub-Total	\$12,624,125	\$11,603,443	\$14,878,907	28.2%
Licenses & Permits				
City Occupational License	\$320,928	\$211,188	\$288,835	36.8%
Building Permits	\$344,928	\$408,333	\$204,167	-50.0%
Sub-Total	\$665,856	\$619,521	\$493,002	-20.4%
Intergovernmental Revenues				
State Revenue Sharing	\$475,137	\$514,390	\$549,764	6.9%
Alcoholic Beverage License	\$13,601	\$10,803	\$10,803	0.0%
Half Cent Sales Tax	\$2,861,217	\$2,868,927	\$3,066,220	6.9%
Sub-Total	\$3,349,955	\$3,394,119	\$3,626,787	6.9%
Charges For Services				
Planning & Zoning Fees	\$574,821	\$340,800	\$498,000	46.1%
Solid Waste Fees	\$4,063,099	\$4,419,155	\$3,193,791	-27.7%
Recreation Fees	\$268,408	\$263,984	\$263,984	0.0%
Recycling Fees	\$38,501	\$0	\$190,218	N/A
Tennis Center Fees	\$0	\$0	\$43,300	N/A
Sub-Total	\$4,944,829	\$5,023,939	\$4,189,294	-16.6%
Fines & Forfeitures				
Court Fines & Forfeitures	\$372,595	\$158,391	\$266,781	68.4%
Code Compliance Fines	\$35,193	\$1,056	\$1,112	5.3%
Sub-Total	\$407,788	\$159,447	\$267,893	68.0%
Miscellaneous Revenue				
Interest Earnings	\$488,606	\$1,002,212	\$660,000	-34.1%
Grants	\$228,949	\$876,548	\$0	-100.0%
Other	\$278,179	\$100,000	\$100,000	0.0%
Sub-Total	\$995,734	\$1,978,760	\$760,000	-61.6%
Non-Revenue				
Transfer From Fire District	\$100,000	\$103,000	\$106,090	3.0%
Transfer From BDD ROW	N/A	\$100,000	\$100,000	100.0%
Sub-Total	\$100,000	\$203,000	\$206,090	1.5%
Total Revenues	\$23,088,287	\$22,982,229	\$24,421,973	6.3%

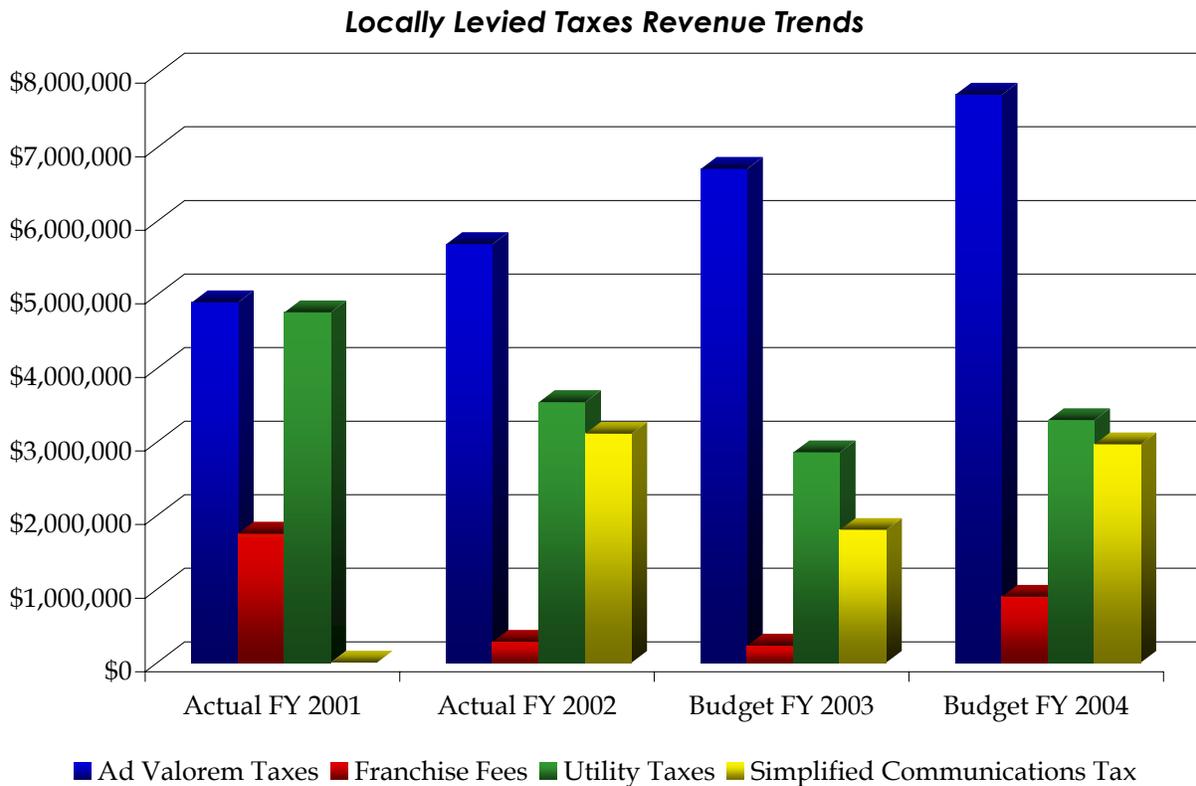
CITY OF WESTON

Fiscal Year 2004 Budget

Revenues Projection Rationale

Locally Levied Taxes

Locally levied Taxes category accounts for the proceeds of Ad Valorem Taxes also known as Property Taxes, Franchise Fees, Utility Taxes and the Simplified Communication Tax. Presented below are descriptions of each revenue source collected by the City as well as information on the revenue trends and assumptions used in Fiscal Year 2004 Budget projections.



Ad Valorem Taxes are authorized by the Florida Constitution, however, the Constitution limits local governments to a 10 mill cap. Revenue projections for this category are based on official certifications of taxable values delivered to all governments in Florida on July 1 of each year by the County Property Appraisers. For Fiscal Year 2004, Weston's taxable value is \$5,333,514,400, and based on that figure the City levied millage rate of 1.5235, the same since its incorporation in 1996. Revenues projected to be collected in this category should total \$7,719,329 and will represent a 15% increase over Fiscal Year 2003. As a general rule, Ad Valorem Tax revenues are a stable source of revenue displaying an upward trend in the City due to the appreciation of existing properties and additional properties added to tax rolls.

CITY OF WESTON

Fiscal Year 2004 Budget

Revenues Projection Rationale

Franchise Fees – Solid Waste are authorized by the Florida Constitution and used as a fee upon utility providers for the privilege of a franchise within the jurisdiction as well as the privilege of using the rights of way to conduct utility business. During Fiscal Year 2004, the City of Weston will collect Solid Waste Franchise Fees of 2.5% on all single-family residences and 10% on all commercial accounts under a contract and franchise agreement with Browning Ferris Industries, Inc. (BFI) until December 31, 2003. On January 1, 2004, a new contract and franchise agreement with All Service Corp. will take effect and the City will begin collecting a uniform 20% Franchise Fee for all solid waste accounts within Weston. For Fiscal Year 2004, the City expects to collect a total of \$895,364, which represents a significant increase in revenue due to the increase in the Franchise Fee rate on January 1, 2004 and a slight increase in the number of units served. Overall revenue trend in this category is increasing with Fiscal Year 2002 actual revenues showing more revenues collected than was conservatively expected.

Utility Taxes - Electric are authorized by Florida Statutes Section 166.231 to be levied on sellers of electricity within municipalities. Weston levies the utility or public service tax on purchases of electricity at the maximum level allowable under the law of 10%. Fiscal Year 2004 revenues from this source are expected to total \$3,418,615 out of which \$3,241,112 is accounted for in the General Fund and \$177,503 in the Capital Projects Fund – Infrastructure. An increase in the total Electric Utility Tax projections is mainly due to the increased tax base and the increase in the General Fund revenue is due to lower debt service requirements accounted for in the Capital Projects Fund – Infrastructure.

Utility Taxes – Gas are authorized by Florida Statutes Section 166.231 to be levied on sellers of metered or bottled natural gas within municipalities. Weston levies the utility or public service tax on purchases natural gas at the maximum level allowable under the law of 10%. Fiscal Year 2004 projected revenues of \$55,360 are based on anticipated increase in customer base as well as revenues received to date during Fiscal Year 2003.

Simplified Communication Taxes were authorized by Chapter 202 Florida Statutes in 2001 as a way to streamline taxing of increasingly interrelated communications services and to allow for a competitive playing field for providers of these services. The new tax replaced all communications-related franchise fees, utility taxes and fees and debuted in Fiscal Year 2002. In Weston, the tax replaced Telephone and Cable Television Franchise Fees and Telephone Utility Taxes, which is the main reason behind the decreases in Franchise Fee and Utility Tax revenues between FY 2002 and FY 2001. During Fiscal Year 2004, the tax collected by the Florida Department of Revenue and remitted monthly to the City will be levied at a rate of 5.22% and is expected to raise \$2,967,743. That amount is \$1,163,826 or 64.5% higher than last year's budgeted projections from the State of Florida's Department of Revenue, which proved to be overly conservative in light of much higher revenue streams recorded. This large discrepancy and the main reason for the increase in budgeted allocation seems to be

CITY OF WESTON

Fiscal Year 2004 Budget

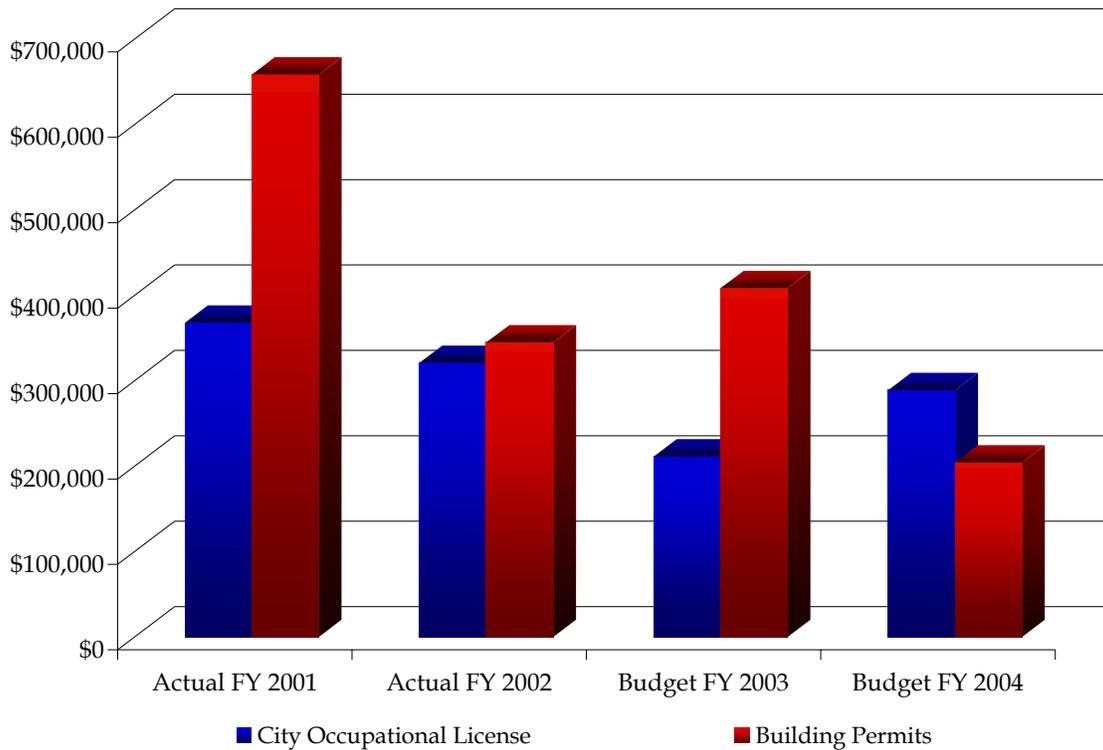
Revenues Projection Rationale

due to a large number of companies and customers of communications services that are currently paying the tax, whereas they were not paying any taxes in the past.

Licenses & Permits

Licenses & Permits category accounts for City Occupational Licenses and Building Permit Fees. Presented below are descriptions of each revenue source in this category as well as information on the revenue trends and assumptions used in Fiscal Year 2004 Budget projections.

Licenses & Permits Revenue Trends



City Occupational License Fees are authorized by Chapter 205, Florida Statutes. City of Weston collects its Occupational License Fee pursuant to an Occupational License Ordinance which sets fees due from business operating in Weston in payment for the privilege of engaging in or managing any business, profession, and occupation within the City. Fiscal Year 2004 conservatively projected revenues total \$288,835 and are \$77,647 or 36.8% higher than those projected for the previous year. This revenue projection is based upon the estimated actual revenue collected in Fiscal Year 2003 as

CITY OF WESTON

Fiscal Year 2004 Budget

Revenues Projection Rationale

well as past revenue collections in this category. This revenue source is expected to continue to increase very slightly for the next year and then remain constant.

Building Permit Fees are authorized by the Florida Constitution to offset the cost of providing a service or regulating an activity. In Weston, Building services are provided under contract by the Broward County Building Division, who inspects all structures in accordance with the building code and collects fees, 20% of which is remitted to the City. Building Permit Fee revenue is expected to continue to decline sharply during Fiscal Year 2004 as the City reaches its builtout. Projected revenues should total approximately \$204,167, which represents a 50.0% reduction over the previous period. This revenue source is expected to decline sharply and reach negligible levels in the next Fiscal Year.

Intergovernmental Revenues

Intergovernmental Revenues category includes three categories of revenues derived from payments by the State of Florida. The three specific sources are State Revenue Sharing, Alcoholic Beverage License, and Half Cent Sales Tax and presented below are descriptions of each revenue source collected by the City as well as information on the revenue trends and assumptions used in Fiscal Year 20034 Budget projections.

State Revenue Sharing, or as the State of Florida refers to it Municipal Revenue Sharing, is a revenue category derived from monthly payments made to qualifying municipalities by the Florida Department of Revenue. To qualify, a jurisdiction must have audited financial statements showing compliance and collect ad valorem taxes and utility and franchise fees in excess of three mills. Revenue sources for this category are mainly state sales and use taxes and fuel taxes, which prompts that the State mandates that each year a portion of total revenues from this category be restricted to transportation activities. During Fiscal Year 2004, approximately 36% of total proceeds must be used for transportation-related activities, leaving the General Fund portion due to the City per State projections at \$549,764. The specific distribution or sharing of the revenues between municipalities in the State is based upon a complicated formula. Suffice it to say, however, that the population, age and economic affluence of the City have significant effects on the amount generated. This revenue source has been in the past and is expected to be into the future a relatively stable if increasing.

Alcoholic Beverage License is a small revenue category derived from State distributions of a small portion of revenues derived from license taxes levied on manufacturers, distributors, and vendors of alcoholic beverages. During Fiscal Year 2004, the City expects to receive \$10,803, the same amount as last year.

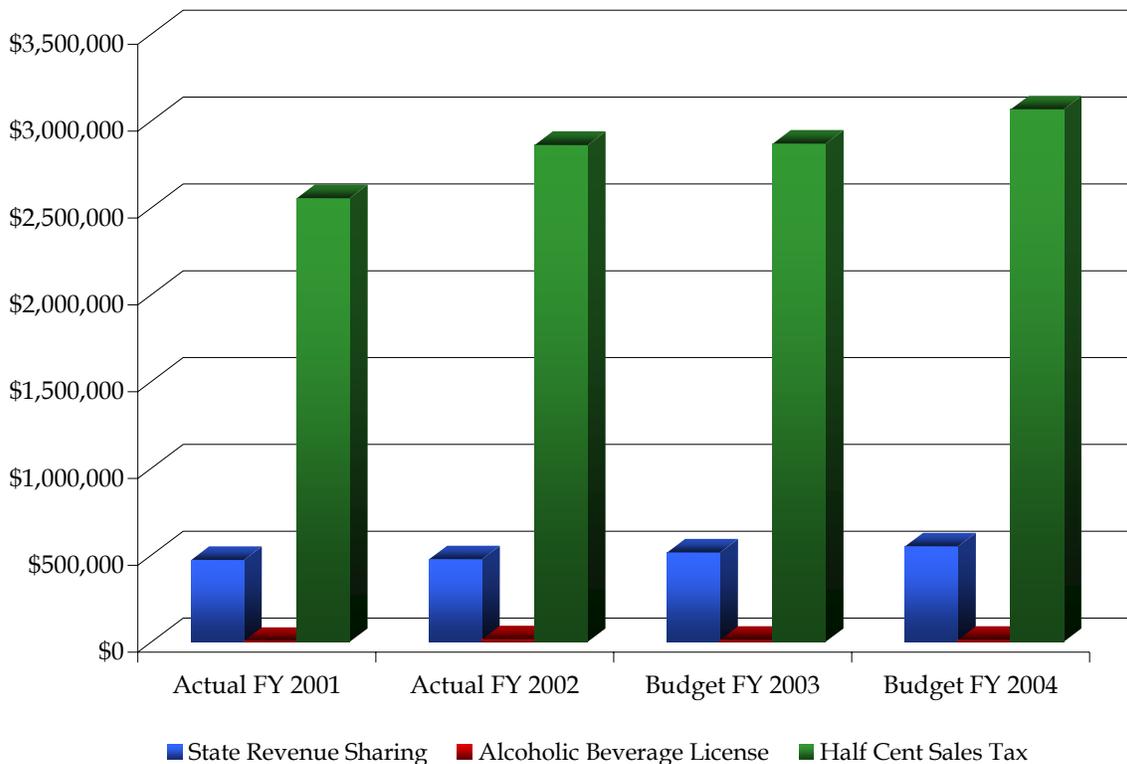
CITY OF WESTON

Fiscal Year 2004 Budget

Revenues Projection Rationale

Half Cent Sales Tax is a substantial revenue category derived from 9.653% of net sales taxes collected by the State and distributed to local governments based upon formulas similar to those used in the Municipal State Revenue Sharing Program. During Fiscal Year 2004, the City based on State projections expects to receive a total of \$3,066,220 representing an increase of \$197,293 or 6.9% over last years budgeted projections. This revenue sources is relatively stable and experiences increases based on population and State-wide taxable sales increases.

Intergovernmental Revenue Trends



Charges for Services

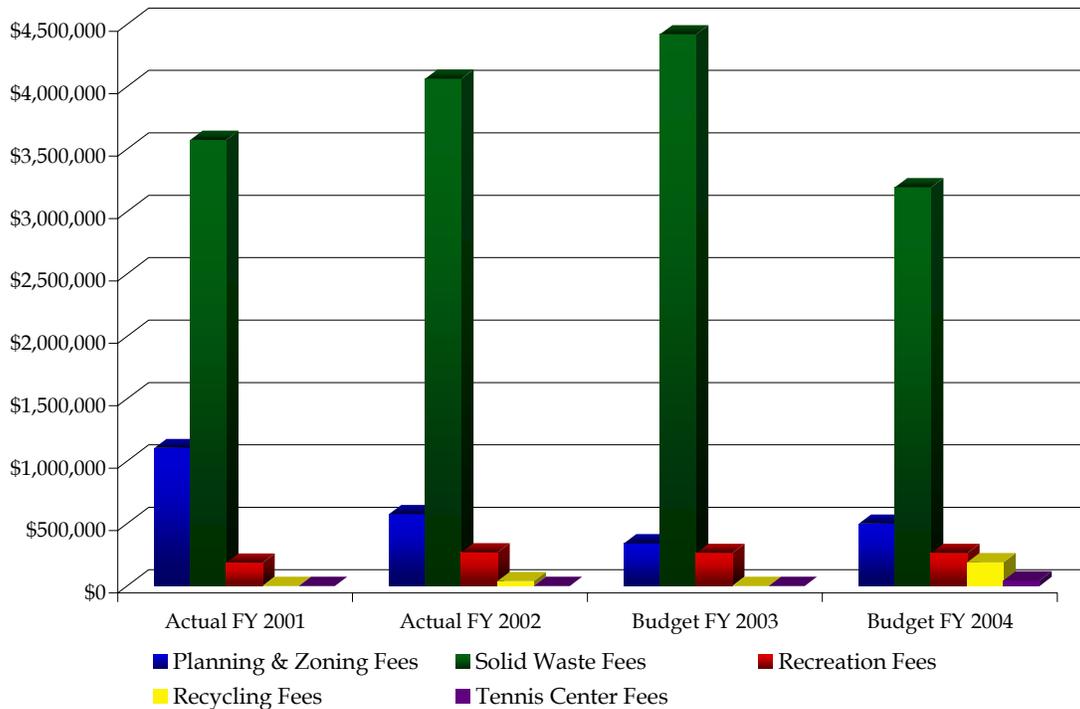
Charges for Services revenue category includes Planning & Zoning, Solid Waste, Recreation Fees, Recycling Fees and Tennis Center Fees collected by the City as payment for services provided. Presented below are descriptions of each revenue source collected by the City as well as information on the revenue trends and assumptions used in Fiscal Year 2004 Budget projections.

CITY OF WESTON

Fiscal Year 2004 Budget

Revenues Projection Rationale

Charges for Services Revenue Trends



Planning & Zoning Fees are authorized by the Florida Constitution to offset the cost of providing a service or regulating an activity. In Weston these charges are assessed for a variety of planning and zoning services provided by the City's contractual Planning & Zoning Department. The Planning & Zoning Fees are set at levels sufficient to fully fund the City's cost and revenue estimates are provided by the City's Planning & Zoning Services Contract Provider. Revenues anticipated to be collected during Fiscal Year 2004 total \$498,000 and are \$157,200 or 46.1% higher than previous year's revenues due to anticipated increase in the number of home addition and/or remodeling-related permits. This revenue source is highly dependent on the demand for planning and zoning services and as such is expected to fluctuate in step with the overall economic climate and real estate market.

Solid Waste Fees are authorized by the Florida Constitution to offset the cost of providing the service and are collected by the City to fund the provision of solid waste collection and disposal as well as recycling services within the City. Under its current Solid Waste Franchise Agreement, the City utilizes the services of Browning Ferris Industries, Inc. (BFI) until December 31, 2003. On January 1, 2004, the City's new contract with All Service Corp. will take effect and the rates for solid waste services will decrease across the board. The City currently collects solid waste charges and after January 1, 2004 will continue to collect them through its water and sewer utility billing

CITY OF WESTON

Fiscal Year 2004 Budget

Revenues Projection Rationale

system. During the Fiscal Year 2004, the City expects to receive \$3,193,791 (representing a 27.7% reduction over previous year) in net Solid Waste Fees which will be paid out in their entirety to BFI and All Service. In the future fiscal years this revenue amount is expected to first decrease somewhat to account for a full year of lower fees and later to continue to increase somewhat to reflect higher tipping and billing costs.

Recreation Fees are also authorized by the Florida Constitution to offset the cost of providing services and are collected to fund the various recreational and cultural programs provided by the City through contracts with independent instructors. Fiscal Year 2004 projected revenue from this category is expected to remain constant with last year's levels at a total of \$263,984. Revenue trends in this category are expected to result in stable future revenues at constant levels.

Recycling Fees are budgeted for during Fiscal Year 2004 for the first time. Under the City's existing contract with the BFI, all recycling revenues realized from Broward County were paid to the solid waste hauler in lieu of the 2.5% franchisee fee on residential curbside collection. This arrangement will continue until December 31, 2003, when the existing contract will expire. Under the new contract with All Service, all recycling revenues will be retained by the City. It is anticipated that in Fiscal Year 2004 the revenue for this category will total \$190,218 and that the revenue will be relatively constant in the future fiscal years.

Tennis Center Fees are also budgeted for during Fiscal Year 2004 for the first time. This revenue category accounts for lease and other contractual payments for the Weston Tennis Center and is projected to total \$43,300 during Fiscal Year 2004. Revenues from this source were projected conservatively as it is the first year of the new lease contract, however, they are not expected to increase significantly in the future.

Fines & Forfeitures

Fines & Forfeitures revenue category includes Court Fines & Forfeitures and Code Compliance Fines. Presented below are descriptions of each revenue source collected by the City as well as information on the revenue trends and assumptions used in Fiscal Year 2004 Budget projections.

Court Fines & Forfeitures are revenues received by the City from traffic enforcement activities and from court fines, judgments and seizures of property. The City always budgets for this as well as the other revenue source in this category conservatively, as projecting the level of such revenues is difficult and the Budgeted amount should not represent a mandate or quota for the law enforcement, however, Fiscal Year 2004 budgeted amount is \$266,781, which is \$108,390 or 68.4% higher than the Fiscal Year 2003 Budget. The reason for the increased revenue projection is primarily the continued

CITY OF WESTON

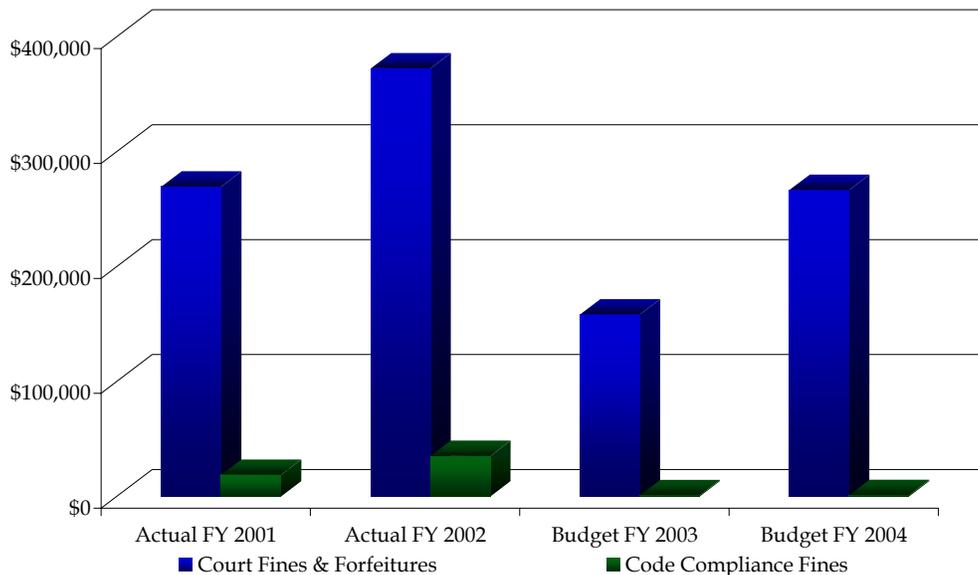
Fiscal Year 2004 Budget

Revenues Projection Rationale

recent historical trend of revenues consistently exceeding the level of \$250,000 coupled with increased level of enforcement of traffic laws in the City.

Code Enforcement Fines revenues are collected from violators of City Ordinances. The City's Fiscal Year 2004 Budget projects conservatively revenues of \$1,112, which is \$56 or 5.3% higher than last year's revenue projections. Similarly to Court Fines & Forfeitures, projecting the revenue levels in this category is difficult and the City does not consider it in its budget as a significant source of revenue.

Fines & Forfeitures Revenue Trends



Miscellaneous Revenue

Miscellaneous Revenue category is comprised of other revenues that cannot be classified in other categories and includes Interest Earnings, Grants (if any), and Other. Presented below are descriptions of each revenue source collected by the City as well as information on the revenue trends and assumptions used in Fiscal Year 2004 Budget projections.

Interest Earnings revenues reflect Weston's earnings on investments of its fund balance in the General Fund. Fiscal Year 2004 projection of \$660,000 is \$342,212 or 34.1% less than last year's projection and is due to persisting low earnings rates available in the capital markets open to governments.

CITY OF WESTON

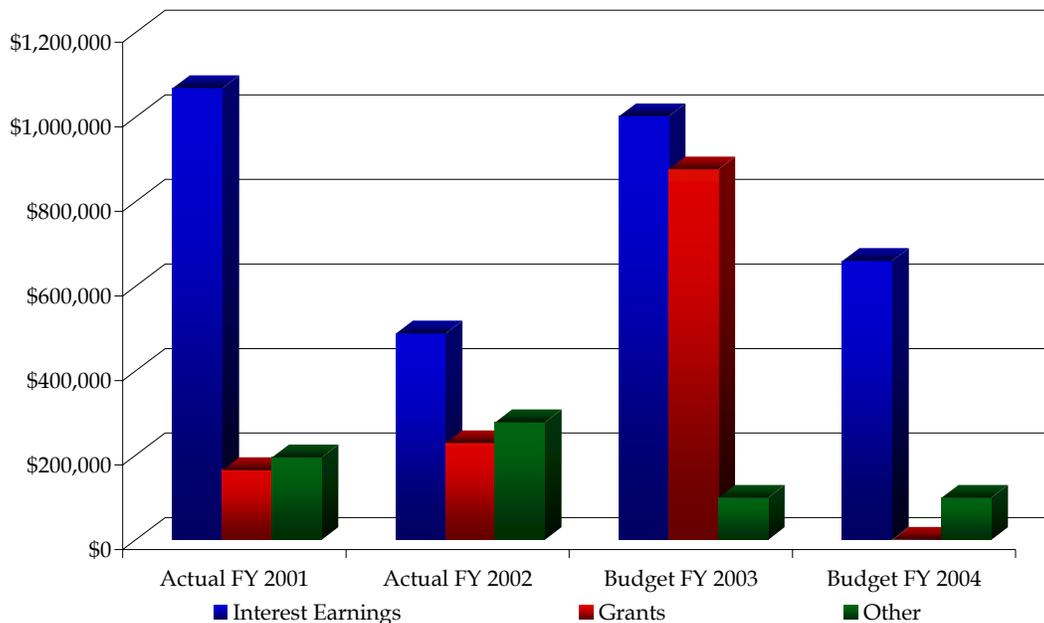
Fiscal Year 2004 Budget

Revenues Projection Rationale

Grant revenues are proceeds of cash awards secured by the City from other entities. During Fiscal Year 2004, the City anticipates to receive no new Grant revenues.

Other revenues are supplementary revenues that the City reasonably expects to receive from different sources. These revenues are projected to total \$100,000 in Fiscal Year 2004 and thus remain constant at the previous year's level.

Miscellaneous Revenue Trends



Non-Revenue

Non-Revenue category is comprised of interfund transfers from other funds of the City. Presented below are general descriptions of the sources used in Fiscal Year 2004 Budget.

Transfers between funds are frequently single-time events meant to account for rare occurrences where revenues accrued in one fund are used to pay for expenses accounted for in another. Such is also the case with regards to these activities in the City of Weston, where with the exception of the annual and relatively constant transfer from the Fire District Fund to the General Fund for payment of administrative costs, other transfers are singular or limited-time events. During Fiscal Year 2004, there will be only two such transfers in the General Fund. One in the amount of \$106,090 is going to originate in the Fire District Fund and is a payment for administrative services provided by the City to administer Fire Protection Services. The other in the amount of \$100,000 is

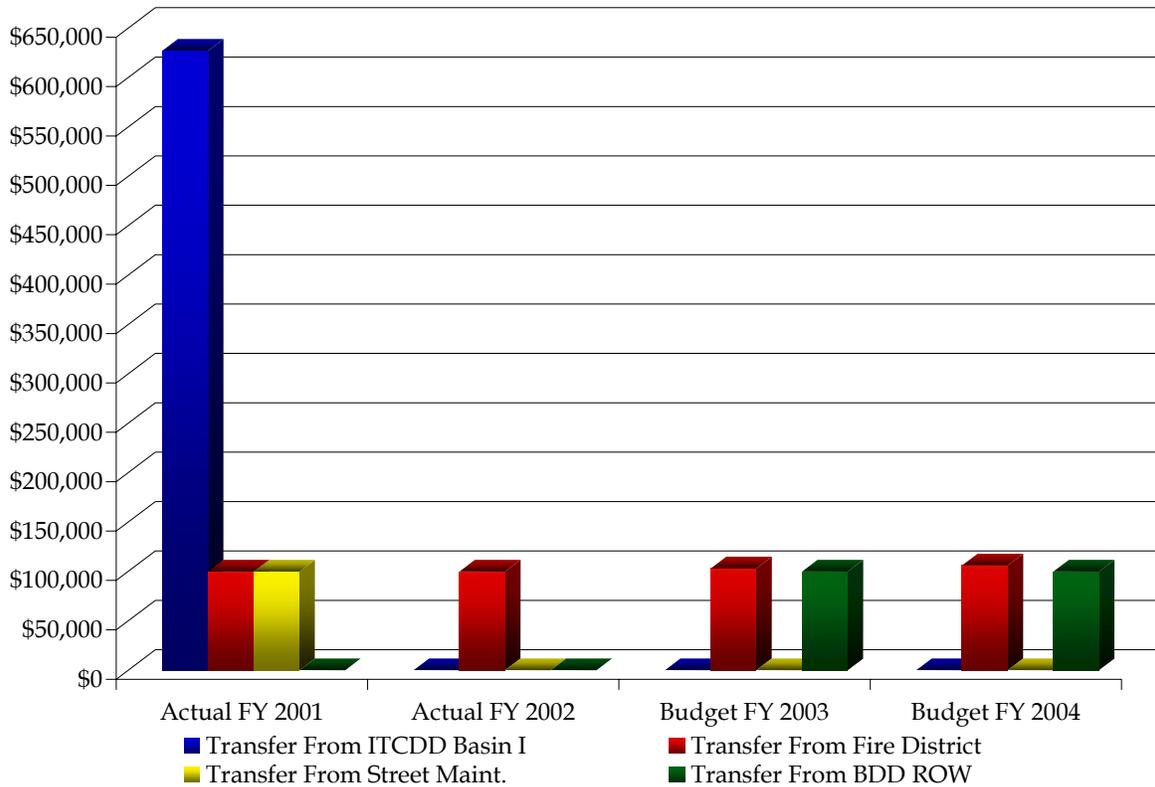
CITY OF WESTON

Fiscal Year 2004 Budget

Revenues Projection Rationale

the second of three scheduled installment repayments of a \$300,000 loan made by the General Fund to the Bonaventure Development District in Fiscal Year 2002 to fund rights-of-way services.

Non-Revenue Category Trends



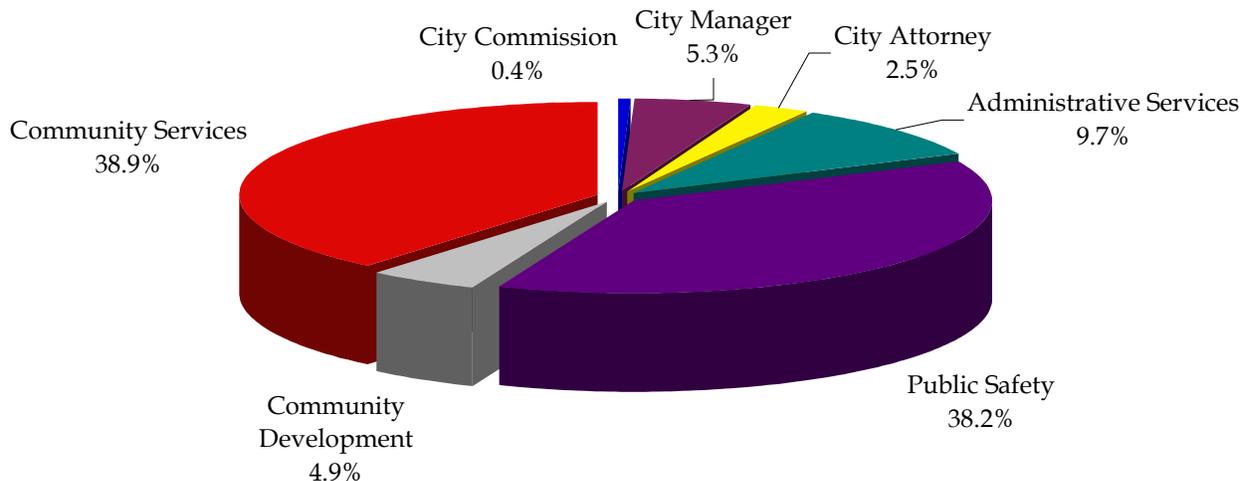
CITY OF WESTON

Fiscal Year 2004 Budget

General Fund Expenditures

Fiscal Year 2004 General Fund Budget proposes expenditures of \$22,271,034 which is a 2.6% increase over Fiscal Year 2003. City Commission department budgeted at \$97,452 will experience a 39.1% increase in its appropriations due to the Voter-approved increase in the salaries paid to the City Commission. City Manager department expenditures will increase by 5.2% to \$1,183,649 to account for personnel cost increases and general cost escalation. City Attorney expenses will increase by 9% to \$566,348 to fund the Charter-mandated Charter Review as well as to account for contractual annual cost increases. Administrative Services will increase by 12.3% to \$2,149,863 due to higher costs for Contract Service Personnel as well as a contract adjustment that was delayed for one year. In Police Services, expenditures will rise due to standard contract escalation and a mid-year addition of a seventh patrol zone and one Code Enforcement Officer. Total expenditures in Fiscal Year 2004 will reach \$5,611,909 and represent an 11.8% increase over last year's allocation. In Emergency Medical Services, expenditures will increase 37.8% to \$2,959,679 principally due to an increased staffing level on City's Rescue Vehicles and annual contractual cost escalation. The Community Development department will experience a 9.9% increase in its budgeted allocation to \$1,083,318 due primarily to higher anticipated demand for and cost of services. The Community Services department composed of Recreation and Specialty Services will experience a significant 13.1% decrease in its budgeted allocations, due mainly to decreased payments for Solid Waste Services under the new contract commencing on January 1, 2004. Community Services – Recreation's expenditures will decrease by about 2.8% to \$5,071,569 principally due to lower Capital Projects costs budgeted in this versus last fiscal year. Community Service – Specialty Services expenditures will experience an overall decrease of 24.1% and total \$3,643,932 due mainly to lower cost of Solid Waste Services.

Fiscal Year 2004 General Fund Expenditure Classification



CITY OF WESTON

Fiscal Year 2004 Budget

General Fund Expenditures

	FY 2003 - 2004			
	Actual FY 2002	Budget FY 2003	Budget FY 2004	Percent Change
Expenditure Department Summary				
City Commission	\$54,228	\$70,046	\$97,452	39.1%
City Manager	\$984,738	\$1,125,442	\$1,183,649	5.2%
City Attorney	\$730,934	\$519,782	\$566,348	9.0%
Administrative Services	\$1,918,878	\$1,913,717	\$2,149,863	12.3%
Public Safety	\$6,340,938	\$7,118,112	\$8,517,160	19.7%
Community Development	\$3,259,878	\$985,578	\$1,083,318	9.9%
Community Services	\$7,578,568	\$9,980,408	\$8,673,244	-13.1%
Transfers Out	\$1,187,036	\$0	\$0	N/A
Total Expenditures	\$22,055,197	\$21,713,086	\$22,271,034	2.6%
Expenditure Category Summary				
Personal Services	\$402,764	\$408,073	\$495,511	21.4%
Operating Expenditures	\$18,286,316	\$20,425,012	\$21,129,488	3.4%
Capital Outlay	\$2,179,081	\$880,000	\$646,035	-26.6%
Transfers Out	\$1,187,036	\$0	\$0	N/A
Total Expenditures	\$22,055,197	\$21,713,086	\$22,271,034	2.6%

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CITY OF WESTON

Summary of All Funds Fiscal Year 2004

	Actual <u>FY 2002</u>	Budget <u>FY 2003</u>	Proposed <u>FY 2004</u>	Adopted <u>FY 2004</u>
<u>Revenues</u>				
General Fund	\$23,088,287	\$22,982,229	\$24,421,973	\$24,421,973
Law Enforcement Trust Fund	\$126,447	\$26,288	\$27,215	\$27,215
Local Park Impact Fee Fund	\$98,861	\$0	\$0	\$0
Engineering Fee Fund	\$738,686	\$736,160	\$583,800	\$583,800
Capital Projects Fund - Community Development	\$1,871,952	\$775,000	\$890,000	\$890,000
Street Maintenance Fund	\$1,225,906	\$1,751,950	\$3,607,694	\$3,607,694
Transportation Fund	\$50,380	\$51,745	\$56,218	\$56,218
Debt Service Fund - Weston Road Street Lighting	\$110,769	\$107,512	\$107,512	\$107,512
Fire District Fund	\$4,723,959	\$5,227,761	\$5,345,437	\$5,345,437
Capital Projects Fund - Infrastructure	\$5,138,795	\$8,865,223	\$3,812,072	\$3,812,072
<u>Bonaventure Development District</u>				
Community Services - Rights-of-Way	\$300,000	\$1,194,030	\$1,269,981	\$1,269,981
Community Services - Water Management	\$571,419	\$189,193	\$178,852	\$178,852
Capital Projects Fund - Series 2002	\$11,363,337	\$0	\$1,440,209	\$1,440,209
Debt Service Fund - Series 2002	\$1,606,824	\$999,956	\$1,002,169	\$1,002,169
<u>Indian Trace Development District</u>				
Enterprise Fund - Water & Sewer Utility	\$16,616,903	\$16,256,736	\$16,027,056	\$16,027,056
Community Services - Basin II Water Management	\$59,177	\$75,462	\$77,726	\$77,726
Capital Projects Fund - Basin II Series 2001	\$256,007	\$0	\$0	\$0
Debt Service Fund - Basin II Series 2001	\$976,901	\$336,000	\$150,000	\$150,000
Debt Service Fund - Basin II Series 2003	\$0	\$0	\$827,144	\$827,144
Community Services - Basin I Rights-of-Way	\$5,486,797	\$6,344,680	\$6,745,009	\$6,745,009
Community Services - Basin I Water Management	\$1,611,030	\$1,778,223	\$1,611,906	\$1,611,906
Debt Service Fund - Basin I Series 1995A	\$5,729,873	\$5,743,213	\$6,130,500	\$6,130,500
Debt Service Fund - Basin I Series 1995B	\$3,210,475	\$3,208,275	\$3,462,000	\$3,462,000
Debt Service Fund - Basin I Series 1997	\$2,734,535	\$2,736,145	\$2,735,455	\$2,735,455
Benefit Tax Fund - Basin I	\$10,456,734	\$10,749,123	\$11,389,445	\$11,389,445
Capital Projects Fund - Basin I Series 1997	\$998,907	\$135,036	\$2,085,000	\$2,085,000
Total Revenues	\$99,152,957	\$90,269,939	\$93,984,374	\$93,984,374

CITY OF WESTON

Summary of All Funds Fiscal Year 2004

	Actual	Budget	Proposed	Adopted
	<u>FY 2002</u>	<u>FY 2003</u>	<u>FY 2004</u>	<u>FY 2004</u>
<u>Expenditures</u>				
General Fund	\$22,055,197	\$21,713,086	\$22,271,034	\$22,271,034
Law Enforcement Trust Fund	\$50,242	\$26,288	\$27,215	\$27,215
Local Park Impact Fee Fund	\$98,861	\$0	\$0	\$0
Engineering Fee Fund	\$738,686	\$686,160	\$583,800	\$583,800
Capital Projects Fund - Community Development	\$1,871,952	\$775,000	\$890,000	\$890,000
Street Maintenance Fund	\$540,071	\$1,751,950	\$3,607,694	\$3,607,694
Transportation Fund	\$0	\$0	\$0	\$0
Debt Service Fund - Weston Road Street Lighting	\$62,951	\$107,512	\$107,512	\$107,512
Fire District Fund	\$4,048,852	\$5,202,284	\$5,319,961	\$5,319,961
Capital Projects Fund - Infrastructure	\$5,138,795	\$7,165,223	\$3,812,072	\$3,812,072
<u>Bonaventure Development District</u>				
Community Services - Rights-of-Way	\$299,390	\$1,144,030	\$1,219,981	\$1,219,981
Community Services - Water Management	\$571,419	\$189,193	\$178,852	\$178,852
Capital Projects Fund - Series 2002	\$6,820,711	\$0	\$1,440,209	\$1,440,209
Debt Service Fund - Series 2002	\$163,404	\$999,956	\$1,002,169	\$1,002,169
<u>Indian Trace Development District</u>				
Enterprise Fund - Water & Sewer Utility	\$14,566,837	\$14,567,466	\$15,044,884	\$15,044,884
Community Services - Basin II Water Management	\$30,201	\$75,462	\$77,726	\$77,726
Capital Projects Fund - Basin II Series 2001	\$256,007	\$0	\$0	\$0
Debt Service Fund - Basin II Series 2001	\$819,519	\$336,000	\$150,000	\$150,000
Debt Service Fund - Basin II Series 2003	\$0	\$0	\$574,006	\$574,006
Community Services - Basin I Rights-of-Way	\$5,051,236	\$6,344,680	\$6,745,009	\$6,745,009
Community Services - Basin I Water Management	\$1,125,017	\$1,778,223	\$1,611,906	\$1,611,906
Debt Service Fund - Basin I Series 1995A	\$5,729,873	\$5,743,213	\$6,130,500	\$6,130,500
Debt Service Fund - Basin I Series 1995B	\$3,210,475	\$3,208,275	\$3,462,000	\$3,462,000
Debt Service Fund - Basin I Series 1997	\$2,734,535	\$2,736,145	\$2,735,455	\$2,735,455
Benefit Tax Fund - Basin I	\$10,456,734	\$10,749,123	\$11,389,445	\$11,389,445
Capital Projects Fund - Basin I Series 1997	\$998,907	\$135,036	\$2,085,000	\$2,085,000
Total Expenditures	\$87,439,871	\$85,434,305	\$90,466,431	\$90,466,431

CITY OF WESTON

Summary of All Funds Fiscal Year 2004

	Actual <u>FY 2002</u>	Budget <u>FY 2003</u>	Proposed <u>FY 2004</u>	Adopted <u>FY 2004</u>
<u>Reserves</u>				
General Fund	\$1,033,090	\$1,269,143	\$2,150,939	\$2,150,939
Law Enforcement Trust Fund	\$76,206	\$0	\$0	\$0
Local Park Impact Fee Fund	\$0	\$0	\$0	\$0
Engineering Fee Fund	\$0	\$50,000	\$0	\$0
Capital Projects Fund - Community Development	\$0	\$0	\$0	\$0
Street Maintenance Fund	\$685,835	\$0	\$0	\$0
Transportation Fund	\$50,380	\$51,745	\$56,218	\$56,218
Debt Service Fund - Weston Road Street Lighting	\$47,818	\$0	\$0	\$0
Fire District Fund	\$675,107	\$25,476	\$25,476	\$25,476
Capital Projects Fund - Infrastructure	\$0	\$1,700,000	\$0	\$0
<u>Bonaventure Development District</u>				
Community Services - Rights-of-Way	\$610	\$50,000	\$50,000	\$50,000
Community Services - Water Management	\$0	\$0	\$0	\$0
Capital Projects Fund - Series 2002	\$4,542,625	\$0	\$0	\$0
Debt Service Fund - Series 2002	\$1,443,420	\$0	\$0	\$0
<u>Indian Trace Development District</u>				
Enterprise Fund - Water & Sewer Utility	\$2,050,065	\$1,689,270	\$982,172	\$982,172
Community Services - Basin II Water Management	\$28,976	\$0	\$0	\$0
Capital Projects Fund - Basin II Series 2001	\$0	\$0	\$0	\$0
Debt Service Fund - Basin II Series 2001	\$157,382	\$0	\$0	\$0
Debt Service Fund - Basin II Series 2003	\$0	\$0	\$253,138	\$253,138
Community Services - Basin I Rights-of-Way	\$435,561	\$0	\$0	\$0
Community Services - Basin I Water Management	\$486,013	\$0	\$0	\$0
Debt Service Fund - Basin I Series 1995A	\$0	\$0	\$0	\$0
Debt Service Fund - Basin I Series 1995B	\$0	\$0	\$0	\$0
Debt Service Fund - Basin I Series 1997	\$0	\$0	\$0	\$0
Benefit Tax Fund - Basin I	\$0	\$0	\$0	\$0
Capital Projects Fund - Basin I Series 1997	\$0	\$0	\$0	\$0
Total Reserves	\$11,713,087	\$4,835,634	\$3,517,943	\$3,517,943

CITY OF WESTON

General Fund Summary

Fiscal Year 2004

Revenues	Actual	Budget	Proposed	Adopted	Actual	Budget	Proposed	Adopted
	FY 2002	FY 2003	FY 2004	FY 2004		FY 2002	FY 2003	FY 2004
Locally Levied Taxes	\$12,624,125	\$11,603,443	\$14,878,907	\$14,878,907	\$12,624,125	\$11,603,443	\$14,878,907	\$14,878,907
Licenses & Permits	\$665,856	\$619,521	\$493,002	\$493,002	\$665,856	\$619,521	\$493,002	\$493,002
Intergovernmental Rev.	\$3,349,955	\$3,394,119	\$3,626,787	\$3,626,787	\$3,349,955	\$3,394,119	\$3,626,787	\$3,626,787
Charges For Services	\$4,944,829	\$5,023,939	\$4,189,294	\$4,189,294	\$4,944,829	\$5,023,939	\$4,189,294	\$4,189,294
Fines & Forfeitures	\$407,788	\$159,447	\$267,893	\$267,893	\$407,788	\$159,447	\$267,893	\$267,893
Miscellaneous Revenue	\$995,734	\$1,978,760	\$760,000	\$760,000	\$995,734	\$1,978,760	\$760,000	\$760,000
Non-Revenue	\$100,000	\$203,000	\$206,090	\$206,090	\$100,000	\$203,000	\$206,090	\$206,090
Total Revenues	\$23,088,287	\$22,982,229	\$24,421,973	\$24,421,973	\$23,088,287	\$22,982,229	\$24,421,973	\$24,421,973

Expenditures

Personal Services	\$402,764	\$408,073	\$495,511	\$495,511	\$54,228	\$70,046	\$97,452	\$97,452
Operating Expenditures	\$18,286,316	\$20,425,012	\$21,129,488	\$21,129,488	\$984,738	\$1,125,442	\$1,183,649	\$1,183,649
Capital Outlay	\$2,179,081	\$880,000	\$646,035	\$646,035	\$730,934	\$519,782	\$566,348	\$566,348
Transfers Out	\$1,187,036	\$0	\$0	\$0	\$1,918,878	\$1,913,717	\$2,149,863	\$2,149,863
Sub-Total	\$22,055,197	\$21,713,086	\$22,271,034	\$22,271,034	\$6,340,938	\$7,118,112	\$8,517,160	\$8,517,160
Excess Revenue Capture	\$1,033,090	\$1,180,247	\$2,054,255	\$2,054,255	\$3,259,878	\$985,578	\$1,083,318	\$1,083,318
Other Designated Reserves	N/A	\$88,896	\$96,683	\$96,683	\$7,578,568	\$9,980,408	\$8,673,244	\$8,673,244
Sub-Total	\$1,033,090	\$1,269,143	\$2,150,939	\$2,150,939	\$1,187,036	\$0	\$0	\$0
Total Expenditures and Reserves	\$23,088,287	\$22,982,229	\$24,421,973	\$24,421,973	\$22,055,197	\$21,713,086	\$22,271,034	\$22,271,034

Beginning Fund Balance	\$20,265,240	\$21,298,330	\$22,567,473	\$22,567,473	\$1,033,090	\$1,180,247	\$2,054,255	\$2,054,255
Ending Fund Balance	\$21,298,330	\$22,567,473	\$24,718,412	\$24,718,412	N/A	\$88,896	\$96,683	\$96,683

Expenditures

City Commission	\$54,228	\$70,046	\$97,452	\$97,452	\$23,088,287	\$22,982,229	\$24,421,973	\$24,421,973
City Manager	\$984,738	\$1,125,442	\$1,183,649	\$1,183,649				
City Attorney	\$730,934	\$519,782	\$566,348	\$566,348				
Administrative Services	\$1,918,878	\$1,913,717	\$2,149,863	\$2,149,863				
Public Safety	\$6,340,938	\$7,118,112	\$8,517,160	\$8,517,160				
Community Development	\$3,259,878	\$985,578	\$1,083,318	\$1,083,318				
Community Services	\$7,578,568	\$9,980,408	\$8,673,244	\$8,673,244				
Transfers Out	\$1,187,036	\$0	\$0	\$0				
Sub-Total	\$22,055,197	\$21,713,086	\$22,271,034	\$22,271,034				
Excess Revenue Capture	\$1,033,090	\$1,180,247	\$2,054,255	\$2,054,255				
Other Designated Reserves	N/A	\$88,896	\$96,683	\$96,683				
Sub-Total	\$1,033,090	\$1,269,143	\$2,150,939	\$2,150,939				
Total Expenditures and Reserves	\$23,088,287	\$22,982,229	\$24,421,973	\$24,421,973				

CITY OF WESTON

General Fund Revenue Projections Fiscal Year 2004

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004	Charges For Services	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Locally Levied Taxes</u>									
Ad Valorem Taxes	\$5,689,620	\$6,711,840	\$7,719,329	\$7,719,329	Planning & Zoning Fees	\$574,821	\$340,800	\$498,000	\$498,000
Franchise Fee - Solid Waste	\$281,844	\$230,954	\$895,364	\$895,364	Solid Waste Fees	\$4,063,099	\$4,419,155	\$3,193,791	\$3,193,791
Utility Tax - Electric	\$3,490,141	\$2,813,861	\$3,241,112	\$3,241,112	Recreation Fees	\$268,408	\$263,984	\$263,984	\$263,984
Utility Tax - Gas	\$49,950	\$42,871	\$55,360	\$55,360	Recycling Fees	\$38,501	\$0	\$190,218	\$190,218
Simplified Comm. Tax	\$3,112,570	\$1,803,917	\$2,967,743	\$2,967,743	Tennis Center Fees	\$0	\$0	\$43,300	\$43,300
Sub-Total	\$12,624,125	\$11,603,443	\$14,878,907	\$14,878,907	Sub-Total	\$4,944,829	\$5,023,939	\$4,189,294	\$4,189,294
<u>Licenses & Permits</u>									
City Occupational License	\$320,928	\$211,188	\$288,835	\$288,835	Court Fines & Forfeitures	\$372,595	\$158,391	\$266,781	\$266,781
Building Permits	\$344,928	\$408,333	\$204,167	\$204,167	Code Compliance Fines	\$35,193	\$1,056	\$1,112	\$1,112
Sub-Total	\$665,856	\$619,521	\$493,002	\$493,002	Sub-Total	\$407,788	\$159,447	\$267,893	\$267,893
<u>Intergovernmental Revenues</u>									
State Revenue Sharing	\$475,137	\$514,390	\$549,764	\$549,764	Interest Earnings	\$488,606	\$1,002,212	\$660,000	\$660,000
Alcoholic Beverage License	\$13,601	\$10,803	\$10,803	\$10,803	Grants	\$228,949	\$876,548	\$0	\$0
Half Cent Sales Tax	\$2,861,217	\$2,868,927	\$3,066,220	\$3,066,220	Other	\$278,179	\$100,000	\$100,000	\$100,000
Sub-Total	\$3,349,955	\$3,394,119	\$3,626,787	\$3,626,787	Sub-Total	\$995,734	\$1,978,760	\$760,000	\$760,000
<u>Non-Revenue</u>									
Transfer From Fire District	\$100,000	\$103,000	\$106,090	\$106,090	Transfer From BDD ROW	N/A	\$100,000	\$100,000	\$100,000
Transfer From BDD ROW					Sub-Total	\$100,000	\$203,000	\$206,090	\$206,090
Sub-Total					Total Revenues	\$23,088,287	\$22,982,229	\$24,421,973	\$24,421,973

CITY OF WESTON

Department Name

Fiscal Year 2004

GENERAL DESCRIPTION:

THIS SECTION WILL GIVE THE READER A BRIEF OVERVIEW OF THE FUNCTION OR FUNCTIONS OF THE DEPARTMENT WITHIN THE OVERALL STRUCTURE OF THE MUNICIPAL CORPORATION.

DEPARTMENT DUTIES:

- THIS SECTION WILL ENUMERATE IN BULLET POINTS THE SPECIFIC DUTIES OF THE DEPARTMENT.

FISCAL YEAR 2004 OBJECTIVES:

THIS SECTION WILL LIST AND BRIEFLY DESCRIBE SPECIFIC OBJECTIVES THAT ARE PLANNED TO BE UNDERTAKEN BY THE DEPARTMENT IN THE ENSUING FISCAL YEAR. ACHIEVEMENT OF MAJOR OBJECTIVES AS DETERMINED BY THE ELECTORATE, CITY COMMISSION AND THE CITY MANAGER, IS AN IMPORTANT PART OF PERFORMANCE-BASED BUDGETTING.

Illustration & Explanation of Budget Format

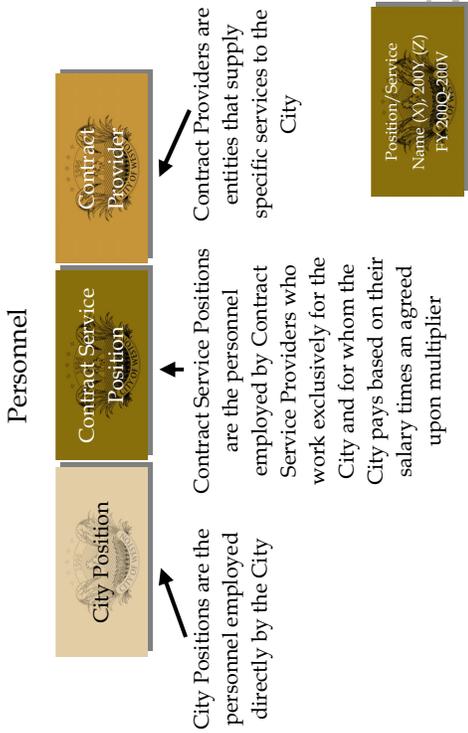
DEPARTMENT GOAL:

THIS SECTION WILL STATE THE LONG-TERM GOAL OF THE DEPARTMENT.

<u>Category</u>	<u>Actual FY 2002</u>	<u>Budget FY 2003</u>	<u>Proposed FY 2004</u>	<u>Adopted FY 2004</u>
Personal Services	\$\$\$	\$\$\$	\$\$\$	\$\$\$
Operating Services	\$\$\$	\$\$\$	\$\$\$	\$\$\$
Capital Outlay	\$\$\$	\$\$\$	\$\$\$	\$\$\$
Total Department Expenditures	\$\$\$	\$\$\$	\$\$\$	\$\$\$

CITY OF WESTON

Department Name
Fiscal Year 2004



Inside each box, there is a name of the position or designation of service performed, number of personnel at that position during Fiscal Year 2004, year and number of personnel at that position when the number has last changed, and the years that the position has been funded in the City's Budget if later than Fiscal Year 2002

STAFFING LEVEL CHANGE RATIONALE:

THIS SECTION EXPLAINS ANY CHANGES IN THE COUNT OF PERSONNEL EITHER WORKING DIRECTLY FOR THE CITY AS "CITY POSITIONS" (LIGHT-COLOR BOXES) OR "CONTRACT SERVICE POSITIONS" (DARK BROWN-COLOR BOXES).

PERFORMANCE MEASURES:

THIS SECTION EXPLAINS THE PERFORMANCE MEASURES APPLIED TO EACH DEPARTMENT IN THE CONDUCT OF THEIR DUTIES AS WELL AS BY THE CITY MANAGER IN THE PREPARATION OF THE DEPARTMENT'S PERFORMANCE BUDGET.

Account Description	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Personal Services Line Item Expense	\$\$\$	\$\$\$	\$\$\$	\$\$\$
Sub-Total	\$\$\$	\$\$\$	\$\$\$	\$\$\$
Operating Services Line Item Expense	\$\$\$	\$\$\$	\$\$\$	\$\$\$
Sub-Total	\$\$\$	\$\$\$	\$\$\$	\$\$\$
Capital Outlay Line Item Expense	\$\$\$	\$\$\$	\$\$\$	\$\$\$
Sub-Total	\$\$\$	\$\$\$	\$\$\$	\$\$\$
Total Department Expenditures	\$\$\$	\$\$\$	\$\$\$	\$\$\$

BUDGET HIGHLIGHTS:

THIS SECTION HIGHLIGHTS CHANGES IN THE COSTS EXPERIENCED BY THE DEPARTMENT ON A LINE ITEM BASIS.

FISCAL YEAR 2003 HIGHLIGHTS:
THIS SECTION WILL LIST SPECIFIC OBJECTIVES THAT WERE ACCOMPLISHED OR ARE REASONABLY EXPECTED TO BE ACCOMPLISHED BY THE END OF THE PREVIOUS FISCAL YEAR.

CITY OF WESTON

City Commission

Fiscal Year 2004

GENERAL DESCRIPTION:

THE CITY COMMISSION IS THE MUNICIPAL CORPORATION'S LEGISLATIVE BODY, WHICH ACTS AS THE DECISION-MAKING ENTITY THAT ESTABLISHES POLICIES AND ORDINANCES TO MEET THE NEEDS OF THE RESIDENTS ON A PROACTIVE BASIS.

FISCAL YEAR 2004 OBJECTIVES:

1. INCREASE PUBLIC SAFETY LEVELS THROUGH THE IMPLEMENTATION OF ADDITIONAL POLICE PATROL ZONE AND INCREASED STAFFING OF RESCUE VEHICLES.
2. INCREASE RECREATIONAL OPPORTUNITIES THROUGH NUMEROUS PARK PROJECTS.
3. CONTINUE TO ENHANCE CITY INFRASTRUCTURE WITH NEW PROJECTS AND REFURBISHMENT OF EXISTING CAPITAL.

DEPARTMENT GOAL:

PROVIDE THE BEST POSSIBLE PROFESSIONAL GOVERNMENT AND THE DELIVERY OF QUALITY SERVICE LEVELS THAT REFLECTS COMMUNITY PRIORITIES AND MAINTAINS THE QUALITY OF LIFE FOR ALL RESIDENTS.

DEPARTMENT DUTIES:

- THE MAYOR IS THE LEADER OF THE CITY COMMISSION. HE PRESIDES OVER ALL COMMISSION MEETINGS, EXECUTES DOCUMENTS UPON COMMISSION AUTHORIZATION.
- THE CITY COMMISSION REPRESENTS THE CITIZENS OF WESTON BY FORMULATING CITY POLICY.
- COMMISSION ACTIVITIES INCLUDE REGULAR COMMISSION MEETINGS EVERY FIRST AND THIRD MONDAY, WORKSHOPS AND OTHER ACTIVITIES NECESSARY TO GOVERN THE CITY OF WESTON.

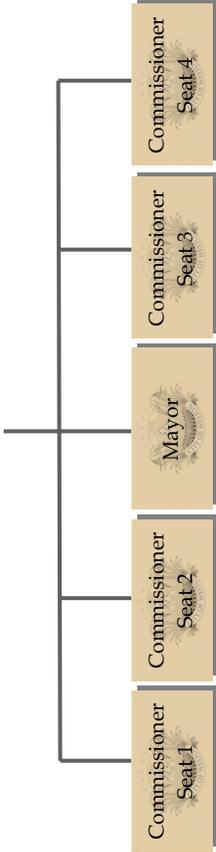


Category	Actual	Budget	Proposed	Adopted
	FY 2002	FY 2003	FY 2004	FY 2004
Personal Services	\$43,726	\$27,000	\$55,650	\$55,650
Operating Expenses	\$10,502	\$43,046	\$41,802	\$41,802
Capital Outlay	\$0	\$0	\$0	\$0
Total City Commission	\$54,228	\$70,046	\$97,452	\$97,452

CITY OF WESTON

City Commission Fiscal Year 2004

Residents of Weston



STAFFING LEVEL CHANGE RATIONALE:

THERE ARE NO PROPOSED STAFFING CHANGES FOR FISCAL YEAR 2004.

PERFORMANCE MEASURES:

MEASURING PERFORMANCE OF THE CITY COMMISSION IS PRINCIPALLY TO THE CITY'S VOTERS REPRESENTING THE RESIDENTS OF THE CITY OF WESTON. SATISFACTION OF THE RESIDENTS WITH THE PERFORMANCE OF THE CITY OF WESTON CITY COMMISSION IS EXPRESSED THROUGH THE DEMOCRATIC PROCESS BY THE CURRENT MEMBERS REELECTED TO CONTINUE TO SERVE THE PUBLIC.

Account Description	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Personal Services				
Commission Salaries and Benefits	\$43,726	\$27,000	\$55,650	\$55,650
Sub-Total	\$43,726	\$27,000	\$55,650	\$55,650
Operating Expenses				
Legislative Expenses	\$0	\$17,510	\$15,385	\$15,385
Meeting Room Expense	\$88	\$2,575	\$2,652	\$2,652
Miscellaneous	\$3,835	\$5,150	\$5,305	\$5,305
Subscriptions & Memberships	\$3,833	\$7,210	\$7,426	\$7,426
Conferences & Seminars	\$2,419	\$10,300	\$10,609	\$10,609
Insurance/General Liability Allocation	\$327	\$301	\$424	\$424
Sub-Total	\$10,502	\$43,046	\$41,802	\$41,802
Total City Commission	\$54,228	\$70,046	\$97,452	\$97,452

BUDGET HIGHLIGHTS:

PERSONAL SERVICES COSTS ARE PROJECTED TO INCREASE DUE TO VOTER-APPROVED INCREASES IN SALARIES OF THE MAYOR TO \$13,000 AND COMMISSIONERS TO \$10,000 EACH, AS WELL AS A BUDGETED ALLOCATION FOR A CONTRIBUTION TO THE STATE'S RETIREMENT PROGRAM FOR ELECTED OFFICIALS. OPERATING EXPENSES ARE PROJECTED TO DECREASE.

FISCAL YEAR 2003 HIGHLIGHTS:

1. IMPLEMENTED REQUEST FOR PROPOSALS FOR SOLID WASTE.
2. COMPLETED THE TAKEOVER OF TOWN FOUNDATION.
3. IMPLEMENTED INCREASED SERVICES FOR THE BONAVENTURE COMMUNITY.

CITY OF WESTON

City Manager
Fiscal Year 2004

GENERAL DESCRIPTION:

RESPONSIBLE FOR THE OVERALL MANAGEMENT OF ALL FUNCTIONS AND ACTIVITIES OF THE CITY.

FISCAL YEAR 2004 OBJECTIVES:

1. IMPLEMENT A NEW PATROL ZONE IN APRIL OF 2004.
2. INCREASE STAFFING OF RESCUE 55 AND 81 TO THREE PARAMEDICS TO BRING THE LEVEL TO THREE ON ALL RESCUE VEHICLES SERVING THE CITY.
3. IMPLEMENT USAGE OF THE VISTA PARK.
4. NEGOTIATE AND IMPLEMENT AN AGREEMENT FOR THE WESTON ICE ARENA.
5. CONTINUE CAPITAL IMPROVEMENTS AS OUTLINED IN THE 2010 STRATEGIC VALUE PLAN.

DEPARTMENT GOAL:

DEVELOP A CITY GOVERNMENT THAT REPRESENTS THE NEEDS OF THE COMMUNITY AND PROVIDES QUALITY SERVICES IN AN EFFICIENT, BUSINESSLIKE AND PROFESSIONAL MANNER.



DEPARTMENT DUTIES:

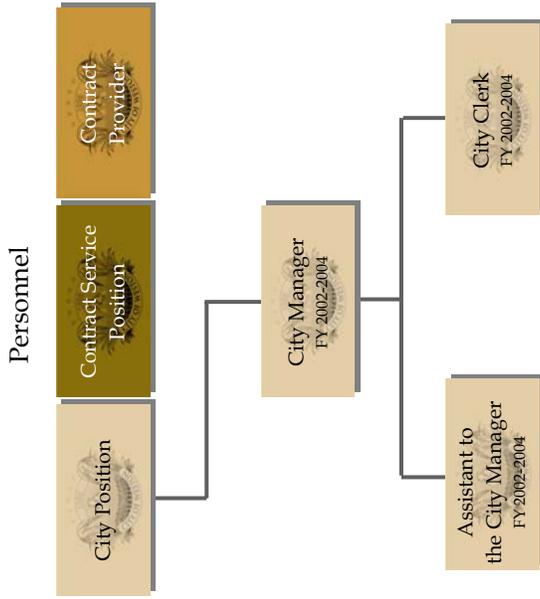
- CARRY OUT CITY POLICY AS ESTABLISHED BY THE CITY COMMISSION.
- MANAGE ALL CITY CONTRACT PROVIDERS.
- DIRECT THE PREPARATION OF OPERATING AND CAPITAL BUDGETS.
- PREPARE COMMISSION MEETING AGENDAS.
- PROVIDE ALL MUNICIPAL RECORDING, AND CLERKING FUNCTIONS.

Category	Actual	Budget	Proposed	Adopted
	FY 2002	FY 2003	FY 2004	FY 2004
Personal Services	\$359,038	\$381,073	\$439,861	\$439,861
Operating Expenses	\$621,558	\$734,369	\$733,788	\$733,788
Capital Outlay	\$4,142	\$10,000	\$10,000	\$10,000
Total City Manager	\$984,738	\$1,125,442	\$1,183,649	\$1,183,649

CITY OF WESTON

City Manager

Fiscal Year 2004



STAFFING LEVEL CHANGE RATIONALE:

THE FISCAL YEAR 2004 BUDGET HAS NO STAFFING LEVEL CHANGES.

<u>Account Description</u>	<u>Actual FY 2002</u>	<u>Budget FY 2003</u>	<u>Proposed FY 2004</u>	<u>Adopted FY 2004</u>
Personal Services				
Employee Salaries and Benefits	\$359,038	\$381,073	\$439,861	\$439,861
Sub-Total	\$359,038	\$381,073	\$439,861	\$439,861
Operating Expenses				
Rentals & Leases	\$87,272	\$81,113	\$83,546	\$83,546
Consulting Services	\$34,568	\$100,000	\$103,000	\$103,000
Utilities	\$22,795	\$16,871	\$17,377	\$17,377
Travel & Per Diem	\$12,871	\$5,150	\$5,305	\$5,305
Car Allowance	\$7,019	\$7,230	\$7,447	\$7,447
Communication Services	\$1,483	\$2,500	\$2,575	\$2,575
Legal Advertisements	\$25,021	\$55,620	\$57,289	\$57,289
Ordinance Codification	\$9,011	\$25,750	\$26,523	\$26,523
Election	\$96	\$40,000	\$0	\$0
Public Relations	\$307,469	\$275,000	\$300,000	\$300,000
Office Supplies	\$79,997	\$65,302	\$67,261	\$67,261
Incidentals	\$766	\$30,000	\$30,900	\$30,900
Subscriptions & Memberships	\$26,235	\$10,000	\$10,300	\$10,300
Conferences & Seminars	\$1,712	\$15,000	\$15,450	\$15,450
Insurance/General Liability Allocation	\$5,243	\$4,833	\$6,816	\$6,816
Sub-Total	\$621,558	\$734,369	\$733,788	\$733,788
Capital Outlay				
Equipment	\$3,474	\$5,000	\$5,000	\$5,000
Leasehold Improvements	\$668	\$5,000	\$5,000	\$5,000
Sub-Total	\$4,142	\$10,000	\$10,000	\$10,000
Total City Manager	\$984,738	\$1,125,442	\$1,183,649	\$1,183,649

CITY OF WESTON

City Manager
Fiscal Year 2004

PERFORMANCE MEASURES:

MEASURING PERFORMANCE OF THE CITY MANAGER'S DEPARTMENT IS DIFFICULT AS IT PERTAINS PRINCIPALLY TO RESIDENT AND CITY COMMISSION PERCEPTIONS. IN THE CASE OF SUCH INTANGIBLE MEASURES, IT IS LARGELY THE REACTION OF THE RESIDENTS AND THE COMMISSION THAT BECOMES THE PERFORMANCE MEASURE. NEVERTHELESS, THE FOLLOWING ARE MEASURES USED BY THE COMMISSION IN EVALUATING THE PROGRESS OF THE CITY MANAGER, CITY CLERK AND THEIR ASSISTANTS IN ACCOMPLISHING THE GOVERNMENT'S MISSION:

1. FULFILL CITY-WIDE ANNUAL OBJECTIVES AS SET IN THE BUDGET AND PERIODIC PLANS.
2. PROVIDE UNINTERRUPTED DELIVERY OF SERVICES TO RESIDENTS AND BUSINESSES.
3. SUBMIT THE DRAFT BUDGET TO CITY COMMISSION BY JULY 15TH.
4. RESPOND TO RESIDENT INQUIRIES WITHIN ONE BUSINESS DAY AND ALL INQUIRIES AT THE COMMISSION MEETING BY THE NEXT MEETING DATE.
5. MEET ALL ADVERTISING AND STATE COMPLIANCE REQUIREMENTS FOR ALL CITY DOCUMENTS.
6. INPUT ALL CITY DOCUMENTS INTO THE DOCUMENT MANAGEMENT SYSTEM.

BUDGET HIGHLIGHTS:

PERSONAL SERVICES EXPENDITURES INCREASED OVER THE LAST YEAR'S LEVELS DUE TO MERIT, COST-OF-LIVING AND BENEFIT COST INCREASES. OPERATING AND CAPITAL OUTLAY COSTS INCREASED DUE TO GENERAL COST ESCALATION WITH THE EXCEPTION OF ELECTION COSTS WHICH ARE NOT FUNDED IN THE FISCAL YEAR 2004 BUDGET AS THE CITY HAS NO ELECTIONS SCHEDULED FOR THAT FISCAL YEAR.

FISCAL YEAR 2003 HIGHLIGHTS:

1. SUCCESSFULLY GUIDED THE REQUEST FOR PROPOSALS PROCESS FOR SOLID WASTE, WHICH RESULTED IN THE LOWEST SOLID WASTE RATES IN BROWARD COUNTY.
2. COMPLETED THE TAKEOVER OF TOWN FOUNDATION FROM THE PRIMARY DEVELOPER.
3. FULLY IMPLEMENTED SERVICES OF THE BONAVENTURE DEVELOPMENT DISTRICT.
4. IMPLEMENTED THE WESTON UNIVERSITY PROGRAM TO INTRODUCE HIGH SCHOOL STUDENTS TO THE INNER WORKINGS OF THE CITY GOVERNMENT.
5. DESIGNED AND IMPLEMENTED A REQUEST FOR PROPOSALS FOR THE WESTON ICE ARENA

CITY OF WESTON

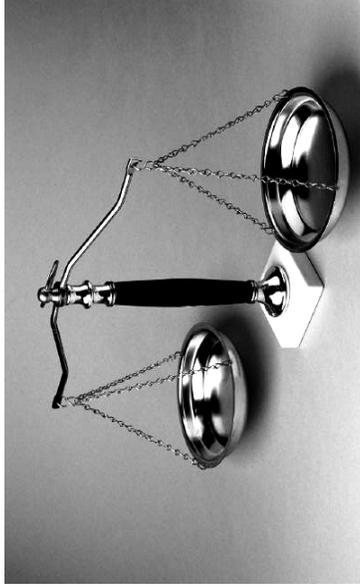
City Attorney
Fiscal Year 2004

GENERAL DESCRIPTION:

PROVIDES UNBIASED LEGAL SERVICES AND COUNSEL TO THE CITY COMMISSION, CITY MANAGER, CITY STAFF AND THE PLANNING & ZONING BOARD, IN A PROFESSIONAL, COURTEOUS, TIMELY, AND COST-EFFECTIVE MANNER.

FISCAL YEAR 2004 OBJECTIVES:

1. ASSIST CHARTER REVIEW BOARD IN PERFORMING MANDATED 2004 CHARTER REVIEW.
2. PROVIDE LEGAL ADVICE TO THE PLANNING & ZONING BOARD.
3. UPDATE, REVISE AND AMEND CITY CODES BASED ON LEGAL DEVELOPMENTS.



DEPARTMENT DUTIES:

- ADVISE CITY COMMISSION, MANAGER, AND STAFF ON LEGAL ISSUES.
- PREPARE AND APPROVE ORDINANCES, RESOLUTIONS, AND CONTRACTS.
- PROSECUTE VIOLATIONS OF CITY ORDINANCES, ACT AS TRIAL AND APPELLATE COUNSEL IN LITIGATION MATTERS, AND REPRESENT THE CITY IN ALL LEGAL PROCEEDINGS.

DEPARTMENT GOAL:

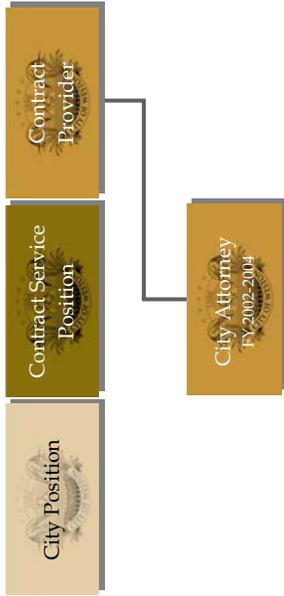
PROVIDE THE CITY OF WESTON WITH CONTRACT LEGAL SERVICES EQUAL OR BETTER THAN IN-HOUSE SERVICES, COMPETITIVE ECONOMICALLY AND QUALITATIVELY, AND ALLOWING THE CITY OPTIONS ON SERVICES LEVELS AND COST.

Category	Actual	Budget	Proposed	Adopted
	FY 2002	FY 2003	FY 2004	FY 2004
Personal Services	\$0	\$0	\$0	\$0
Operating Expenses	\$730,934	\$519,782	\$566,348	\$566,348
Capital Outlay	\$0	\$0	\$0	\$0
Total City Attorney	\$730,934	\$519,782	\$566,348	\$566,348

CITY OF WESTON

City Attorney Fiscal Year 2004

Personnel



Weiss Serota Helfman Pastoriza Guedes Cole & Boniske, P.A.

STAFFING LEVEL CHANGE RATIONALE:

LEGAL SERVICES IN THE CITY OF WESTON ARE PROVIDED UNDER CONTRACT WITH THE CONTRACT PROVIDER SUPPLYING PERSONNEL AS NEEDED AND REQUIRED BY THE CITY.

PERFORMANCE MEASURES:

- PERFORMANCE MEASURES THAT ARE APPLIED TO THE DEPARTMENT RELATE TO THE SATISFACTION OF THE CITY COMMISSION, MANAGER, AND STAFF FROM THE LEGAL SERVICES PROVIDED TO THE CITY. PERFORMANCE INDICATORS INCLUDE:
1. PROVIDE LEGAL ADVISE TO THE COMMISSION, MANAGER AND STAFF TO GUARD AGAINST LEGAL ACTIONS BROUGHT AGAINST THE CITY.
 2. SUCCESSFULLY PROSECUTE ALL ACTIONS BROUGHT BY THE CITY AND DEFEND ALL ACTIONS AGAINST THE CITY.
 3. ENSURE THAT ALL CITY DOCUMENT MEET LEGAL CRITERIA AND COMPLY WITH APPLICABLE REGULATIONS.
 4. RESPOND TO LEGAL INQUIRIES WITHIN ONE BUSINESS DAY.

<u>Account Description</u>	<u>Actual FY 2002</u>	<u>Budget FY 2003</u>	<u>Proposed FY 2004</u>	<u>Adopted FY 2004</u>
Operating Expenses				
Professional Services				
Legal	\$725,406	\$463,050	\$486,200	\$486,200
Planning & Zoning Board	\$1,756	\$50,000	\$25,000	\$25,000
Charter Review	\$0	\$0	\$50,000	\$50,000
Court Costs & Fees	\$1,351	\$2,500	\$0	\$0
Contingency	\$0	\$2,000	\$2,000	\$2,000
Insurance/General Liability Allocation	\$2,421	\$2,232	\$3,148	\$3,148
Sub-Total	\$730,934	\$519,782	\$566,348	\$566,348
Total City Attorney	\$730,934	\$519,782	\$566,348	\$566,348

BUDGET HIGHLIGHTS:

EXPENDITURES FOR PROFESSIONAL SERVICES LEGAL INCREASED BY 5% DUE TO INCREASE IN THE CONTRACT PRICING FOR LEGAL SERVICES. PROFESSIONAL SERVICES P&Z BOARD ARE BUDGETED TO DECREASE DUE TO A REDUCTION IN ANTICIPATED WORKLOAD. IN ADDITION, COURT COSTS & FEES CATEGORY HAS BEEN ELIMINATED AND THE ONE-TIME COST FOR THE MANDATED CHARTER REVIEW IS INCLUDED.

FISCAL YEAR 2003 HIGHLIGHTS:

1. ENACTED AND IMPLEMENTED MASTER REZONING OF THE CITY
2. PROCESSED ANNEXATION OF I-75 CORRIDOR INTO THE CITY.

CITY OF WESTON

Administrative Services

Fiscal Year 2004

GENERAL DESCRIPTION:

PROVIDES OVERALL FINANCIAL AND ADMINISTRATIVE SUPPORT SERVICES, WHICH INCLUDE BUDGETING, ACCOUNTING, CASH MANAGEMENT, PURCHASING, RISK MANAGEMENT, INFORMATION MANAGEMENT, FINANCIAL PLANNING, BUDGETARY CONTROLS, RECORD ARCHIVES, AND PERSONNEL FUNCTIONS.

FISCAL YEAR 2004 OBJECTIVES:

1. IMPLEMENT AND INTEGRATE A NEW ADVANCED MUNICIPAL FINANCIAL MANAGEMENT SYSTEM FOR FUND ACCOUNTING, ASSET MANAGEMENT AND PROJECT TRACKING.
2. UPDATE THE CITY'S 2010 BUSINESS PLAN AND EXTEND IT TO 2015.
3. SUBMIT FOR AND RECEIVE THE GOVERNMENT FINANCE OFFICERS ASSOCIATION CONSECUTIVE AWARDS FOR THE CITY BUDGET AND CAFR.
4. COMPLETE BUDGET TRANSITION TO GASB 34 REQUIREMENTS.
5. CONDUCT SCHEDULED REPLACEMENTS OF DESKTOPS FOR ON-SITE USERS
6. REDESIGN AND ENHANCE THE CITY'S WEBSITE.

DEPARTMENT GOAL:

PROVIDE THE CITY OF WESTON WITH CONTRACT ADMINISTRATIVE, FINANCIAL, INFORMATION MANAGEMENT, AND PERSONNEL SERVICES EQUAL OR BETTER THAN IN-HOUSE SERVICES, COMPETITIVE ECONOMICALLY AND QUALITATIVELY, AND ALLOWING THE CITY OPTIONS ON SERVICES LEVELS, SERVICE PROVIDERS, AND COST.

- DEPARTMENT DUTIES:**
- PREPARE ANNUAL BUDGETS, AND COMPREHENSIVE ANNUAL FINANCIAL REPORTS.

- PROVIDE FINANCIAL AND INVESTMENT ADVISORY SERVICES, ACCOUNT FOR ALL CITY REVENUES AND EXPENDITURES.

- PROVIDE PURCHASING AND RISK MANAGEMENT SERVICES.

- PROVIDE ALL INFORMATION MANAGEMENT SERVICES, INCLUDING HARDWARE, SOFTWARE, COMMUNICATIONS AND SUPPORT.

- PROVIDE ALL PERSONNEL AND STAFFING SERVICES.



Category	Actual	Budget	Proposed	Adopted
	FY 2002	FY 2003	FY 2004	FY 2004
Personal Services	\$0	\$0	\$0	\$0
Operating Expenses	\$1,918,878	\$1,913,717	\$2,149,863	\$2,149,863
Capital Outlay	\$0	\$0	\$0	\$0

Total Administrative Services

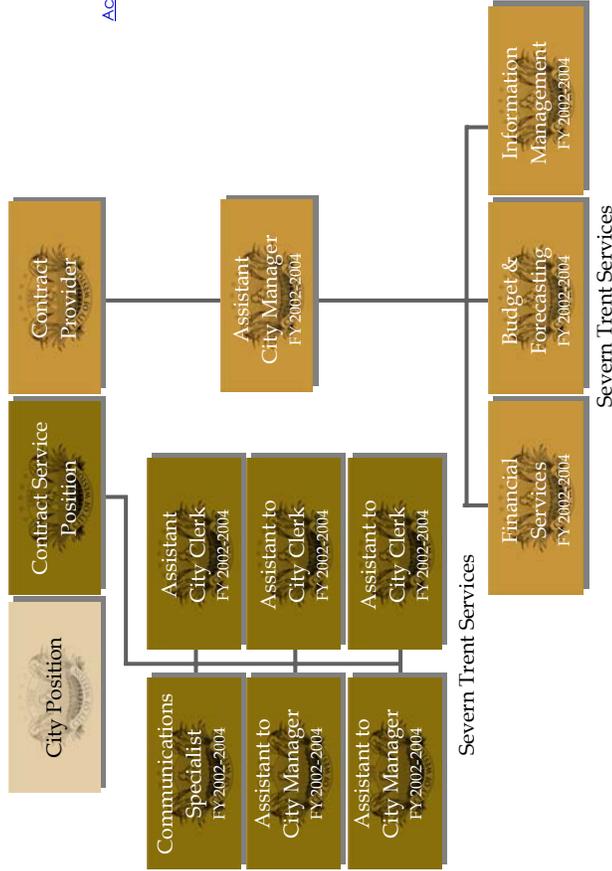
\$1,918,878 \$1,913,717 \$2,149,863 \$2,149,863

CITY OF WESTON

Administrative Services

Fiscal Year 2004

Personnel



Account Description	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Operating Expenses				
Professional Services				
Administration	\$1,750,000	\$1,750,000	\$1,975,000	\$1,975,000
Audit	\$110,020	\$155,500	\$163,275	\$163,275
Rental & Leases	\$32,471	\$0	\$0	\$0
Workflow & Communication Program	\$0	\$0	\$0	\$0
Other Fees & Charges	\$17,474	\$353,255	\$0	\$0
Insurance/General Liability Allocation	\$8,914	\$8,217	\$11,588	\$11,588
Sub-Total	\$1,918,878	\$1,913,717	\$2,149,863	\$2,149,863
Total Administrative Services	\$1,918,878	\$1,913,717	\$2,149,863	\$2,149,863

CHANGES IN THE DEPARTMENTAL EXPENDITURES REFLECT COST ESCALATION IN CONTRACT PRICING FOR ADMINISTRATIVE AND AUDIT SERVICES RENDERED, AND HIGHER INSURANCE COSTS ATTRIBUTABLE TO THE DEPARTMENT.

FISCAL YEAR 2003 HIGHLIGHTS:

1. IMPLEMENTED GOVERNMENT ACCOUNTING STANDARDS BOARD STATEMENT 34 (GASB 34) RULES AS REQUIRED.
2. IMPLEMENTED 2010 BUSINESS PLAN POLICIES.
3. IMPLEMENTED THE CITY'S INVESTMENT AND RISK MANAGEMENT POLICIES.
4. RECEIVED THE GOVERNMENT FINANCE OFFICERS ASSOCIATION CERTIFICATE FOR EXCELLENCE IN FINANCIAL REPORTING.
5. RECEIVED THE GOVERNMENT FINANCE OFFICERS ASSOCIATION DISTINGUISHED BUDGET PRESENTATION AWARD IN ITS FIRST FILING.
6. ASSISTED IN SUCCESSFUL MUNICIPAL ELECTIONS IN MARCH 2003.

STAFFING LEVEL CHANGE RATIONALE:

ADMINISTRATIVE SERVICES IN THE CITY OF WESTON ARE PROVIDED UNDER CONTRACT WITH THE CONTRACT PROVIDER SUPPLYING BOTH CONTRACT SERVICE POSITION PERSONNEL TO WORK IN WESTON EXCLUSIVELY ON CITY MATTERS AS WELL AS SERVICES NEEDED AND REQUIRED BY THE CITY. FISCAL YEAR 2004 BUDGET HAS NO STAFFING LEVEL CHANGES.

CITY OF WESTON

Administrative Services

Fiscal Year 2004

PERFORMANCE MEASURES:

PERFORMANCE MEASURES THAT ARE APPLIED TO THE DEPARTMENT RELATE TO THE OVERALL SATISFACTION OF THE CITY COMMISSION, AND MANAGER. PREPARATION OF BUDGETS, MONTHLY FINANCIAL REPORTS, COMPREHENSIVE ANNUAL FINANCIAL REPORT, IN A TIMELY AND ACHIEVEMENT-ORIENTED MANNER. PROVIDE STATE-OF-THE-ART INFORMATION SYSTEM WITH MINIMUM SERVICE INTERRUPTIONS. MANAGE INVESTMENTS IN AN APPROVED MANNER YIELDING THE GREATEST RETURN. SPECIFIC PERFORMANCE MEASURES INCLUDE:

1. RECEIVE THE GFOA AWARDS FOR THE CITY'S CAFR AND ANNUAL BUDGET.
2. MANAGE CITY FINANCES IN COMPLIANCE WITH 2010 BUSINESS PLAN POLICIES.
3. ACHIEVE RETURN ON INVESTMENT HIGHER THAN THE MINIMUMS PRESCRIBED IN THE CITY'S INVESTMENT POLICY.
4. RESPOND TO STAFF AND RESIDENT INQUIRIES WITHIN AT MOST 1 BUSINESS DAY.
5. PRODUCE MONTHLY FINANCIAL STATEMENTS BY THE 15TH DAY OF THE FOLLOWING MONTH.

CITY OF WESTON

Police Services Fiscal Year 2004

GENERAL DESCRIPTION:

PROVIDES A COMMUNITY-ORIENTED POLICE DEPARTMENT THAT CONCENTRATES ON PROGRESSIVE LAW ENFORCEMENT AND CRIME PREVENTION INITIATIVES.

FISCAL YEAR 2004 OBJECTIVES:

1. CONTINUE TO MAINTAIN THE LOWEST CRIME RATE OF ALL MUNICIPALITIES IN BROWARD COUNTY.
2. REDUCE IMPACT ON CURRENT RESOURCES WITH THE ADDITION OF A SEVENTH PATROL ZONE.
3. INCREASE THE EFFICIENCY OF THE CITY CODE ENFORCEMENT UNIT WITH THE ADDITION OF A CERTIFIED CODE ENFORCEMENT OFFICER AND CROSS TRAINING OF EXISTING COMMUNITY STRATEGIES TEAM COMMUNITY SERVICE AIDES.
4. MAINTAIN THE HIGHEST CLEARANCE RATE IN THE COUNTY FOR REPORTED PART ONE CRIMINAL OFFENCES.



DEPARTMENT DUTIES:

- MAINTAIN AND ENHANCE PUBLIC TRUST AND PUBLIC SAFETY IN THE COMMUNITY.
- PROVIDE VISIBLE CRIME DETERRENCE PRESENCE THROUGHOUT THE CITY.
- RESPOND TO ALL EMERGENCY AND NON-EMERGENCY ASSISTANCE REQUESTS.
- EDUCATE THE COMMUNITY ON ISSUES OF PUBLIC SAFETY.
- INVESTIGATE CRIMES, APPREHEND SUSPECTS, AND ASSIST IN CONVICTION OF PERPETRATORS.
- PROVIDE ENFORCEMENT OF CITY ORDINANCES.

DEPARTMENT GOAL:

PROVIDE THE CITY OF WESTON WITH CONTRACT POLICE SERVICES EQUAL OR BETTER THAN IN-HOUSE SERVICES, COMPETITIVE ECONOMICALLY AND QUALITATIVELY, AND ALLOWING THE CITY OPTIONS ON SERVICES LEVELS, SERVICE PROVIDERS, AND COST, WHILE AT THE SAME TIME OFFERING THE RESOURCES OF A COUNTY-WIDE AGENCY.

Category	Actual	Budget	Proposed	Adopted
	FY 2002	FY 2003	FY 2004	FY 2004
Personal Services	\$0	\$0	\$0	\$0
Operating Expenses	\$4,292,087	\$4,976,067	\$5,530,969	\$5,530,969
Capital Outlay	\$0	\$10,000	\$42,127	\$42,127
Reserves	\$0	\$34,010	\$38,813	\$38,813

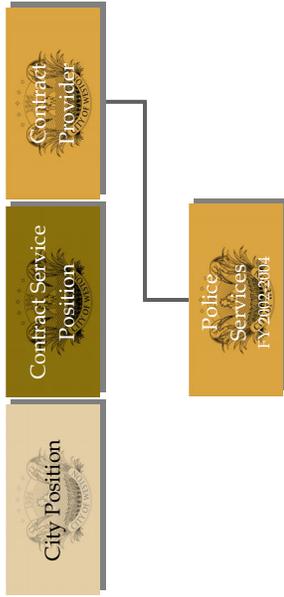
Total Police Services

\$4,292,087 \$5,020,077 \$5,611,909 \$5,611,909

CITY OF WESTON

Police Services Fiscal Year 2004

Personnel



Broward
Sheriff's Office

STAFFING LEVEL CHANGE RATIONALE:

POLICE SERVICES IN THE CITY OF WESTON ARE PROVIDED UNDER CONTRACT WITH THE CONTRACT PROVIDER SUPPLYING PERSONNEL AS REQUIRED BY THE CITY. UNDER THE CONTRACT, THE CITY HAS A CERTAIN NUMBER OF PERSONNEL ASSIGNED DIRECTLY TO WESTON. DURING FISCAL YEAR 2003, THERE WERE 63 POLICE PERSONNEL FUNDED BY THE GENERAL FUND. FISCAL YEAR 2004 INCREASES THE NUMBER TO 69 BY PROVIDING FOR THE ADDITION OF ONE NEW POLICE PATROL ZONE AND CODE ENFORCEMENT OFFICER. ADDITIONALLY, THERE ARE 17 POLICE POSITIONS OF THE COMMUNITY STRATEGIES TEAM ACCOUNTED FOR IN THE INDIAN TRACE DEVELOPMENT DISTRICT AND 5 IN THE BONAVENTURE DEVELOPMENT DISTRICT.

PERFORMANCE MEASURES:

PERFORMANCE MEASURES THAT ARE APPLIED TO THE POLICE DEPARTMENT RELATE TO THE SATISFACTION OF COMMISSION AND RESIDENTS OF THE CITY. SPECIFIC PERFORMANCE MEASURES UTILIZED INCLUDE:

1. MAINTAIN THE LOWEST CRIME RATE IN BROWARD COUNTY.
2. MAINTAIN THE HIGHEST CLEARANCE IN BROWARD COUNTY.
3. CONTINUE TO PROVIDE EDUCATION PROGRAMS TO RESIDENTS AND BUSINESSES TO ASSIST IN DETERRING CRIME.
4. PROVIDE TRAFFIC ENFORCEMENT TO REDUCE PREVENTABLE ACCIDENTS.

<u>Account Description</u>	<u>Actual FY 2002</u>	<u>Budget FY 2003</u>	<u>Proposed FY 2004</u>	<u>Adopted FY 2004</u>
Operating Expenses				
Professional Services				
Police	\$4,247,395	\$4,922,022	\$5,466,901	\$5,466,901
Special Assignment	\$8,238	\$10,500	\$11,025	\$11,025
Building Maintenance	\$13,083	\$22,000	\$22,660	\$22,660
Insurance/General Liability Allocation	\$23,371	\$21,545	\$30,383	\$30,383
Sub-Total	\$4,292,087	\$4,976,067	\$5,530,969	\$5,530,969
Capital Outlay				
Building Improvements	\$0	\$10,000	\$42,127	\$42,127
Sub-Total	\$0	\$10,000	\$42,127	\$42,127
Reserves				
Reserve for Police Buildings	N/A	\$34,010	\$38,813	\$38,813
Sub-Total	\$0	\$34,010	\$38,813	\$38,813
Total Police Services	\$4,292,087	\$5,020,077	\$5,611,909	\$5,611,909

BUDGET HIGHLIGHTS:

INCREASES IN THE PROFESSIONAL SERVICES COSTS OVER LAST YEAR'S BUDGETED ALLOCATION ARE DUE TO A 5% CONTRACTUAL SERVICES COST ESCALATION PER THE CITY'S CONTRACT WITH BROWARD SHERIFF'S OFFICE AS WELL AS FUNDING OF ONE POLICE PATROL ZONE COMMENCING IN APRIL 2004 AND ONE CODE ENFORCEMENT OFFICER COMMENCING IN JANUARY 2004. ALSO INCREASING ARE ALLOCATIONS FOR CURRENT YEAR MAINTENANCE OF THE POLICE BUILDING, INSURANCE AND RESERVES FOR FUTURE REPAIRS AND MAINTENANCE.

FISCAL YEAR 2003 HIGHLIGHTS:

1. MAINTAINED THE LOWEST CRIME RATE AND HIGHEST CLEARANCE RATE IN BROWARD COUNTY FOR THE SECOND CONSECUTIVE YEAR.
2. IMPLEMENTED COMMERCIAL VEHICLE ENFORCEMENT PROGRAM.
3. IMPLEMENTED CITY-WIDE AUTOMOTIVE CRASH REDUCTION PROGRAM.
4. IMPLEMENTED CHILD CAR SEAT SAFETY PROGRAM.

CITY OF WESTON

Emergency Medical Services

Fiscal Year 2004

GENERAL DESCRIPTION:

PROVIDES FOR SAFETY, HEALTH & WELFARE OF THE RESIDENTS OF WESTON THROUGH EMERGENCY RESPONSE, RESCUE AND TRANSPORT, PRO-ACTIVE EDUCATION, AND INTERLOCAL COORDINATION.

FISCAL YEAR 2004 OBJECTIVES:

1. INCREASE STAFFING ON RESCUE VEHICLES 55 AND 81 TO THREE PARAMEDICS EACH.
2. EQUIP QUINT #81 WITH A NEW INFRARED DEVICE.
3. PURCHASE NINE SETS OF "LIFE-THROWING APPLIANCES" FOR FIRST-RESPONSE WATER RESCUE CAPABILITY ON ALL VEHICLES.



- DEPARTMENT DUTIES:**
- RESPOND TO ALL RESCUE AND MEDICAL EMERGENCY CALLS.
 - PROVIDE MEDICAL EMERGENCY TRANSPORT TO THE APPROPRIATE FACILITY.
 - DEVELOP CITY CODES PROMOTING SAFETY, HEALTH, AND WELFARE OF ALL RESIDENTS.
 - EDUCATE THE COMMUNITY ON ISSUES OF SAFETY.
 - PROVIDE CROSS-TRAINED PERSONNEL CAPABLE OF RESPONDING TO ALL MEDICAL AND FIRE RESCUE INCIDENTS.

Category	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Personal Services	\$0	\$0	\$0	\$0
Operating Expenses	\$2,032,909	\$2,122,046	\$2,883,202	\$2,883,202
Capital Outlay	\$15,942	\$10,000	\$60,863	\$60,863
Reserves	\$0	\$15,615	\$15,615	\$15,615

Total Emergency Medical Services

\$2,048,850 \$2,147,661 \$2,959,679 \$2,959,679

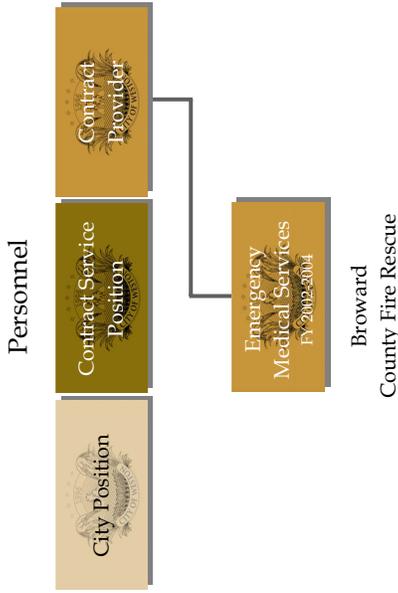
DEPARTMENT GOAL:

PROVIDE THE CITY OF WESTON WITH CONTRACT EMERGENCY MEDICAL SERVICES EQUAL OR BETTER THAN IN-HOUSE SERVICES, COMPETITIVE ECONOMICALLY AND QUALITATIVELY, AND ALLOWING THE CITY OPTIONS ON SERVICES LEVELS, SERVICE PROVIDERS, AND COST, WHILE AT THE SAME TIME OFFERING THE RESOURCES OF A COUNTY-WIDE AGENCY.

CITY OF WESTON

Emergency Medical Services

Fiscal Year 2004



STAFFING LEVEL CHANGE RATIONALE:

EMERGENCY MEDICAL SERVICES IN THE CITY OF WESTON ARE PROVIDED UNDER CONTRACT WITH THE CONTRACT PROVIDER SUPPLYING PERSONNEL AS REQUIRED BY THE CITY. FOR FISCAL YEAR 2004, STAFFING OF RESCUE VEHICLES OPERATING OUT OF STATIONS 55 AND 81 WILL BE INCREASED FROM 2 TO 3, MAKING ALL THREE RESCUE APPRATUS STAFFED AT THE OPTIMUM LEVEL AND ADDING A TOTAL OF 9 PERSONNEL TO THE CITY'S EMERGENCY MEDICAL SERVICES.

PERFORMANCE MEASURES:

PERFORMANCE MEASURES THAT ARE APPLIED TO THE EMS DEPARTMENT RELATE TO THE SATISFACTION OF THE COMMISSION AND RESIDENTS WITH THE RESCUE SERVICES PROVIDED. SPECIFIC MEASURES INCLUDE:

1. PROVIDE RESPONSE TIMES THAT MEET OR EXCEED THE ACCEPTED AVERAGE PER ROUTE.
2. MAINTAIN TRAINING AND CERTIFICATIONS IN STATE-OF-THE-ART MEDICAL TECHNIQUES.
3. MAINTAIN A COOPERATIVE WORKING RELATIONSHIP WITH THE CLEVELAND CLINIC HOSPITAL EMERGENCY DEPARTMENT.
4. CONTINUE TO LEAD IN THE TRIALS OF NEW MEDICATIONS AND LIFE-SAVING TECHNIQUES.

Account Description	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Operating Expenses				
Professional Services				
Emergency Medical Services	\$1,989,707	\$2,084,453	\$2,853,781	\$2,853,781
Special Assignment	\$4,685	\$10,500	\$11,025	\$11,025
Building Maintenance	\$28,501	\$17,840	\$18,396	\$18,396
Insurance/General Liability Allocation	\$10,016	\$9,233	\$13,020	\$13,020
Sub-Total	\$2,032,909	\$2,122,046	\$2,883,202	\$2,883,202
Capital Outlay				
Building Improvements	\$15,942	\$10,000	\$18,363	\$18,363
Equipment	\$0	\$0	\$42,500	\$42,500
Sub-Total	\$15,942	\$10,000	\$60,863	\$60,863
Reserves				
Reserve for EMS Buildings	N/A	\$15,615	\$15,615	\$15,615
Sub-Total	\$0	\$15,615	\$15,615	\$15,615
Total Emergency Medical Services	\$2,048,850	\$2,147,661	\$2,959,679	\$2,959,679

BUDGET HIGHLIGHTS:

INCREASES IN THE PROFESSIONAL SERVICES COSTS OVER LAST YEAR'S LEVELS ARE DUE TO INCREASED STAFFING OF TWO RESCUE VEHICLES AS WELL AS ANNUAL ESCALATION AS PER THE CITY'S CONTRACT WITH BROWARD COUNTY. HIGHER COSTS OF BUILDING MAINTENANCE ARE ATTRIBUTABLE TO SCHEDULED PERIODIC MAINTENANCE OF STATION 67.

FISCAL YEAR 2003 HIGHLIGHTS:

1. TRAINED WITH CRASH FIRE RESCUE DIVISION, FLORIDA DEPARTMENT OF LAW ENFORCEMENT, U.S. COAST GUARD, AND U.S. DEPARTMENT OF HOMELAND SECURITY ON SIMULATED FULL SCALE AIRPLANE CRASH.
2. INITIATED FIELD-USE OF CLOT-BUSTING RETELEASE DRUG FOR HEART ATTACK PATIENTS IN CONJUNCTION WITH CLEVELAND CLINIC'S DEPARTMENT OF CARDIOLOGY.
3. PROVIDED WEAPONS OF MASS DESTRUCTION TRAINING (WMD) FOR CLEVELAND CLINIC HOSPITAL EMERGENCY DEPARTMENT STAFF AND FULL SCALE WMD DRILL WITH 100 PATIENTS TREATED AND DELIVERED TO THREE AREA HOSPITALS.

CITY OF WESTON

Community Development

Fiscal Year 2004

GENERAL DESCRIPTION:

PROVIDES PLANNING, DEVELOPMENT REVIEW, AND ZONING FUNCTIONS.

FISCAL YEAR 2004 OBJECTIVES:

1. COMPLETE DESIGN AND IMPLEMENTATION OF PHASE I OF WESTON'S COORDINATED SIGNAL SYSTEM.
2. SHIFT TRANSPORTATION ENGINEERING ACTIVITIES FROM A "NEW INFRASTRUCTURE, CAPACITY AND SAFETY" MODE TO AN "OPERATIONAL EFFICIENCY, SAFETY AND MAINTENANCE" MODE.
3. CONTINUE TO DEVELOP GEOGRAPHIC INFORMATION SYSTEM FOR PUBLIC UTILITIES BY EXPANDING THE DATABASE TO INCLUDE SEWER LATERALS AND WATER SERVICE LINES.



DEPARTMENT DUTIES:

- ENSURE THAT ALL PLANNING AND ZONING ACTIVITIES ARE IN COMPLIANCE WITH ALL CITY CODES AND REGULATIONS.
- PERFORM PLANNING AND ENGINEERING REVIEW FOR ZONING AND ENGINEERING STANDARD COMPLIANCE.
- ASSIST IN THE DEVELOPMENT AND REVIEW OF LAND DEVELOPMENT REGULATIONS.
- RESPOND TO STAFF AND RESIDENT INQUIRIES.
- MAINTAIN AN ACCURATE AND UP-TO-DATE DATABASE OF PROPERTIES, FACILITIES, AND IMPROVEMENTS IN THE CITY.

DEPARTMENT GOAL:

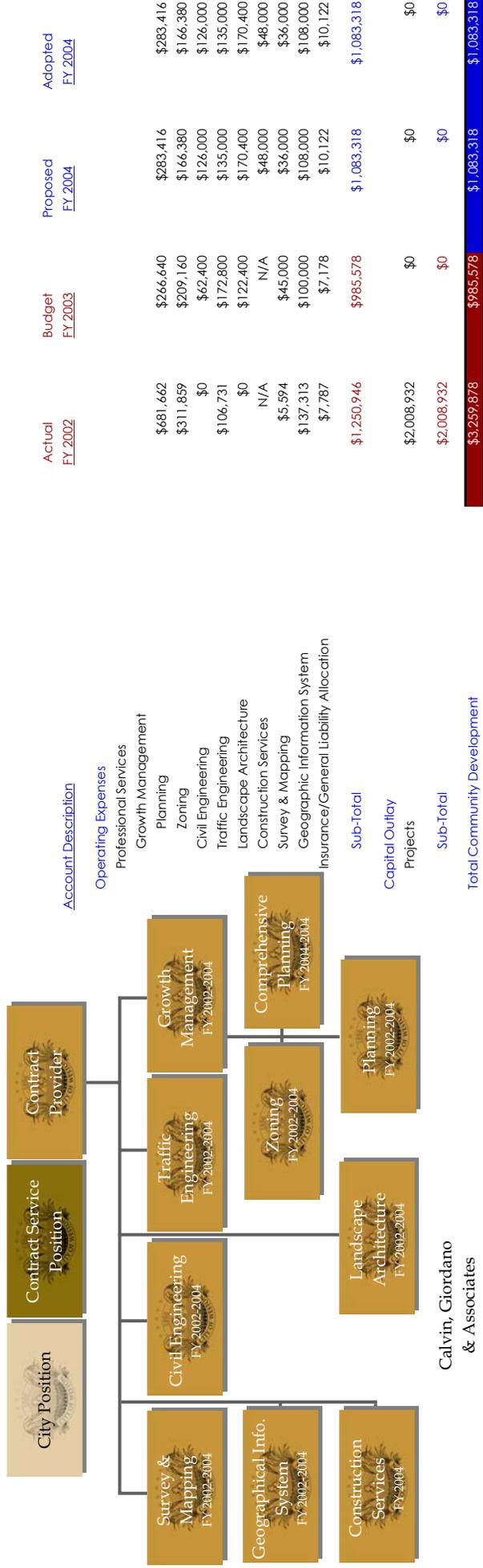
PROVIDE THE CITY OF WESTON WITH CONTRACT PLANNING, ZONING & DEVELOPMENT SERVICES EQUAL OR BETTER THAN IN-HOUSE SERVICES, COMPETITIVE ECONOMICALLY AND QUALITATIVELY, AND ALLOWING THE CITY OPTIONS ON SERVICES LEVELS, SERVICE PROVIDERS, AND COST.

Category	Actual	Budget	Proposed	Adopted
	FY 2002	FY 2003	FY 2004	FY 2004
Personal Services	\$0	\$0	\$0	\$0
Operating Expenses	\$1,250,946	\$985,578	\$1,083,318	\$1,083,318
Capital Outlay	\$2,008,932	\$0	\$0	\$0
Total Community Development	\$3,259,878	\$985,578	\$1,083,318	\$1,083,318

CITY OF WESTON

Community Development Fiscal Year 2004

Personnel



Account Description	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Operating Expenses				
Professional Services				
Growth Management				
Planning	\$681,662	\$266,640	\$283,416	\$283,416
Zoning	\$311,859	\$209,160	\$166,380	\$166,380
Civil Engineering	\$0	\$62,400	\$126,000	\$126,000
Traffic Engineering	\$106,731	\$172,800	\$135,000	\$135,000
Landscaping Architecture	\$0	\$122,400	\$170,400	\$170,400
Construction Services	N/A	N/A	\$48,000	\$48,000
Survey & Mapping	\$5,594	\$45,000	\$36,000	\$36,000
Geographic Information System	\$137,313	\$100,000	\$108,000	\$108,000
Insurance/General Liability Allocation	\$7,787	\$7,178	\$10,122	\$10,122
Sub-Total	\$1,250,946	\$985,578	\$1,083,318	\$1,083,318
Capital Outlay				
Projects	\$2,008,932	\$0	\$0	\$0
Sub-Total	\$2,008,932	\$0	\$0	\$0
Total Community Development	\$3,259,878	\$985,578	\$1,083,318	\$1,083,318

BUDGET HIGHLIGHTS:

COMMUNITY DEVELOPMENT SERVICES IN THE CITY OF WESTON ARE PROVIDED UNDER CONTRACT WITH THE CONTRACT PROVIDER SUPPLYING PERSONNEL AS REQUIRED BY THE CITY.

INCREASES IN THE PROFESSIONAL SERVICES PLANNING, CIVIL ENGINEERING, LANDSCAPE ARCHITECTURE AND GEOGRAPHICAL INFORMATION SYSTEM COSTS OVER LAST YEAR'S BUDGETED ALLOCATION ARE DUE TO ANTICIPATED INCREASED WORKLOAD IN THESE SPECIFIC AREAS. DECREASED EXPENDITURES IN PROFESSIONAL SERVICES ZONING, TRAFFIC ENGINEERING AND SURVEY & MAPPING ARE RESULTING FROM LOWER ANTICIPATED WORKLOADS IN THESE SPECIFIC AREAS. NEW ITEM PROPOSED TO BE ADDED THIS YEAR ARE PROFESSIONAL SERVICES CONSTRUCTION TO PERFORM SITE INSPECTIONS AND MANAGE CONTRACT WORK.

STAFFING LEVEL CHANGE RATIONALE:

CITY OF WESTON

Community Development

Fiscal Year 2004

PERFORMANCE MEASURES:

PERFORMANCE MEASURES THAT ARE APPLIED TO THE COMMUNITY DEVELOPMENT DEPARTMENT RELATE TO THE OVERALL SATISFACTION OF THE COMMISSION AND RESIDENTS. SPECIFIC MEASURES INCLUDE:

1. REVIEW ALL PERMIT APPLICATIONS IN ACCORDANCE WITH APPROPRIATE ESTABLISHED TIME SCHEDULES.
2. PROVIDE IMMEDIATE AND INFORMED FEEDBACK TO THE CITY COMMISSION, MANAGER AND STAFF.
3. PROVIDE MONTHLY PROJECT REPORTS TO THE CITY MANAGER IN A TIMELY MANNER.
4. HAVE ITS RECOMMENDATIONS APPROVED BY THE CITY COMMISSION AND PLANNING & ZONING BOARD.
5. MAINTAIN AN UP-TO-DATE GEOGRAPHIC INFORMATION SYSTEM DATABASE.

FISCAL YEAR 2003 HIGHLIGHTS:

1. DEVELOPED A CITY-WIDE ZONING CODE AND MAP FOR ADOPTION BY THE CITY COMMISSION.
2. RETROFITTED ENTRY SIGNS WITH CITY LOGO AND THEME.
3. IMPLEMENTED ANNUAL LANDSCAPE INSPECTIONS OF ALL NON-RESIDENTIAL DEVELOPMENTS.
4. CONTINUED THE IMPROVEMENTS OF THE BONAVENTURE MASTER PLAN.

CITY OF WESTON

Community Services - Recreation

Fiscal Year 2004

GENERAL DESCRIPTION:

A PART OF THE COMMUNITY SERVICES DEPARTMENT. RESPONSIBLE FOR THE MAINTENANCE OF ALL PARKS, COORDINATION OF ATHLETIC PROGRAMS, PLANNING AND SUPERVISION OF RECREATION PROGRAMS AND SPECIAL EVENTS.

DIVISION DUTIES:

- MAINTAIN ALL PARK & RECREATIONAL FACILITIES.
- COORDINATE WITH WESTON SPORTS ALLIANCE TO PROVIDE THE GREATEST VARIETY OF QUALITY SPORTS PROGRAMS.
- PROVIDE, MANAGE, AND COORDINATE COMMUNITY ACTIVITIES OF THE NEW WESTON COMMUNITY CENTER AT THE WESTON REGIONAL PARK.



FISCAL YEAR 2004 OBJECTIVES:

1. IMPLEMENT USAGE OF VISTA PARK.
2. WORK WITH ARENA DEVELOPMENT COMPANY, LTD. TO IMPLEMENT THE WESTON ICE ARENA.
3. CONTINUE TO OFFER COMMUNITY CENTER PROGRAMS THAT MATCH THE NEEDS AND INTERESTS OF THE RESIDENTS.
4. ACT AS A FACILITATOR FOR THE ARTS COUNCIL OF GREATER WESTON.

DIVISION GOAL:

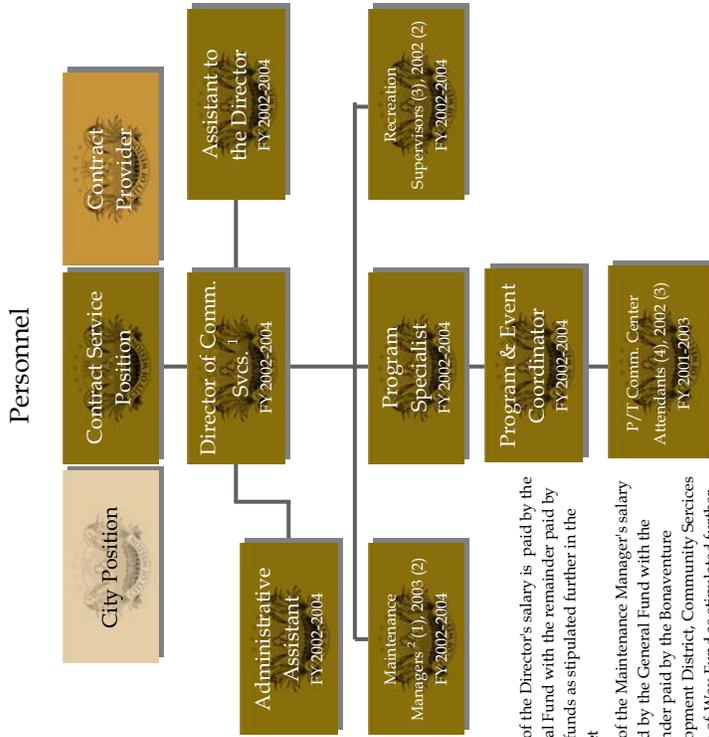
TO PROVIDE THE CITY OF WESTON WITH CONTRACT PARKS & RECREATIONAL SERVICES, EQUAL TO OR BETTER THAN IN-HOUSE SERVICES, COMPETITIVE ECONOMICALLY AND QUALITATIVELY, ALLOWING THE CITY OPTIONS ON SERVICE LEVELS, SERVICE PROVIDERS, AND COST.

Category	Actual	Budget	Proposed	Adopted
	FY 2002	FY 2003	FY 2004	FY 2004
Personal Services	\$0	\$0	\$0	\$0
Operating Expenses	\$3,228,530	\$4,327,009	\$4,496,268	\$4,496,268
Capital Outlay	\$150,066	\$850,000	\$533,045	\$533,045
Reserves	\$0	\$39,271	\$42,256	\$42,256
Total Community Services - Recreation	\$3,378,596	\$5,216,280	\$5,071,569	\$5,071,569

CITY OF WESTON

Community Services - Recreation

Fiscal Year 2004



¹ 34% of the Director's salary is paid by the General Fund with the remainder paid by other funds as stipulated further in the Budget

² 80% of the Maintenance Manager's salary is paid by the General Fund with the remainder paid by the Bonaventure Development District, Community Services Rights-of-Way Fund as stipulated further in the Budget

Severn Trent Services

STAFFING LEVEL CHANGE RATIONALE:

COMMUNITY SERVICES - RECREATION IN THE CITY OF WESTON ARE PROVIDED UNDER CONTRACT WITH THE CONTRACT PROVIDER SUPPLYING NECESSARY CONTRACT SERVICE POSITION PERSONNEL TO WORK IN THE CITY. FOR FISCAL YEAR 2004, THE DEPARTMENT IS REQUESTING ONE ADDITIONAL POSITION OF A RECREATION SUPERVISOR RELATED TO THE OPENING OF THE VISTA PARK, SCHEDULED TO BEGIN SERVING THE CITY IN THE MIDDLE OF FISCAL YEAR 2004. ADDITIONALLY, ONE OF THE MAINTENANCE MANAGERS WILL BE FULLY ASSIGNED TO AND PAID FOR BY THE INDIAN TRACE DEVELOPMENT DISTRICT AND THE OTHER WILL BE PARTIALLY ASSIGNED TO AND PAID FOR BY THE BONAVENTURE DEVELOPMENT DISTRICT.

Account Description	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Operating Expenses				
Professional Services				
Administration	\$596,229	\$769,220	\$701,770	\$701,770
Police	\$83,503	\$234,948	\$234,948	\$234,948
Instructors	\$120,417	\$211,189	\$211,189	\$211,189
Parks	\$1,524,524	\$1,829,420	\$1,884,303	\$1,884,303
Tennis Center	\$0	\$0	\$120,000	\$120,000
Utilities	\$375,418	\$404,000	\$416,120	\$416,120
Landscape Renovations	\$91,319	\$257,500	\$265,225	\$265,225
Facilities Maintenance	\$305,649	\$320,209	\$329,815	\$329,815
Special Events	N/A	\$154,500	\$159,135	\$159,135
Contingencies	\$84,800	\$103,000	\$106,090	\$106,090
Insurance/General Liability Allocation	\$46,671	\$43,024	\$67,673	\$67,673
Sub-Total	\$3,228,530	\$4,327,009	\$4,496,268	\$4,496,268
Capital Outlay				
Tequesta Improvements	\$0	\$500,000	\$350,000	\$350,000
Miscellaneous Park Improvements	\$24,626	\$350,000	\$100,000	\$100,000
Gator Run Improvements	\$125,440	\$0	\$0	\$0
Tennis Center Improvements	N/A	N/A	\$30,000	\$30,000
Building Improvements	N/A	N/A	\$53,045	\$53,045
Sub-Total	\$150,066	\$850,000	\$533,045	\$533,045
Reserves				
Reserve for Park Buildings	N/A	\$39,271	\$42,256	\$42,256
Sub-Total	\$0	\$39,271	\$42,256	\$42,256
Total Community Services - Recreation	\$3,378,596	\$5,216,280	\$5,071,569	\$5,071,569

BUDGET HIGHLIGHTS:

LOWER COSTS OF THE PROFESSIONAL SERVICES ADMINISTRATION ARE DUE TO TRANSFER OF ONE MAINTENANCE MANAGER TO THE INDIAN TRACE DEVELOPMENT DISTRICT, ASSIGNMENT OF 20% OF THE OTHER TO THE BONAVENTURE DEVELOPMENT DISTRICT AND ELIMINATION OF THE THIRD PLANNED POSITION. INCREASES IN OTHER OPERATING COST CATEGORIES ARE ATTRIBUTABLE TO HIGHER COSTS OF MAINTAINING EXISTING AS WELL AS ADDITIONAL COSTS OF MAINTAINING NEW FACILITIES AND ADDITION OF TENNIS CENTER COSTS. IN CAPITAL OUTLAY, THERE IS FUNDING FOR ADDITIONAL IMPROVEMENTS TO THE TEQUESTA TRACE PARK, MISCELLANEOUS IMPROVEMENTS TO OTHER CITY PARKS AS WELL AS IMPROVEMENTS TO THE CONCESSION BUILDING AT THE WESTON REGIONAL PARK. ALSO INCREASING SLIGHTLY FOR FISCAL YEAR 2004 IS THE RESERVE ALLOCATION FOR FUTURE WESTON PARK BUILDING IMPROVEMENTS.

CITY OF WESTON

Community Services - Recreation

Fiscal Year 2004

PERFORMANCE MEASURES:

PERFORMANCE MEASURES THAT ARE APPLIED TO THE RECREATION DIVISION RELATE TO THE OVERALL SATISFACTION OF THE COMMISSION AND RESIDENTS OF THE CITY. SPECIFIC PERFORMANCE MEASURES INCLUDE:

1. NUMBER OF RECREATION PROGRAMS/CLASSES OFFERED TO THE PUBLIC AT THE WESTON COMMUNITY CENTER.
2. NUMBER AND VARIETY OF SPECIAL EVENTS IN THE CITY'S PARKS.
3. NUMBER OF REGISTERED PARTICIPANTS UTILIZING THE ATHLETIC FIELDS.
4. LEVEL OF COORDINATION WITH PRIVATE/PUBLIC GROUPS PROVIDING CULTURAL AND RECREATIONAL OPPORTUNITIES TO WESTON RESIDENTS.
5. LEVEL OF UTILIZATIONS OF RECREATIONAL FACILITIES.

FISCAL YEAR 2003 HIGHLIGHTS:

1. COMPLETED THE CONSTRUCTION OF GATOR RUN PARK.
2. CONSTRUCTED NEW PLAYGROUND AREAS AT REGIONAL PARK AND WINDMILL RANCH PARK.
3. COMPLETED THE CONSTRUCTION OF A NEW RESTROOM/CONCESSION BUILDING AT TEQUESTA TRACE PARK.
4. CONTINUED TO ASSIST WITH THE FORMATION OF THE WESTON ARTS COUNCIL.
5. SERVED AS CO-SPONSOR/HOST OF THE 2002 BROWARD COUNTY PIONEER DAYS AT WESTON TOWN CENTER.
6. IMPLEMENTED A SERIES OF JAZZ CONCERTS IN CONJUNCTION WITH FLORIDA INTERNATIONAL UNIVERSITY

CITY OF WESTON

Community Services - Specialty Services

Fiscal Year 2004

GENERAL DESCRIPTION:

A PART OF THE COMMUNITY SERVICES DEPARTMENT. RESPONSIBLE FOR THE MAINTENANCE, OPERATION AND/OR IMPLEMENTATION OF SOLID WASTE AND SCHOOL CROSSING GUARDS.

FISCAL YEAR 2004 OBJECTIVES:

1. PROVIDE COST EFFECTIVE SOLID WASTE MANAGEMENT SERVICES TO THE RESIDENTS OF WESTON THROUGH IMPLEMENTATION OF A NEW FIVE-YEAR FRANCHISE.
2. MAINTAIN HIGH LEVELS OF SERVICE FOR SAFETY OF SCHOOL CHILDREN IN THE CITY OF WESTON.



DIVISION DUTIES:

- PROVIDE FOR SCHOOL CROSSING GUARDS AT INTERSECTIONS IDENTIFIED BY THE SCHOOL BOARD.
- PROVIDE FOR SOLID WASTE AND RECYCLING SERVICES TO ALL RESIDENTIAL PROPERTIES WITHIN THE CITY.

DEPARTMENT GOAL:

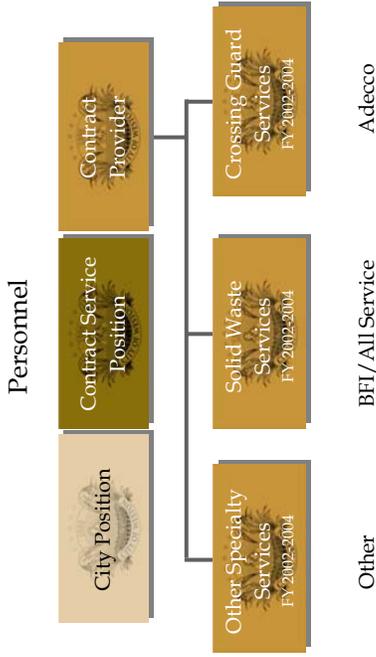
TO PROVIDE THE CITY OF WESTON WITH CONTRACT SOLID WASTE AND SCHOOL CROSSING GUARD SERVICES EQUAL TO OR BETTER THAN IN-HOUSE SERVICES, COMPETITIVE ECONOMICALLY AND QUALITATIVELY, ALLOWING THE CITY OPTIONS ON SERVICE LEVELS, SERVICE PROVIDERS, AND COST.

<u>Category</u>	<u>Actual</u> FY 2002	<u>Budget</u> FY 2003	<u>Proposed</u> FY 2004	<u>Adopted</u> FY 2004
Personal Services	\$0	\$0	\$0	\$0
Operating Expenses	\$4,199,972	\$4,803,399	\$3,643,932	\$3,643,932
Capital Outlay	\$0	\$0	\$0	\$0
Total Specialty Services	\$4,199,972	\$4,803,399	\$3,643,932	\$3,643,932

CITY OF WESTON

Community Services - Specialty Services

Fiscal Year 2004



Account Description	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Operating Expenses				
Professional Services				
Crossing Guards	\$26,479	\$365,091	\$383,346	\$383,346
Solid Waste	\$3,820,285	\$4,419,155	\$3,193,791	\$3,193,791
Recycling	\$77,130	\$0	\$47,555	\$47,555
Contingencies	\$6,078	\$19,153	\$19,240	\$19,240
Sub-Total	\$4,199,972	\$4,803,399	\$3,643,932	\$3,643,932
Total Specialty Services	\$4,199,972	\$4,803,399	\$3,643,932	\$3,643,932

BUDGET HIGHLIGHTS:

AN INCREASE IN THE CROSSING GUARD SERVICES LINE ITEM IS DUE A 5% COST ESCALATION FOR EXISTING SERVICES. A DECREASE IN THE PROFESSIONAL SERVICES SOLID WASTE EXPENDITURES IS DUE TO A SMALL INCREASE IN THE NUMBER OF UNITS SERVED OFFSET BY A LARGE DECREASE IN SOLID WASTE RATES. BUDGETED FOR THE FIRST TIME IN FISCAL YEAR 2004 IS PROFESSIONAL SERVICES RECYCLING, WHICH IS THE PAYMENT OF THREE MONTHS OF RECYCLING REVENUES RECEIVED FROM BROWARD COUNTY TO THE BFI (NEW CONTRACT WITH ALL SERVICE PROVIDERS THAT THE CITY RETAIN ALL RECYCLING REVENUES).

STAFFING LEVEL CHANGE RATIONALE:

COMMUNITY SERVICES - SPECIALTY SERVICES IN THE CITY OF WESTON ARE PROVIDED UNDER CONTRACTS WITH THE CONTRACT PROVIDERS SUPPLYING PERSONNEL AS REQUIRED BY THE CITY.

PERFORMANCE MEASURES:

PERFORMANCE MEASURES THAT ARE APPLIED TO THE SPECIALTY SERVICES DIVISION RELATE TO THE SATISFACTION OF THE COMMISSION AND RESIDENTS. AS THE SERVICES FUNDED INCLUDE CROSSING GUARDS AND SOLID WASTE, THE FOLLOWING PERFORMANCE MEASURES APPLY:

1. SAFETY OF CHILDREN UTILIZING THE CROSSING POINTS.
2. EFFICIENT USE OF CONTRACTED STAFF TO ASSURE ADEQUATE STAFFING PER DEMAND.
3. EFFICIENT, TIMELY AND SANITARY COLLECTION OF REFUSE AND RECYCLABLES.
4. COST CONTROL AND PROVISION OF QUALITY SERVICES AT A FAIR PRICE.

FISCAL YEAR 2003 HIGHLIGHTS:

1. PROVIDED SAFE SCHOOL CROSSING ZONES FOR WESTON'S CHILDREN.
2. MAINTAINED QUALITY SOLID WASTE AND RECYCLING SERVICES AND PROCEEDED WITH A REQUEST FOR PROPOSAL FOR A NEW FIVE-YEAR FRANCHISE.

CITY OF WESTON

Law Enforcement Trust Fund

Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS USED TO ACCOUNT FOR REVENUES AND EXPENDITURES ASSOCIATED WITH RESTRICTED ASSETS SEIZED IN THE PROCESS OF LAW ENFORCEMENT ACTIVITIES.

FUND FISCAL YEAR 2004 HIGHLIGHTS:

DURING FISCAL YEAR 2004, TOTAL EXPENDITURES ON POLICE EQUIPMENT PURCHASES ARE PROJECTED TO EQUAL THE SUM OF REVENUES RECEIVED FROM SEIZURES AND INTEREST EARNINGS ON FUND BALANCES.

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Revenues</u>				
Carryforward	\$0	\$0	\$0	\$0
Seizures	\$124,535	\$25,000	\$25,000	\$25,000
Interest	\$1,912	\$1,288	\$2,215	\$2,215
Total Revenues	\$126,447	\$26,288	\$27,215	\$27,215

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Expenditures</u>				
Police Equipment	\$50,242	\$26,288	\$27,215	\$27,215
Other Expenses	\$0	\$0	\$0	\$0
Total Expenditures	\$50,242	\$26,288	\$27,215	\$27,215
<u>Reserves</u>				
Reserves	\$76,206	\$0	\$0	\$0
Total Reserves	\$76,206	\$0	\$0	\$0
Total Expenditures and Reserves	\$126,447	\$26,288	\$27,215	\$27,215

Beginning Fund Balance	\$147,808	\$224,014	\$224,014	\$224,014
Ending Fund Balance	\$224,014	\$224,014	\$224,014	\$224,014

CITY OF WESTON

Local Park Impact Fee Fund

Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS USED TO ACCOUNT FOR REVENUES AND EXPENDITURES ASSOCIATED WITH LOCAL PARK IMPACT FEES COLLECTED BY THE CITY TO OFFSET IMPACTS OF NEW DEVELOPMENT ON THE CITY'S PARK SYSTEM.

FUND FISCAL YEAR 2004 HIGHLIGHTS:

FOLLOWING THE BUDGETED DEPLETION OF THE ENTIRE FUND BALANCE DURING FISCAL YEAR 2002, THE FUND IS PROJECTED TO REMAIN INACTIVE WITH ONLY A SMALL AMOUNT OF CAPITAL IN ITS ACCOUNT.

<u>Revenues</u>	<u>Actual</u> <u>FY 2002</u>	<u>Budget</u> <u>FY 2003</u>	<u>Proposed</u> <u>FY 2004</u>	<u>Adopted</u> <u>FY 2004</u>
Carryforward	\$97,405	\$0	\$0	\$0
Interest	\$1,456	\$0	\$0	\$0
Total Revenues	\$98,861	\$0	\$0	\$0

<u>Expenditures</u>	<u>Actual</u> <u>FY 2002</u>	<u>Budget</u> <u>FY 2003</u>	<u>Proposed</u> <u>FY 2004</u>	<u>Adopted</u> <u>FY 2004</u>
Local Park Improvements	\$98,861	\$0	\$0	\$0
Other Expenses	\$0	\$0	\$0	\$0
Total Expenditures	\$98,861	\$0	\$0	\$0

<u>Reserves</u>	<u>Actual</u> <u>FY 2002</u>	<u>Budget</u> <u>FY 2003</u>	<u>Proposed</u> <u>FY 2004</u>	<u>Adopted</u> <u>FY 2004</u>
Reserves	\$0	\$0	\$0	\$0
Total Reserves	\$0	\$0	\$0	\$0
Total Expenditures and Reserves	\$98,861	\$0	\$0	\$0

Beginning Fund Balance	\$101,929	\$4,524	\$4,524	\$4,524
Ending Fund Balance	\$4,524	\$4,524	\$4,524	\$4,524

CITY OF WESTON

Engineering Fee Fund Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS USED TO ACCOUNT FOR REVENUES AND EXPENDITURES ASSOCIATED WITH PROCESSING ENGINEERING PLANS AND ISSUING PERMITS IN CONFORMANCE WITH MINIMUM STANDARDS ADOPTED BY THE CITY.

FUND FISCAL YEAR 2004 HIGHLIGHTS:

DURING FISCAL YEAR 2004, TOTAL EXPENDITURES DECREASE FROM PREVIOUS YEAR'S LEVEL DUE TO DECREASED ANTICIPATED WORKLOAD WITH CURRENT REVENUES ALSO ANTICIPATED TO DECREASE TO BELOW CURRENT REQUIREMENTS, WITH THE DIFFERENCE FUNDED BY PRIOR PERIOD PAYMENTS IN THE FUND BALANCE.

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Revenues</u>				
Engineering Fees	\$449,513	\$736,160	\$242,391	\$242,391
Interest	\$56,403	\$0	\$17,142	\$17,142
Carryforward	\$232,770	\$0	\$324,268	\$324,268
Total Revenues	\$738,686	\$736,160	\$583,800	\$583,800

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Expenditures</u>				
Prof. Services Engineering & Permits	\$738,686	\$686,160	\$583,800	\$583,800
Total Expenditures	\$738,686	\$686,160	\$583,800	\$583,800
<u>Reserves</u>				
Reserves	\$0	\$50,000	\$0	\$0
Total Reserves	\$0	\$50,000	\$0	\$0
Total Expenditures and Reserves	\$738,686	\$736,160	\$583,800	\$583,800

Beginning Fund Balance	\$1,896,958	\$1,664,188	\$1,714,188	\$1,714,188
Ending Fund Balance	\$1,664,188	\$1,714,188	\$1,389,920	\$1,389,920

CITY OF WESTON

Capital Projects Fund - Community Development Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS USED TO ACCOUNT FOR REVENUES AND EXPENDITURES ASSOCIATED WITH VOLUNTARY CONTRIBUTIONS MADE BY VARIOUS ENTITIES TO FURTHER ENHANCE CITY INFRASTRUCTURE AND BEAUTIFY THE CITY.

FUND FISCAL YEAR 2004 HIGHLIGHTS:

REVENUES BUDGETED IN THE FUND FOR FISCAL YEAR 2004 INCLUDE PRINCIPALLY CONTRIBUTIONS FOR PROJECTS SUBJECT TO DEVELOPER OBLIGATIONS AND CARRYFORWARD OF FUNDS FROM THE FUND BALANCE.

EXPENDITURES FUNDED THROUGH CONTRIBUTIONS MADE TO THE CITY INCLUDE THE FOLLOWING SIGNALIZATION, SIGNAGE AND WESTON ROAD/SOUTH POST ROAD IMPROVEMENTS:

1. NEW SIGNAL INSTALLATION AT THE INTERSECTION OF BONAVENTURE BLVD/SADDLE CLUB AND SW 36TH STREET/SOUTH POST ROAD.
2. BRIDGE ENHANCEMENTS AT WESTON ROAD/EMERALD ESTATES BRIDGE.
3. PAVING ENHANCEMENTS AT THE INTERSECTIONS OF WESTON ROAD/GRIFFIN ROAD AND STATE ROAD 84/BONAVENTURE BLVD.

<u>Revenues</u>	<u>Actual</u> <u>FY 2002</u>	<u>Budget</u> <u>FY 2003</u>	<u>Proposed</u> <u>FY 2004</u>	<u>Adopted</u> <u>FY 2004</u>
Carryforward	\$6,565	\$387,977	\$372,568	\$372,568
Interest	\$49,435	\$12,023	\$17,432	\$17,432
Contributions	\$1,815,952	\$375,000	\$500,000	\$500,000
Total Revenues	\$1,871,952	\$775,000	\$890,000	\$890,000

<u>Expenditures</u>	<u>Actual</u> <u>FY 2002</u>	<u>Budget</u> <u>FY 2003</u>	<u>Proposed</u> <u>FY 2004</u>	<u>Adopted</u> <u>FY 2004</u>
Intersection Improvements	\$53,794	\$0	\$0	\$0
Signalization Improvements	\$86,694	\$475,000	\$500,000	\$500,000
Paving Enhancements	\$13,715	\$0	\$140,000	\$140,000
Weston Road Improvements	\$605,436	\$0	\$0	\$0
Transfer to CPF - Basin II Series 2001	\$192,329	\$0	\$0	\$0
Vista Park Roadway Extension	\$904,444	\$0	\$0	\$0
Signage Improvements	\$15,540	\$300,000	\$0	\$0
Bridge Enhancements	\$0	\$0	\$250,000	\$250,000
Total Expenditures	\$1,871,952	\$775,000	\$890,000	\$890,000
Total Expenditures	\$1,871,952	\$775,000	\$890,000	\$890,000

Beginning Fund Balance	\$2,137,726	\$2,131,161	\$1,743,184	\$1,743,184
Ending Fund Balance	\$2,131,161	\$1,743,184	\$1,370,616	\$1,370,616

CITY OF WESTON

Street Maintenance Fund Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS USED TO ACCOUNT FOR RESTRICTED REVENUES AND EXPENDITURES ASSOCIATED FUEL TAXES AND ROADWAY SYSTEM EXPENDITURES RESPECTIVELY.

FUND FISCAL YEAR 2004 HIGHLIGHTS:

FUND REVENUES ARE EXPECTED TO CONTINUE TO BE DERIVED FROM RESTRICTED FUEL AND SALES TAX REVUES, INTEREST ON FUND RESERVES AS WELL AS CARRYFORWARD FROM FUND BALANCE. NEW SOURCES OF REVENUE TO THE FISCAL YEAR 2004 BUDGET IS THE FDOT FUNDING OF A PORTION OF THE I-75/ARVIDA PKWY. OFF-RAMP.

EXPENDITURES FUNDED IN THE FISCAL YEAR 2004 BUDGET INCLUDE THE ROUTINE EXPENDITURES SUCH AS REPAIR & MAINTENANCE OF ROADS AND STREET SWEEPING AS WELL AS THE FOLLOWING SPECIFIC PROJECTS:

1. ADD MEDIUM CURBING & DRAINAGE ALONG WESTON ROAD FROM INDIAN TRACE TO THE NORTH CITY LIMIT.
2. COMPLETE THE RECONSTRUCTION OF THE I-75/ARVIDA PKWY OFF RAMP IN FUNDING PARTNERSHIP WITH THE FLORIDA DEPARTMENT OF TRANSPORTATION.
3. CONSTRUCT A ROUNDABOUT AT THE ENTRANCE TO THE WESTON REGIONAL PARK.

CONTINUED ON THE FOLLOWING PAGE.

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Revenues				
State Revenue Sharing	\$260,700	\$289,344	\$309,242	\$309,242
6¢ Local Option Gas Tax	\$572,887	\$567,192	\$606,197	\$606,197
4¢ Local Option Gas Tax	\$311,890	\$261,914	\$279,926	\$279,926
Contributions	\$0	\$0	\$588,000	\$588,000
Carryforward	\$0	\$586,060	\$1,788,611	\$1,788,611
Interest	\$80,429	\$47,439	\$35,718	\$35,718
Total Revenues	\$1,225,906	\$1,751,950	\$3,607,694	\$3,607,694

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Expenditures				
R&M - Roads	\$55,028	\$92,700	\$84,872	\$84,872
R&M - Sidewalks	\$47,336	\$0	\$0	\$0
R&M - ROW	\$12,198	\$0	\$0	\$0
On-Site Inspections	\$0	\$0	\$140,000	\$140,000
Road Improvements	\$0	\$245,000	\$1,584,750	\$1,584,750
Road Drainage	\$65,805	\$84,000	\$334,872	\$334,872
Signing & Safety Improvements	\$148,223	\$110,000	\$275,000	\$275,000
Signalization Improvements	\$181,260	\$761,250	\$750,000	\$750,000
Street Sweeping	\$30,221	\$84,000	\$88,200	\$88,200
Miscellaneous	\$0	\$375,000	\$0	\$0
Bridge Repairs	N/A	N/A	\$350,000	\$350,000
Total Expenditures	\$540,071	\$1,751,950	\$3,607,694	\$3,607,694

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Reserves				
Comp. Plan Projects	\$311,890	\$0	\$0	\$0
Roadway Projects	\$373,945	\$0	\$0	\$0
Total Reserves	\$685,835	\$0	\$0	\$0
Total Expenditures and Reserves	\$1,225,906	\$1,751,950	\$3,607,694	\$3,607,694

Beginning Fund Balance	\$2,037,903	\$2,723,738	\$2,137,678	\$2,137,678
Ending Fund Balance	\$2,723,738	\$2,137,678	\$349,067	\$349,067

CITY OF WESTON

Street Maintenance Fund

Fiscal Year 2004

FUND FISCAL YEAR 2004 HIGHLIGHTS:

CONTINUED FROM THE PREVIOUS PAGE.

4. PROVIDE ROAD DRAINAGE IMPROVEMENTS IN VARIOUS LOCATIONS THROUGHOUT THE CITY.

5. CITYWIDE SIGNING & SAFETY IMPROVEMENTS.

6. VIDEO DETECTION UPGRADE AT THE INTERSECTION OF ARVIDA PKWY/SADDLE CLUB ROAD, CONTINUE COORDINATED TRAFFIC SIGNAL SYSTEM INTERCONNECT AND COMPLETE MISCELLANEOUS SIGNING AND SAFETY IMPROVEMENTS IN THE CITY.

7. COMPLETE TRAFFIC SIGNAL RECONSTRUCTIONS AT THE INTERSECTION OF INDIAN TRACE/THREE VILLAGE ROAD, INDIAN TRACE/SPRINGS BLVD AND INDIAN TRACE/FALLS BLVD TO MEET INCREASED SAFETY STANDARDS AND INITIATE CONSTRUCTION OF TRAFFIC SIGNALS AT THE INTERSECTION OF SW 36TH STREET/VISTA PARK BLVD.

8. COMMENCE BRIDGE REPAIRS AS NEEDED IN THE CITY IN VARIOUS LOCATIONS.

CITY OF WESTON

Transportation Fund Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS USED TO ACCOUNT FOR RESTRICTED REVENUES AND EXPENDITURES ASSOCIATED WITH FUEL TAXES AND DESIGNATED TO BE EXPENDED ON PUBLIC TRANSPORTATION PURPOSES.

FUND FISCAL YEAR 2004 HIGHLIGHTS:

AS IN ALL YEARS SINCE THE FUND'S INCEPTION, DURING FISCAL YEAR 2004 ALL REVENUES ARE BUDGETED TO BE RESERVED FOR TRANSIT RELATED PROGRAMS IN FUTURE YEARS.

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Revenues</u>				
1/2 Local Option Gas Tax	\$48,647	\$50,007	\$53,446	\$53,446
Interest	\$1,733	\$1,737	\$2,772	\$2,772
Total Revenues	\$50,380	\$51,745	\$56,218	\$56,218
<u>Reserves</u>				
Transportation Projects	\$50,380	\$51,745	\$56,218	\$56,218
Total Expenditures & Reserves	\$50,380	\$51,745	\$56,218	\$56,218
Beginning Fund Balance	\$36,485	\$86,865	\$138,610	\$138,610
Ending Fund Balance	\$86,865	\$138,610	\$194,828	\$194,828

CITY OF WESTON

Debt Service Fund - Weston Road Street Lighting

Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS USED TO ACCOUNT FOR RESTRICTED REVENUES AND EXPENDITURES AVAILABLE FOR THE REPAYMENT OF DEBT INCURRED FOR THE STREET LIGHTING PROJECT ALONG WESTON ROAD.

FUND FISCAL YEAR 2004 HIGHLIGHTS:

DEBT SERVICE FOR THE FISCAL YEAR 2004 IS EXPECTED TO REMAIN AT THE SAME LEVEL AS THAT OF FISCAL YEAR 2003 TO ACCOUNT FOR INTEREST RATE UNCERTAINTY AND DIFFICULTY TO PROJECT VARIABLE RATES FORWARD.

ADDITIONAL INFORMATION:

THE CITY FINANCED CONSTRUCTION OF THE STREET LIGHTING PROJECT ALONG A PORTION OF WESTON ROAD BY PARTICIPATING IN A FLORIDA ASSOCIATION OF COUNTIES LOCAL GOVERNMENT COMMERCIAL PAPER POOL PROGRAM. THE PROGRAM PROVIDES LOCAL GOVERNMENTS THROUGHOUT THE STATE WITH LOW-COST, VARIABLE INTEREST, SHORT-TERM LOANS FOR INFRASTRUCTURE IMPROVEMENTS. THE PRINCIPAL ADVANTAGES OF THIS FINANCING METHOD ARE FLEXIBILITY OF TERM (THE LOAN CAN BE BETWEEN SIX MONTHS TO FIVE YEARS IN MATURITY), ABILITY TO PREPAY AT ANY TIME WITHOUT PENALTY, LOW INTEREST RATES AVERAGING LESS THAN 2% DURING PREVIOUS FISCAL YEAR AND LOW TRANSACTION COSTS DUE TO THE POOLED NATURE OF THIS FINANCING VEHICLE.

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Revenues</u>				
Special Assessments	\$109,024	\$107,512	\$107,512	\$107,512
Interest Income	\$1,745	\$0	\$0	\$0
Carryforward	\$0	\$0	\$0	\$0
Total Revenues	\$110,769	\$107,512	\$107,512	\$107,512
<u>Expenditures</u>				
Debt Service	\$62,951	\$107,512	\$107,512	\$107,512
Capital Outlay	\$0	\$0	\$0	\$0
Total Expenditures	\$62,951	\$107,512	\$107,512	\$107,512
<u>Reserves</u>				
Reserves for Future Debt Payments	\$47,818	\$0	\$0	\$0
Total Reserves	\$47,818	\$0	\$0	\$0
<u>Total Expenditures and Reserves</u>				
Beginning Fund Balance	\$430,263	\$478,081	\$478,081	\$478,081
Ending Fund Balance	\$478,081	\$478,081	\$478,082	\$478,082

CITY OF WESTON

Fire District Fund Fiscal Year 2004

GENERAL DESCRIPTION:

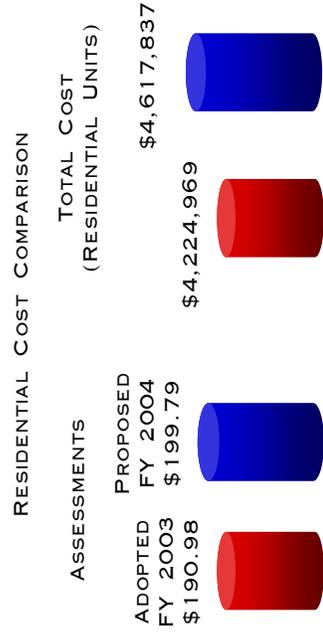
THIS FUND IS USED TO ACCOUNT FOR RESTRICTED REVENUES AND EXPENDITURES AVAILABLE FOR FIRE PROTECTION SERVICES IN THE CITY OF WESTON.

FUND FISCAL YEAR 2004 HIGHLIGHTS:

FIRE DISTRICT FUND'S REVENUES DURING FISCAL YEAR 2004 WILL CONSIST OF SPECIAL ASSESSMENTS, INTEREST ON FUND BALANCES, PARTIAL YEAR ASSESSMENT FEES AND CARRYFORWARD OF FUND RESERVES.

EXPENDITURES WILL INCLUDE THE PAYMENT FOR PROFESSIONAL SERVICES FIRE PROTECTION INCREASING TO CONTRACT STIPULATIONS, CURRENT AS WELL AS RESERVE EXPENDITURES ASSOCIATED WITH MAINTENANCE OF THE CITY'S FIRE STATIONS, OPERATING TRANSFER TO COVER COSTS OF ADMINISTRATION OF THE SERVICE AND PURCHASE COSTS OF ADDITIONAL THERMAL IMAGING EQUIPMENT.

ADDITIONAL INFORMATION:



	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Revenues</u>				
Special Assessments	\$4,185,698	\$4,641,626	\$5,073,783	\$5,073,783
Interest	\$65,552	\$17,376	\$29,434	\$29,434
Partial Year Fees	\$472,709	\$27,000	\$15,000	\$15,000
Carryforward	\$0	\$541,759	\$227,220	\$227,220
Total Revenues	\$4,723,959	\$5,227,761	\$5,345,437	\$5,345,437

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Expenditures</u>				
Prof. Services Fire Protection	\$3,948,852	\$4,920,144	\$5,150,702	\$5,150,702
Operating Transfer to General Fund	\$100,000	\$103,000	\$106,090	\$106,090
Building Maintenance	\$0	\$29,140	\$43,169	\$43,169
Fire Wells	\$0	\$150,000	\$0	\$0
Equipment	\$0	\$0	\$20,000	\$20,000
Total Expenditures	\$4,048,852	\$5,202,284	\$5,319,961	\$5,319,961

	Actual	Budget	Proposed	Adopted
<u>Reserves</u>				
General Purpose Reserve	\$675,107	\$0	\$0	\$0
Reserve for Fire Building	N/A	\$25,476	\$25,476	\$25,476
Total Reserves	\$675,107	\$25,476	\$25,476	\$25,476
Total Expenditures & Reserves	\$4,723,959	\$5,227,761	\$5,345,437	\$5,345,437

Beginning Fund Balance	\$541,759	\$1,216,866	\$700,584	\$700,584
Ending Fund Balance	\$1,216,866	\$700,584	\$498,840	\$498,840

CITY OF WESTON

Capital Projects Fund - Infrastructure

Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS USED TO ACCOUNT FOR REVENUES AND EXPENDITURES FOR INFRASTRUCTURE PROJECTS WITHIN THE CITY OF WESTON.

FUND FISCAL YEAR 2004 HIGHLIGHTS:

REVENUES BUDGETED IN THE FUND FOR FISCAL YEAR 2004 INCLUDE THE ENTIRE AMOUNT OF THE CITY-LEVIED ELECTRIC FRANCHISE FEE, A PORTION OF THE ELECTRIC UTILITY TAX, INTEREST INCOME ON FUND BALANCES, AND FUND CARRYFORWARD BALANCE.

AS FOR BUDGETED EXPENDITURES, THESE INCLUDE MAINLY PRINCIPAL AND INTEREST PAYMENTS ON THE CITY'S SERIES 2002 NOTES TO SUNTRUST BANK, THE COSTS OF COMPLETION OF VISTA PARK, DEVELOPMENT OF A NEW PASSIVE PARK IN BONAVENTURE LOCATED AT THE SW CORNER OF STATE ROAD 84 AND BONAVENTURE BOULEVARD AND CONSTRUCTION COSTS OF A NEW RESTROOM, STORAGE BUILDING, PARKING AND BASKETBALL AREA IN THE WESTON REGIONAL PARK AS WELL AS COMPLETION OF THE VISTA PARK.

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Revenues</u>				
Franchise Fee Electric	\$2,623,122	\$2,457,206	\$2,531,126	\$2,531,126
Utility Tax Electric	\$0	\$374,573	\$177,503	\$177,503
Interest Income	\$39,594	\$33,443	\$33,443	\$33,443
Contributions From Private Sources	\$25,000	\$500,000	\$0	\$0
Note Proceeds	\$200,000	\$5,500,000	\$0	\$0
Carryforward	\$2,251,080	\$0	\$1,070,000	\$1,070,000
Total Revenues	\$5,138,795	\$8,865,223	\$3,812,072	\$3,812,072

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Expenditures</u>				
Principal	\$1,099,803	\$2,076,741	\$2,412,962	\$2,412,962
Interest	\$414,825	\$612,125	\$327,926	\$327,926
Tequesta Trace Debt Service	\$407,728	\$175,208	\$0	\$0
Trustee Fees	\$13,842	\$1,150	\$1,184	\$1,184
Fire Station 55	\$1,512,763	\$0	\$0	\$0
Vista Park	\$159,059	\$3,800,000	\$300,000	\$300,000
Park Improvements	\$1,530,775	\$500,000	\$770,000	\$770,000
Total Expenditures	\$5,138,795	\$7,165,223	\$3,812,072	\$3,812,072

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Reserves</u>				
Reserves for Future Projects	\$0	\$1,700,000	\$0	\$0
Total Reserves	\$0	\$1,700,000	\$0	\$0
Total Expenditures and Reserves	\$5,138,795	\$8,865,223	\$3,812,072	\$3,812,072

Beginning Fund Balance	\$2,772,167	\$521,087	\$2,221,087	\$2,221,087
Ending Fund Balance	\$521,087	\$2,221,087	\$1,151,087	\$1,151,087

ADDITIONAL INFORMATION:

EXISTING CITY DEBT SERVICED BY THIS FUND CONSISTS OF THREE SEPARATE NOTES:

1. SERIES 2002A-1 PROMISSORY NOTE IN THE ORIGINAL PRINCIPAL AMOUNT OF \$6,920,813 MATURING ON APRIL 1, 2008. THE FIXED RATE OF INTEREST PAYABLE ON THE NOTE IS 2.59% AND THE PRINCIPAL OUTSTANDING BALANCE AS OF 10/1/2003 WILL BE \$5,730,972.35.
2. SERIES 2002A-2 PROMISSORY NOTE IN THE ORIGINAL PRINCIPAL AMOUNT OF \$3,044,582 MATURING ON APRIL 1, 2009. THE FIXED RATE OF INTEREST PAYABLE ON THE NOTE IS 2.59% AND THE PRINCIPAL OUTSTANDING BALANCE AS OF 10/1/2003 WILL BE \$2,607,200.55.
3. SERIES 2002B PROMISSORY NOTE IN THE ORIGINAL PRINCIPAL AMOUNT OF \$5,137,410 MATURING ON APRIL 1, 2009. THE FIXED RATE OF INTEREST PAYABLE ON THE NOTE IS 2.91% AND THE PRINCIPAL OUTSTANDING BALANCE AS OF 10/1/2003 WILL BE \$4,401,424.65.

CITY OF WESTON

Bonaventure Development District Community Services - Rights-of-Way Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS USED TO ACCOUNT FOR REVENUES AND EXPENDITURES AVAILABLE FOR RIGHT-OF-WAY MAINTENANCE IN THE BONAVENTURE DEVELOPMENT DISTRICT OF THE CITY.

FUND FISCAL YEAR 2004 HIGHLIGHTS:
THE FUND WILL CONTINUE TO ACCOUNT FOR REVENUES AND EXPENDITURES ASSOCIATED WITH RIGHTS-OF-WAY MAINTENANCE ACTIVITIES OF THE BONAVENTURE DEVELOPMENT DISTRICT.

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Revenues</u>				
Revenues	\$300,000	\$1,194,030	\$1,269,981	\$1,269,981
Total Revenues	\$300,000	\$1,194,030	\$1,269,981	\$1,269,981

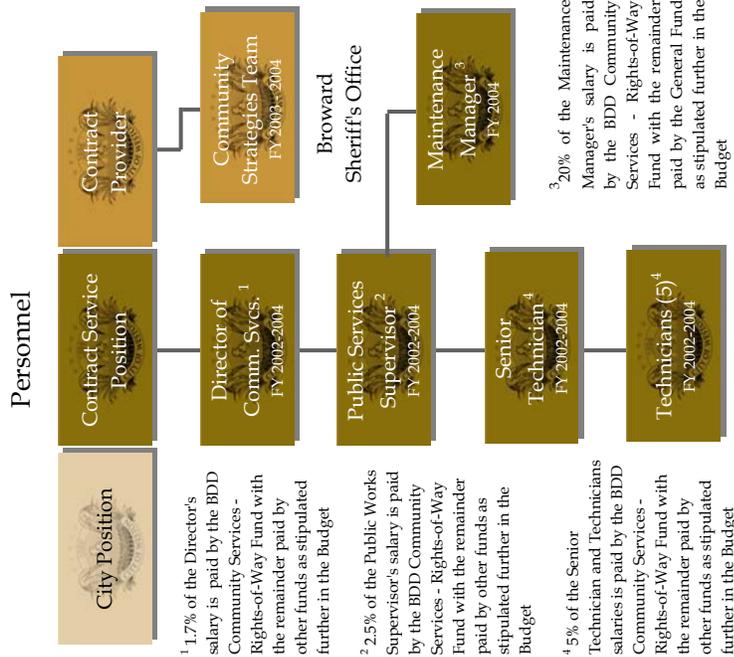
	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Expenditures</u>				
Operating Expenditures	\$299,390	\$1,144,030	\$1,189,981	\$1,189,981
Capital Outlay	\$0	\$0	\$30,000	\$30,000
Total Expenditures	\$299,390	\$1,144,030	\$1,219,981	\$1,219,981

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Reserves</u>				
Capital Reserves	\$610	\$50,000	\$50,000	\$50,000
Total Reserves	\$610	\$50,000	\$50,000	\$50,000
Total Expenditures and Reserves	\$300,000	\$1,194,030	\$1,269,981	\$1,269,981

Beginning Fund Balance	\$0	\$610	\$50,610	\$50,610
Ending Fund Balance	\$610	\$50,610	\$100,610	\$100,610

CITY OF WESTON

Bonaventure Development District Community Services - Rights-of-Way Fiscal Year 2004



Severn Trent Services

STAFFING LEVEL CHANGE RATIONALE:

ADMINISTRATIVE AND OPERATING RIGHTS-OF-WAY MAINTENANCE SERVICES FOR THE BONAVENTURE DEVELOPMENT DISTRICT ARE PROVIDED UNDER CONTRACT WITH THE PROVIDER SUPPLYING CONTRACT SERVICE POSITION PERSONNEL AS REQUIRED BY THE CITY. FOR FISCAL YEAR 2004, THE POSITION OF A MAINTENANCE MANAGER WILL BE ADDED TO BDD FUNDING AND SHARED BETWEEN RIGHTS-OF-WAY FUND AND THE GENERAL FUND.

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Revenues				
Operating Transfer from General Fund	\$300,000	\$0	\$0	\$0
Special Assessments	\$0	\$1,189,530	\$1,265,481	\$1,265,481
Interest on Investments	\$0	\$4,500	\$4,500	\$4,500
Total Revenues	\$300,000	\$1,194,030	\$1,269,981	\$1,269,981
Expenditures				
Operating Expenditures				
Comm. Services - ROW Maintenance	\$299,390	\$0	\$0	\$0
Professional Services Rights-of-Way	\$0	\$20,854	\$39,438	\$39,438
Community Strategies Team	\$0	\$250,000	\$262,500	\$262,500
Landscape Contracts	\$0	\$400,000	\$412,000	\$412,000
Plant Replacement	\$0	\$80,000	\$80,000	\$80,000
Trees & Trimming	\$0	\$50,000	\$50,000	\$50,000
Mulch	\$0	\$50,000	\$50,000	\$50,000
Irrigation Repairs and Maintenance	\$0	\$50,000	\$50,000	\$50,000
Signage, Painting & Pressure Cleaning	\$0	\$25,000	\$25,000	\$25,000
Utility Costs	\$0	\$75,000	\$75,000	\$75,000
Operating Loan Repayment	\$0	\$100,000	\$100,000	\$100,000
Transportation Services	\$0	\$36,400	\$37,492	\$37,492
Landscape Inspections	\$0	\$1,776	\$3,551	\$3,551
Holiday Lights	\$0	\$5,000	\$5,000	\$5,000
Sub-Total	\$299,390	\$1,144,030	\$1,189,981	\$1,189,981
Capital Outlay				
Sidewalk Improvements	\$0	\$0	\$30,000	\$30,000
Sub-Total	\$0	\$0	\$30,000	\$30,000
Total Expenditures	\$299,390	\$1,144,030	\$1,219,981	\$1,219,981
Reserves				
Capital Reserves	\$610	\$50,000	\$50,000	\$50,000
Total Reserves	\$610	\$50,000	\$50,000	\$50,000
Total Expenditures and Reserves	\$300,000	\$1,194,030	\$1,269,981	\$1,269,981

CITY OF WESTON

Bonaventure Development District
Community Services - Rights-of-Way
Fiscal Year 2004

BUDGET HIGHLIGHTS:

EXPENDITURE CHANGES PROPOSED FOR FISCAL YEAR 2004 INCLUDE HIGHER PROFESSIONAL SERVICES RIGHTS-OF-WAY COSTS DUE TO CONTRACTUAL COST ESCALATION AS WELL AS ASSIGNMENT OF 20% OF COSTS OF A MAINTENANCE MANAGER TO THE FUND AND INCREASED COSTS FOR OTHER CATEGORIES DUE TO COST ESCALATION. NEW FOR FISCAL YEAR 2004 IS THE FUNDING OF SIDEWALK IMPROVEMENTS. FUNDING OF CAPITAL RESERVES CONTINUES AT CURRENT YEAR'S LEVEL TO PROVIDE FOR FUTURE PROJECTS.

CITY OF WESTON

Bonaventure Development District Community Services - Water Management Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS USED TO ACCOUNT FOR REVENUES AND EXPENDITURES AVAILABLE FOR WATER MANAGEMENT SYSTEM MAINTENANCE IN THE BONAVENTURE DEVELOPMENT DISTRICT OF THE CITY.

FUND_FISCAL_YEAR_2004_HIGHLIGHTS:

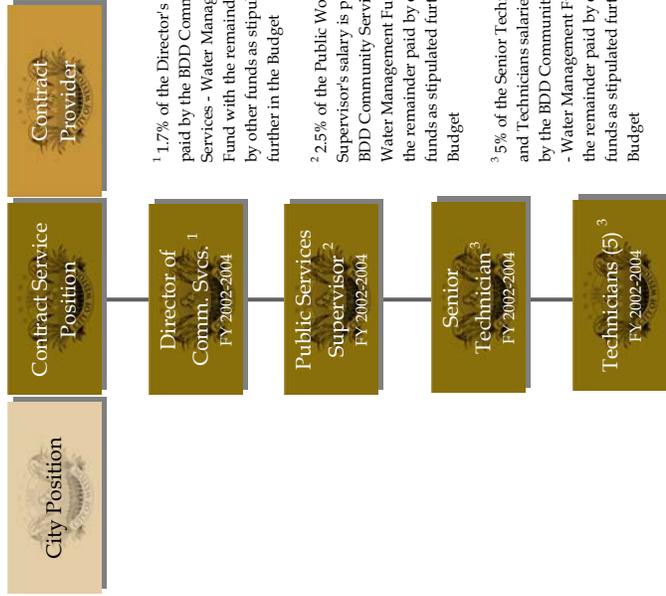
THE FUND WILL CONTINUE TO ACCOUNT FOR WATER MANAGEMENT OPERATIONS OF THE BONAVENTURE DEVELOPMENT DISTRICT.

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Revenues</u>				
Revenues	\$571,419	\$189,193	\$178,852	\$178,852
Total Revenues	\$571,419	\$189,193	\$178,852	\$178,852
<u>Expenditures</u>				
Operating Expenditures	\$571,419	\$189,193	\$178,852	\$178,852
Total Expenditures	\$571,419	\$189,193	\$178,852	\$178,852
<u>Reserves</u>				
General Reserves	\$0	\$0	\$0	\$0
Total Reserves	\$0	\$0	\$0	\$0
Total Expenditures and Reserves	\$571,419	\$189,193	\$178,852	\$178,852
Beginning Fund Balance	\$615,265	\$180,170	\$140,170	\$140,170
Ending Fund Balance	\$180,170	\$140,170	\$110,170	\$110,170

CITY OF WESTON

Bonaventure Development District Community Services - Water Management Fiscal Year 2004

Personnel



¹ 1.7% of the Director's salary is paid by the BDD Community Services - Water Management Fund with the remainder paid by other funds as stipulated further in the Budget

² 2.5% of the Public Works Supervisor's salary is paid by the BDD Community Services - Water Management Fund with the remainder paid by other funds as stipulated further in the Budget

³ 5% of the Senior Technician and Technicians salaries is paid by the BDD Community Services - Water Management Fund with the remainder paid by other funds as stipulated further in the Budget

Severn Trent Services

STAFFING LEVEL CHANGE RATIONALE:

ADMINISTRATIVE AND OPERATING WATER MANAGEMENT SERVICES FOR THE BONAVENTURE DEVELOPMENT DISTRICT ARE PROVIDED UNDER CONTRACT WITH THE PROVIDER SUPPLYING CONTRACT SERVICE POSITION PERSONNEL AS REQUIRED BY THE CITY. FOR FISCAL YEAR 2004, THERE WILL BE NO CHANGES IN THE POSITIONS REQUIRED.

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Special Assessments	\$130,914	\$141,141	\$140,800	\$140,800
Interest Income	\$5,410	\$8,052	\$8,052	\$8,052
Carryforward	\$435,095	\$40,000	\$30,000	\$30,000
Total Revenues	\$571,419	\$189,193	\$178,852	\$178,852

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Total Expenditures	\$571,419	\$189,193	\$178,852	\$178,852

Expenditures

Operating Expenditures

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Professional Services Water Management	\$21,669	\$20,854	\$21,415	\$21,415
Operating Supplies	\$34,651	\$29,149	\$30,023	\$30,023
Utilities - Electric	\$9,569	\$20,600	\$21,218	\$21,218
Culvert Clearing	\$23,025	\$15,450	\$15,914	\$15,914
Canal Bank Restoration	\$31,656	\$27,810	\$28,644	\$28,644
Pump Station Maintenance	\$8,690	\$17,510	\$18,035	\$18,035
Contingencies	\$33,134	\$10,300	\$10,609	\$10,609
Professional Services Eng.	\$9,025	\$24,720	\$31,200	\$31,200
Assessment Report	\$0	\$15,000	\$0	\$0
NPDES	\$0	\$7,800	\$1,793	\$1,793
Transfers Out	\$400,000	\$0	\$0	\$0
Total Expenditures	\$571,419	\$189,193	\$178,852	\$178,852

Reserves

Reserves	\$0	\$0	\$0	\$0
Total Reserves	\$0	\$0	\$0	\$0

Total Expenditures and Reserves	\$571,419	\$189,193	\$178,852	\$178,852
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CITY OF WESTON

Bonaventure Development District Community Services - Water Management Fiscal Year 2004

BUDGET HIGHLIGHTS:

DURING FISCAL YEAR 2004, FUND REVENUES ARE PROJECTED TO BE DERIVED FROM INCREASED SPECIAL ASSESSMENTS, INTEREST INCOME AND CARRYFORWARD OF FUND BALANCE.

AS FOR THE FUND'S EXPENDITURES, THESE ARE PROJECTED TO DECREASE SLIGHTLY OVER THE PREVIOUS YEAR'S LEVEL DUE TO COMPLETION OF AN INITIAL ASSESSMENT REPORT BY THE DISTRICT ENGINEER.

CITY OF WESTON

Bonaventure Development District Capital Projects Fund - Series 2002 Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS USED TO ACCOUNT FOR BOND PROCEEDS AND USED ASSOCIATED WITH THE BONAVENTURE MASTER PLAN.

FUND FISCAL YEAR 2004 HIGHLIGHTS:

DURING FISCAL YEAR 2004, THE FUND IS PROJECTED TO BE INACTIVE AS FUNDING FOR ALL REMAINING PROJECTS HAS BEEN RESERVED.

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Revenues				
Bond Proceeds	\$11,320,984	\$0	\$0	\$0
Interest	\$42,353	\$0	\$9,085	\$9,085
Carryforward	\$0	\$0	\$1,431,124	\$1,431,124
Total Revenues	\$11,363,337	\$0	\$1,440,209	\$1,440,209
Expenditures				
Operating Expenditures				
Professional Services Design and Construction Administration	\$16,581	\$0	\$0	\$0
Costs of Issuance	\$531,460	\$0	\$0	\$0
Sub-total	\$548,041	\$0	\$0	\$0
Capital Outlay				
Capital Projects	\$1,050,319	\$0	\$1,440,209	\$1,440,209
KBB Acquisition	\$5,222,351	\$0	\$0	\$0
Sub-total	\$6,272,670	\$0	\$1,440,209	\$1,440,209
Total Expenditures	\$6,820,711	\$0	\$1,440,209	\$1,440,209
Reserves				
Capital Projects	\$4,542,625	\$0	\$0	\$0
Total Reserves	\$4,542,625	\$0	\$0	\$0
Total Expenditures and Reserves	\$11,363,337	\$0	\$1,440,209	\$1,440,209
Beginning Fund Balance	\$0	\$4,542,625	\$4,542,625	\$4,542,625
Ending Fund Balance	\$4,542,625	\$4,542,625	\$3,111,501	\$3,111,501

CITY OF WESTON

Bonaventure Development District

Debt Service Fund - Series 2002

Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS USED TO ACCOUNT FOR RESOURCES AND EXPENDITURES ASSOCIATED WITH THE DEBT SERVICE OF THE DISTRICT.

FUND FISCAL YEAR 2004 HIGHLIGHTS:

DURING FISCAL YEAR 2004, THE FUND WILL CONTINUE DEBT SERVICE PAYMENTS ON THE DISTRICT'S SERIES 2002 BONDS, WITH REVENUES DERIVED FROM DEBT SERVICE ASSESSMENTS LEVIED ON PROPERTIES WITHIN THE DISTRICT.

	Actual <u>FY 2002</u>	Budget <u>FY 2003</u>	Proposed <u>FY 2004</u>	Adopted <u>FY 2004</u>
<u>Revenues</u>				
Bond Proceeds	\$1,594,778	\$0	\$0	\$0
Special Assessments	\$0	\$974,933	\$977,146	\$977,146
Interest	\$12,045	\$25,023	\$25,023	\$25,023
Total Revenues	\$1,606,824	\$999,956	\$1,002,169	\$1,002,169

	Actual <u>FY 2002</u>	Budget <u>FY 2003</u>	Proposed <u>FY 2004</u>	Adopted <u>FY 2004</u>
<u>Expenditures</u>				
<u>Debt Service</u>				
Principal - 2002 Bonds	\$0	\$445,000	\$455,000	\$455,000
Interest - 2002 Bonds	\$163,404	\$554,956	\$547,169	\$547,169
Total Expenditures	\$163,404	\$999,956	\$1,002,169	\$1,002,169
<u>Reserves</u>				
Debt Service Reserve	\$1,443,420	\$0	\$0	\$0
Total Reserves	\$1,443,420	\$0	\$0	\$0
Total Expenditures and Reserves	\$1,606,824	\$999,956	\$1,002,169	\$1,002,169

Beginning Fund Balance	\$0	\$1,443,420	\$1,443,420	\$1,443,420
Ending Fund Balance	\$1,443,420	\$1,443,420	\$1,443,420	\$1,443,420

CITY OF WESTON

Indian Trace Development District Enterprise Fund - Water & Sewer Utility Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS USED TO ACCOUNT FOR RESOURCES AND EXPENDITURES AVAILABLE FOR THE WATER AND WASTEWATER OPERATIONS IN THE INDIAN TRACE DEVELOPMENT DISTRICT PART OF THE CITY OF WESTON.

FUND FISCAL YEAR 2004 HIGHLIGHTS:

THE DISTRICT'S UTILITY SYSTEM IS EXPECTED TO SLOW THE PACE OF ITS EXPANSION AS THE INDIAN TRACE DEVELOPMENT DISTRICT REACHES A BUILDOUT.

Actual <u>FY 2002</u>	Budget <u>FY 2003</u>	Proposed <u>FY 2004</u>	Adopted <u>FY 2004</u>
Revenues	\$16,616,903	\$16,256,736	\$16,027,056
Total Revenues	\$16,616,903	\$16,027,056	\$16,027,056

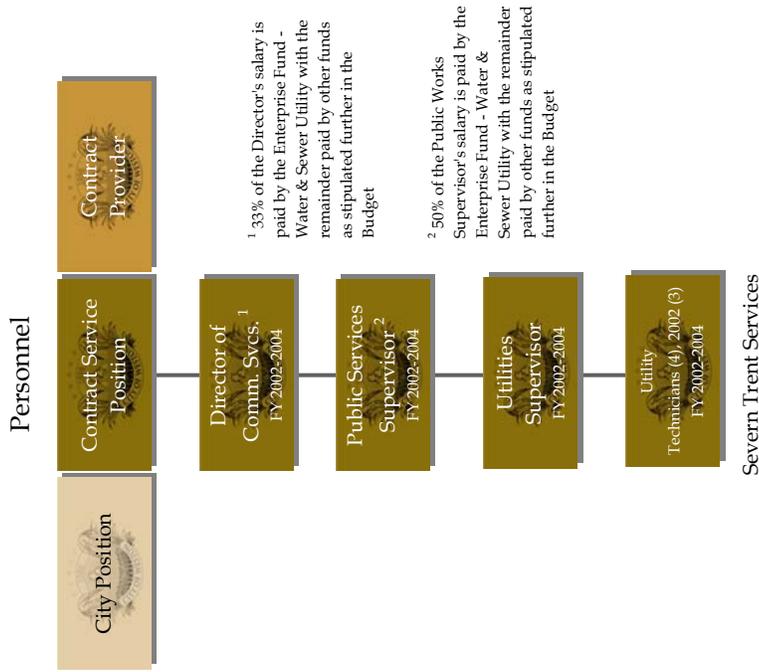
Actual <u>FY 2002</u>	Budget <u>FY 2003</u>	Proposed <u>FY 2004</u>	Adopted <u>FY 2004</u>
Operating Expenditures	\$14,138,312	\$14,131,603	\$14,610,684
Debt Service	\$428,525	\$435,863	\$434,200
Total Expenditures	\$14,566,837	\$15,044,884	\$15,044,884

<u>Reserves</u>	Reserves	Total Reserves
	\$2,050,065	\$2,050,065
	\$1,689,270	\$1,689,270
	\$982,172	\$982,172
Total Expenditures and Reserves	\$16,616,903	\$16,027,056

Beginning Fund Balance	\$43,330,944	\$45,381,009	\$47,070,279
Ending Fund Balance	\$45,381,009	\$47,070,279	\$48,052,451

CITY OF WESTON

Indian Trace Development District Enterprise Fund - Water & Sewer Utility Fiscal Year 2004



¹ 33% of the Director's salary is paid by the Enterprise Fund - Water & Sewer Utility with the remainder paid by other funds as stipulated further in the Budget

² 50% of the Public Works Supervisor's salary is paid by the Enterprise Fund - Water & Sewer Utility with the remainder paid by other funds as stipulated further in the Budget

STAFFING LEVEL CHANGE RATIONALE:

ADMINISTRATIVE AND OPERATING SERVICES FOR THE CITY'S WATER & SEWER UTILITY DEPARTMENT SERVING THE INDIAN TRACE DEVELOPMENT DISTRICT ARE PROVIDED UNDER CONTRACT WITH THE PROVIDER SUPPLYING CONTRACT SERVICE POSITION PERSONNEL AS REQUIRED BY THE CITY. FOR FISCAL YEAR 2004, THERE WILL BE NO CHANGES IN THE POSITIONS REQUIRED.

	Actual FY 2003	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Revenues				
Administrative Charge	\$624,106	\$591,855	\$666,360	\$666,360
Water Revenue	\$7,039,347	\$7,134,288	\$7,363,015	\$7,363,015
Sewer Revenue	\$6,439,369	\$6,272,205	\$6,473,293	\$6,473,293
Connection Fee	\$842,404	\$1,113,000	\$556,500	\$556,500
Meter Fee	\$480,486	\$280,000	\$140,000	\$140,000
Interest Income	\$438,044	\$274,316	\$274,316	\$274,316
Misc. Revenues	\$753,146	\$591,072	\$553,572	\$553,572
Total Revenues	\$16,616,903	\$16,256,736	\$16,027,056	\$16,027,056

	Actual FY 2003	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Expenditures				
Operating Expenditures				
Professional Services Adm.	\$117,450	\$130,067	\$137,891	\$137,891
Professional Services Trustee	\$1,595	\$2,203	\$2,274	\$2,274
Services Operations	\$222,690	\$284,225	\$287,810	\$287,810
Rentals & Leases	\$3,955	\$4,120	\$4,244	\$4,244
Water Fees (Sumrise)	\$7,092,750	\$7,134,288	\$7,363,015	\$7,363,015
Sewer Fees (Sumrise)	\$6,488,221	\$6,272,205	\$6,473,293	\$6,473,293
Repairs & Maintenance	\$52,865	\$52,000	\$65,000	\$65,000
Water Quality	\$14,124	\$13,905	\$16,000	\$16,000
Vehicle Maintenance	\$9,389	\$10,300	\$10,300	\$10,300
Meter Costs	\$46,572	\$72,100	\$72,100	\$72,100
Analytical Equipment	\$0	\$515	\$530	\$530
Electric Expense	\$59,733	\$66,847	\$68,852	\$68,852
Gas & Oil	\$15,166	\$9,957	\$10,255	\$10,255
Chemicals	\$0	\$1,545	\$1,591	\$1,591
Contingencies	\$13,802	\$77,327	\$97,530	\$97,530
Sub-total	\$14,138,312	\$14,131,603	\$14,610,684	\$14,610,684

	Actual FY 2003	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Debt Service				
Principal	\$280,000	\$310,000	\$340,000	\$340,000
Interest	\$148,525	\$125,863	\$94,200	\$94,200
Sub-total	\$428,525	\$435,863	\$434,200	\$434,200
Total Expenditures	\$14,566,837	\$14,567,466	\$15,044,884	\$15,044,884
Reserves				
Reserves for Future Expansion	\$2,050,065	\$1,393,000	\$696,500	\$696,500
Operating Reserves	\$0	\$296,270	\$285,672	\$285,672
Total Reserves	\$2,050,065	\$1,689,270	\$982,172	\$982,172
Total Expenditures & Reserves	\$16,616,903	\$16,256,736	\$16,027,056	\$16,027,056

CITY OF WESTON

Indian Trace Development District Enterprise Fund - Water & Sewer Utility Fiscal Year 2004

BUDGET HIGHLIGHTS - REVENUES:

WITH REGARDS TO FUND REVENUES, ADMINISTRATIVE CHARGES AS WELL AS WATER AND SEWER COMMODITY REVENUES ARE EXPECTED TO INCREASE OVER FISCAL YEAR 2003 LEVELS TO ACCOUNT FOR ADDITIONAL CUSTOMERS IN THE SYSTEM, AND SPECIFICALLY FOR THE ADMINISTRATIVE CHARGES AN INCREASE IN MONTHLY FEE FROM \$2.75 TO \$3.00 PER MONTH PER RESIDENTIAL ACCOUNT. AS THE DISTRICT REACHES ITS BUILDOUT AND FEWER UNITS ARE ADDED TO THE SYSTEM, REVENUES ASSOCIATED WITH GROWTH, CONNECTION FEES AND METER FEES, ARE EXPECTED TO DECLINE. INTEREST INCOME OF THE FUND IS PROJECTED TO REMAIN AT CURRENT LEVELS. LASTLY, MISCELLANEOUS REVENUES ACCOUNTING FOR BOOSTER STATION RENT AND OTHER MISCELLANEOUS

BUDGET HIGHLIGHTS - EXPENDITURES:

UNDER EXPENDITURES, PROFESSIONAL SERVICES ADMINISTRATION AND SERVICES OPERATIONS ARE EXPECTED TO INCREASE TO ACCOUNT FOR MERIT AND COST-OF-LIVING INCREASES FOR THE PERSONNEL OPERATING THE DISTRICT'S WATER & SEWER UTILITY SYSTEM. WATER AND SEWER FEES PAID TO THE CITY OF SUNRISE ARE PROJECTED TO MIRROR THE REVENUE PROJECTIONS AND CONSEQUENTLY INCREASE DUE TO AN INCREASED CUSTOMER BASE. IN OTHER OPERATING EXPENDITURES, INCREASES OCCUR DUE TO GENERAL COST ESCALATION ASSUMED AT 3%. DEBT SERVICE PAYMENTS ACCOUNT FOR PAYMENTS ON THE DISTRICT'S DEBT INCURRED FOR THE PURPOSES OF CONSTRUCTING BOOSTER STATIONS AND ARE EXACTLY OFFSET BY RENTAL REVENUES FROM THE CITY OF SUNRISE. LASTLY, RESERVES ARE FUNDED FOR FUTURE EXPANSION OF THE

CITY OF WESTON

Indian Trace Development District Community Services - Basin II Water Management Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS USED TO ACCOUNT FOR REVENUES AND EXPENDITURES ASSOCIATED WITH THE WATER MANAGEMENT OPERATIONS AND MAINTENANCE ACTIVITIES OF THE BASIN II PART OF THE DISTRICT.

FUND FISCAL YEAR 2004 HIGHLIGHTS:

DURING FISCAL YEAR 2004 THE FUND'S REVENUES ARE PROJECTED TO BE DERIVED FROM SPECIAL ASSESSMENTS AND INTEREST EARNINGS ON FUND BALANCES. EXPENDITURES ARE PROJECTED TO INCREASE SLIGHTLY TO ACCOUNT FOR GENERAL COST ESCALATION.

	<u>Actual FY 2002</u>	<u>Budget FY 2003</u>	<u>Proposed FY 2004</u>	<u>Adopted FY 2004</u>
<u>Revenues</u>				
Carryforward	\$0	\$0	\$0	\$0
Special Assessments	\$53,421	\$67,995	\$70,259	\$70,259
Interest Income	\$5,756	\$7,467	\$7,467	\$7,467
Total Revenues	\$59,177	\$75,462	\$77,726	\$77,726
<u>Expenditures</u>				
<u>Operating Expenditures</u>				
Utility Service & Electric	\$9	\$3,486	\$3,590	\$3,590
Chemicals & Herbicides	\$23,591	\$40,046	\$41,248	\$41,248
ROW Maintenance	\$6,600	\$6,180	\$6,365	\$6,365
Contingencies	\$0	\$25,750	\$26,523	\$26,523
Total Expenditures	\$30,201	\$75,462	\$77,726	\$77,726
<u>Reserves</u>				
Reserves for Future Operation	\$28,976	\$0	\$0	\$0
Total Reserves	\$28,976	\$0	\$0	\$0
<u>Total Expenditures and Reserves</u>				
Beginning Fund Balance	\$252,251	\$281,227	\$281,227	\$281,227
Ending Fund Balance	\$281,227	\$281,227	\$281,227	\$281,227

CITY OF WESTON

Indian Trace Development District Capital Projects Fund - Basin II Series 2001 Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS USED TO ACCOUNT FOR NOTE PROCEEDS UTILIZED TO FUND CONSTRUCTION OF CERTAIN ROAD IMPROVEMENTS IN THE BASIN II PART OF THE INDIAN TRACE DEVELOPMENT DISTRICT.

FUND FISCAL YEAR 2004 HIGHLIGHTS:

FOLLOWING THE COMPLETION OF THE IMPROVEMENTS FOR WHICH THE FUND WAS CREATED, THERE ARE NO APPROPRIATIONS OR REVENUES BUDGETED IN THIS FUND DURING THE FISCAL YEAR 2004.

	Actual <u>FY 2002</u>	Budget <u>FY 2003</u>	Proposed <u>FY 2004</u>	Adopted <u>FY 2004</u>
<u>Revenues</u>				
Carryforward	\$252,671	\$0	\$0	\$0
Interest Earnings	\$3,336	\$0	\$0	\$0
Total Revenues	\$256,007	\$0	\$0	\$0

	Actual <u>FY 2002</u>	Budget <u>FY 2003</u>	Proposed <u>FY 2004</u>	Adopted <u>FY 2004</u>
<u>Expenditures</u>				
Capital Outlay				
Capital Outlay	\$256,007	\$0	\$0	\$0
Total Expenditures	\$256,007	\$0	\$0	\$0

	Actual <u>FY 2002</u>	Budget <u>FY 2003</u>	Proposed <u>FY 2004</u>	Adopted <u>FY 2004</u>
<u>Reserves</u>				
Reserves	\$0	\$0	\$0	\$0
Total Reserves	\$0	\$0	\$0	\$0
Total Expenditures and Reserves	\$256,007	\$0	\$0	\$0

Beginning Fund Balance	\$252,671	\$0	\$0	\$0
Ending Fund Balance	\$0	\$0	\$0	\$0

CITY OF WESTON

Indian Trace Development District

Debt Service Fund - Basin II Series 2001

Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS USED TO ACCOUNT FOR RESOURCES AND EXPENDITURES ASSOCIATED WITH THE DEBT SERVICE OF THE DISTRICT.

FUND FISCAL YEAR 2004 HIGHLIGHTS:

THE FUND WILL CONTINUE TO ACCOUNT FOR PAYMENTS OF DEBT SERVICE EXPENDITURES ON THE DISTRICT'S LOAN, WITH REVENUES DERIVED FROM SPECIAL ASSESSMENTS LEVIED ON PROPERTIES WITH BASIN II OF THE DISTRICT.

ADDITIONAL INFORMATION:

TO FUND A PORTION OF THE BASIN II ROADWAY PROJECT CONSTRUCTION COSTS, IN SEPTEMBER, 2001 THE DISTRICT ISSUED A NOTE IN THE PRINCIPAL AMOUNT OF \$1,352,671. THE LOAN WAS OBTAINED FROM WACHOVIA BANK AT A RATE OF 4.95%. THE NOTE MATURES IN FISCAL YEAR 2006.

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Revenues</u>				
Special Assessments	\$975,016	\$336,000	\$147,443	\$147,443
Interest Income	\$1,885	\$0	\$2,557	\$2,557
Total Revenues	\$976,901	\$336,000	\$150,000	\$150,000

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Expenditures</u>				
<u>Debt Service</u>				
Principal	\$775,036	\$285,534	\$129,097	\$129,097
Interest	\$44,483	\$50,466	\$20,903	\$20,903
Sub-Total	\$819,519	\$336,000	\$150,000	\$150,000
Total Expenditures	\$819,519	\$336,000	\$150,000	\$150,000
<u>Reserves</u>				
Reserves for Future Debt Payments	\$157,382	\$0	\$0	\$0
Total Reserves	\$157,382	\$0	\$0	\$0
Total Expenditures and Reserves	\$976,901	\$336,000	\$150,000	\$150,000

Beginning Fund Balance	\$0	\$157,382	\$157,382	\$157,382
Ending Fund Balance	\$157,382	\$157,382	\$157,382	\$157,382

CITY OF WESTON

Indian Trace Development District Debt Service Fund - Basin II Series 2003 Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS USED TO ACCOUNT FOR RESOURCES AND EXPENDITURES ASSOCIATED WITH THE DEBT SERVICE OF THE DISTRICT.

FUND FISCAL YEAR 2004 HIGHLIGHTS:

THE FUND WILL ACCOUNT FOR PAYMENTS OF DEBT SERVICE EXPENDITURES ON THE DISTRICT'S BONDS, WITH REVENUES DERIVED FROM SPECIAL ASSESSMENTS LEVIED ON PROPERTIES WITHIN THE ISLES AT WESTON AREA OF THE DISTRICT.

	<u>Actual FY 2002</u>	<u>Budget FY 2003</u>	<u>Proposed FY 2004</u>	<u>Adopted FY 2004</u>
<u>Revenues</u>				
Bond Proceeds	\$0	\$0	\$0	\$0
Special Assessments	\$0	\$0	\$634,713	\$634,713
Carryforward	\$0	\$0	\$192,431	\$192,431
Interest	\$0	\$0	\$0	\$0
Total Revenues	\$0	\$0	\$827,144	\$827,144

	<u>Actual FY 2002</u>	<u>Budget FY 2003</u>	<u>Proposed FY 2004</u>	<u>Adopted FY 2004</u>
<u>Expenditures</u>				
Debt Service	\$0	\$0	\$449,006	\$449,006
Interest	\$0	\$0	\$125,000	\$125,000
Principal	\$0	\$0	\$574,006	\$574,006
Total Expenditures	\$0	\$0	\$1,148,012	\$1,148,012

	<u>Actual FY 2002</u>	<u>Budget FY 2003</u>	<u>Proposed FY 2004</u>	<u>Adopted FY 2004</u>
<u>Reserves</u>				
Debt Service Reserve Fund Reserve	\$0	\$0	\$0	\$0
Capitalized Interest Fund Reserve	\$0	\$0	\$0	\$0
Reserves for Future Payments	\$0	\$0	\$253,138	\$253,138
Total Reserves	\$0	\$0	\$253,138	\$253,138
Total Expenditures and Reserves	\$0	\$0	\$827,144	\$827,144

Beginning Fund Balance	\$0	\$0	\$829,994	\$829,994
Ending Fund Balance	\$0	\$0	\$890,700	\$890,700

CITY OF WESTON

Indian Trace Development District Community Services - Basin I Rights-of-Way Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS ESTABLISHED TO ACCOUNT FOR RESOURCES AND EXPENDITURES USED FOR THE MAINTENANCE OF RIGHTS-OF-WAY IN THE BASIN I OF THE INDIAN TRACE DEVELOPMENT DISTRICT AND IS RELATED TO THE CAPITAL IMPROVEMENTS SUPPORTED BY SPECIAL BENEFIT ASSESSMENT BONDS.

FUND_FISCAL_YEAR_2004_HIGHLIGHTS:

THE FUND WILL CONTINUE TO BE USED TO ACCOUNT FOR COSTS OF RIGHTS-OF-WAY MAINTENANCE AND CAPITAL OUTLAY PROJECTS IN THE BASIN I PART OF THE DISTRICT. PROJECTS ANTICIPATED TO BE UNDERTAKEN INCLUDE LANDSCAPING, SIDEWALK, SIGNAGE, STREET LIGHTS AND IRRIGATION REHABILITATION.

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Revenues</u>				
Revenues	\$5,486,797	\$6,344,680	\$6,745,009	\$6,745,009
Total Revenues	\$5,486,797	\$6,344,680	\$6,745,009	\$6,745,009

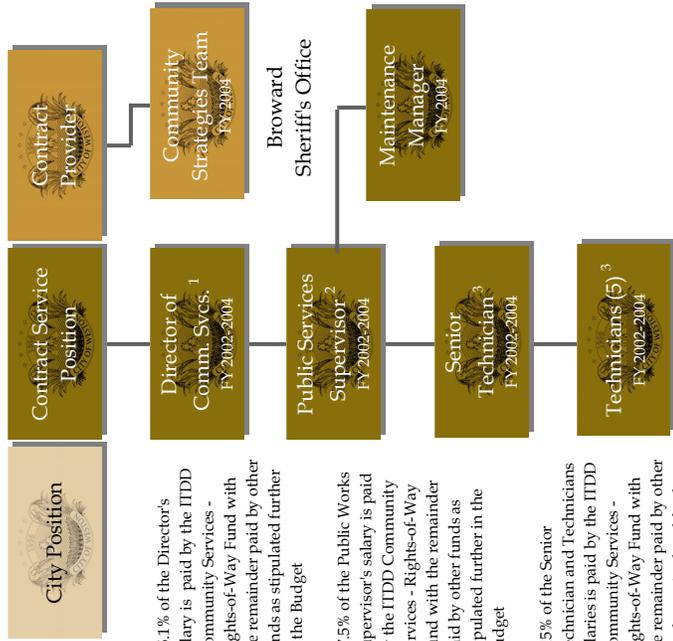
	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Expenditures</u>				
Operating Expenditures	\$4,523,166	\$4,669,680	\$5,520,009	\$5,520,009
Capital Outlay	\$528,069	\$1,675,000	\$1,225,000	\$1,225,000
Total Expenditures	\$5,051,236	\$6,344,680	\$6,745,009	\$6,745,009
<u>Reserves</u>				
Reserves	\$435,561	\$0	\$0	\$0
Total Reserves	\$435,561	\$0	\$0	\$0
Total Expenditures and Reserves	\$5,486,797	\$6,344,680	\$6,745,009	\$6,745,009

Beginning Fund Balance	\$2,939,632	\$3,375,193	\$2,375,193	\$2,375,193
Ending Fund Balance	\$3,375,193	\$2,375,193	\$844,165	\$844,165

CITY OF WESTON

Indian Trace Development District Community Services - Basin I Rights-of-Way Fiscal Year 2004

Personnel



¹ 5.1% of the Director's salary is paid by the ITDD Community Services - Rights-of-Way Fund with the remainder paid by other funds as stipulated further in the Budget

² 7.5% of the Public Works Supervisor's salary is paid by the ITDD Community Services - Rights-of-Way Fund with the remainder paid by other funds as stipulated further in the Budget

³ 15% of the Senior Technician and Technicians salaries is paid by the ITDD Community Services - Rights-of-Way Fund with the remainder paid by other funds as stipulated further in the Budget

Severn Trent Services

STAFFING LEVEL CHANGE RATIONALE:

ADMINISTRATIVE AND OPERATING RIGHTS-OF-WAY MAINTENANCE SERVICES FOR THE INDIAN TRACE DEVELOPMENT DISTRICT ARE PROVIDED UNDER CONTRACT WITH THE PROVIDER SUPPLYING CONTRACT SERVICE POSITION PERSONNEL AS REQUIRED BY THE CITY. FOR FISCAL YEAR 2004, A MAINTENANCE MANAGER PREVIOUSLY FUNDED BY THE RECREATION DEPARTMENT OF THE GENERAL FUND WILL BE FUNDED BY THE INDIAN TRACE DEVELOPMENT DISTRICT COMMUNITY SERVICES RIGHTS-OF-WAY FUND TO REFLECT THE CHANGE IN RESPONSIBILITIES AFTER THE PHASEOUT OF ARVADA. THERE WILL BE NO CHANGES TO THE NUMBER OF POLICE OFFICERS OF THE DISTRICT'S COMMUNITY STRATEGIES TEAM, WHICH WILL REMAIN AT SEVENTEEN.

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Revenues				
Special Assessments	\$5,319,565	\$5,292,387	\$5,181,688	\$5,181,688
Interest Income	\$127,485	\$52,293	\$32,293	\$32,293
Carryforward	\$0	\$1,000,000	\$1,531,028	\$1,531,028
Contributions	\$39,747	\$0	\$0	\$0
Total Revenues	\$5,486,797	\$6,344,680	\$6,745,009	\$6,745,009
Expenditures				
Operating Expenditures				
Professional Services Rights-of-Way	\$65,008	\$62,562	\$140,632	\$140,632
Administrative	\$100,015	\$0	\$0	\$0
Community Strategies Team	\$855,527	\$1,188,746	\$1,248,184	\$1,248,184
Landscape Contracts	\$1,588,826	\$1,922,274	\$1,979,942	\$1,979,942
Plant Replacement	\$232,346	\$179,581	\$209,968	\$209,968
Trees & Trimming	\$177,000	\$180,920	\$325,000	\$325,000
Mulch	\$235,587	\$247,200	\$300,000	\$300,000
Irrigation Repairs and Maintenance	\$525,153	\$185,400	\$350,000	\$350,000
Irrigation - Phone	\$6,717	\$5,665	\$5,835	\$5,835
Holiday Lights	\$63,995	\$62,109	\$95,000	\$95,000
Special Events	\$70,186	\$0	\$0	\$0
Utility Costs	\$302,547	\$300,000	\$350,000	\$350,000
Street Lights	\$167,460	\$115,000	\$175,000	\$175,000
Signage, Painting & Pressure Cleaning	\$119,131	\$150,000	\$200,000	\$200,000
Maintenance	\$13,669	\$0	\$0	\$0
Landscape Inspections	\$0	\$70,224	\$140,449	\$140,449
Sub-Total	\$4,523,166	\$4,669,680	\$5,520,009	\$5,520,009
Capital Outlay				
Signage Improvements	\$294,085	\$0	\$0	\$0
Landscape Improvements	\$224,093	\$1,000,000	\$1,000,000	\$1,000,000
Sidewalk Improvements	\$9,891	\$100,000	\$150,000	\$150,000
Street Lights	N/A	\$75,000	\$75,000	\$75,000
Irrigation Systems	N/A	\$500,000	\$0	\$0
Sub-Total	\$528,069	\$1,675,000	\$1,225,000	\$1,225,000
Total Expenditures	\$5,051,236	\$6,344,680	\$6,745,009	\$6,745,009
Reserves				
Reserve for Future Projects	\$435,561	\$0	\$0	\$0
Total Reserves	\$435,561	\$0	\$0	\$0
Total Expenditures and Reserves	\$5,486,797	\$6,344,680	\$6,745,009	\$6,745,009

CITY OF WESTON

Indian Trace Development District Community Services - Basin I Rights-of-Way

Fiscal Year 2004

BUDGET HIGHLIGHTS:

DURING FISCAL YEAR 2004, FUND REVENUE REQUIREMENTS ARE PROJECTED TO INCREASE SIGNIFICANTLY TO SATISFY THE NEEDS OF THE DISTRICT'S EXPANDED CAPITAL PROGRAM. OPERATIONS AND MAINTENANCE ASSESSMENTS ARE PROPOSED TO DECREASE SLIGHTLY OVER PREVIOUS YEAR'S LEVELS, INTEREST INCOME IS EXPECTED TO DECLINE DUE TO LOWER RATES THE DISTRICT EARNS ON ITS DEPOSITS, AS THE RESERVES WILL BE DRAWN DOWN IN THE FORM OF A CARRYFORWARD FROM THE FUND'S RESERVE ACCOUNT.

AS FOR THE OPERATING EXPENDITURES, SIGNIFICANT CHANGES ARE EXPECTED TO OCCUR ONLY IN FEW CATEGORIES, WITH THE MAJORITY OF LINE ITEM EXPENDITURES INCREASING BY 3% DUE TO THE GENERAL COST ESCALATION. MAJOR CHANGES INCLUDE AN INCREASE IN THE PROFESSIONAL SERVICES RIGHTS-OF-WAY LINE ITEM DUE TO AN ADDITION OF A MAINTENANCE MANAGER AND MERIT AND COST-OF-LIVING INCREASES FOR EXISTING PERSONNEL, AND INCREASES IN TREES AND TRIMMING, MULCH, IRRIGATION REPAIRS AND MAINTENANCE, UTILITIES, STREET LIGHTS AND SIGNAGE, PAINTING AND PRESSURE CLEANING CATEGORIES DUE TO INCREASED WORKLOAD. CAPITAL OUTLAY EXPENDITURES WILL INCREASE AS THE DISTRICT MATURES AND ITS INFRASTRUCTURE BEGINS TO REQUIRE MAJOR RECONSTRUCTIONS. SPECIFIC LINE ITEM EXPENDITURES INCLUDE:

1. MISCELLANEOUS LANDSCAPING IMPROVEMENTS ALONG WESTON ROAD.
2. SIDEWALK AND STREET LIGHT IMPROVEMENTS IN VARIOUS LOCATIONS THROUGHOUT THE DISTRICT.

CITY OF WESTON

Indian Trace Development District Community Services - Basin I Water Management Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS ESTABLISHED TO ACCOUNT FOR RESOURCES AND EXPENDITURES USED FOR THE MAINTENANCE OF LAKES, CANALS, WETLANDS, AND DRAINAGE IN THE BASIN I OF THE INDIAN TRACE DEVELOPMENT DISTRICT AND IS RELATED TO THE CAPITAL IMPROVEMENTS SUPPORTED BY SPECIAL BENEFIT ASSESSMENT BONDS.

FUND_FISCAL_YEAR_2004_HIGHLIGHTS:

THE FUND WILL CONTINUE TO BE USED TO ACCOUNT FOR COSTS OF DRAINAGE OPERATIONS AND MAINTENANCE ACTIVITIES AS WELL AS FUND CAPITAL OUTLAY PROJECTS IN THE BASIN I PART OF THE DISTRICT.

Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
\$1,611,030	\$1,778,223	\$1,611,906	\$1,611,906
\$1,611,030	\$1,778,223	\$1,611,906	\$1,611,906

Total Revenues

Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
\$1,063,772	\$1,428,223	\$1,511,906	\$1,511,906
\$61,245	\$350,000	\$100,000	\$100,000
\$1,125,017	\$1,778,223	\$1,611,906	\$1,611,906

Expenditures

Operating Expenditures
Capital Outlay
Total Expenditures

Reserves

Reserves	\$0	\$0	\$0
Total Reserves	\$0	\$0	\$0

Total Expenditures and Reserves

\$1,611,030	\$1,778,223	\$1,611,906	\$1,611,906
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Beginning Fund Balance
Ending Fund Balance

\$6,908,945	\$7,394,958	\$7,394,958	\$7,394,958
\$7,394,958	\$7,394,958	\$7,194,958	\$7,194,958

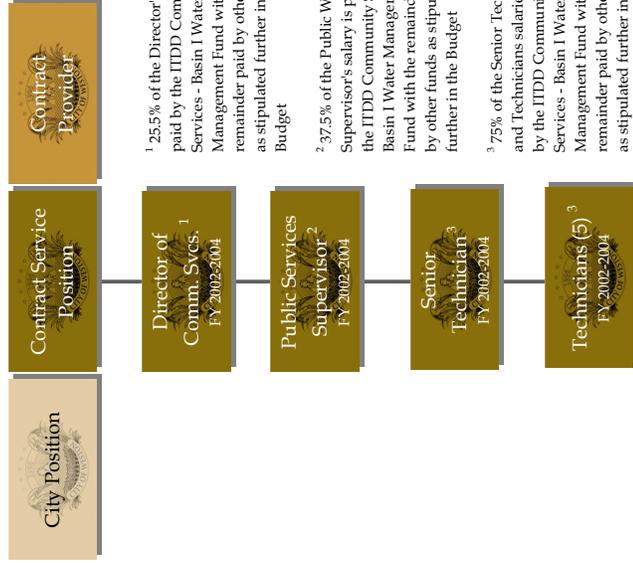
CITY OF WESTON

Indian Trace Development District

Community Services - Basin I Water Management

Fiscal Year 2004

Personnel



¹ 25.5% of the Director's salary is paid by the ITDD Community Services - Basin I Water Management Fund with the remainder paid by other funds as stipulated further in the Budget

² 37.5% of the Public Works Supervisor's salary is paid by the ITDD Community Services - Basin I Water Management Fund with the remainder paid by other funds as stipulated further in the Budget

³ 75% of the Senior Technician and Technicians salaries is paid by the ITDD Community Services - Basin I Water Management Fund with the remainder paid by other funds as stipulated further in the Budget

Severn Trent Services

STAFFING LEVEL CHANGE RATIONALE:

ADMINISTRATIVE AND OPERATING WATER MANAGEMENT SERVICES FOR THE INDIAN TRACE DEVELOPMENT DISTRICT ARE PROVIDED UNDER CONTRACT WITH THE PROVIDER SUPPLYING CONTRACT SERVICE POSITION PERSONNEL AS REQUIRED BY THE CITY. FOR FISCAL YEAR 2004, THERE WILL BE NO CHANGES IN THE POSITIONS REQUIRED.

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Revenues				
Special Assessments	\$1,400,949	\$1,501,865	\$1,116,108	\$1,116,108
Interest Income	\$210,081	\$276,358	\$295,798	\$295,798
Carryforward	\$0	\$0	\$200,000	\$200,000
Total Revenues	\$1,611,030	\$1,778,223	\$1,611,906	\$1,611,906
Expenditures				
Operating Expenditures				
Professional Services Water Management	\$321,229	\$321,229	\$321,229	\$321,229
Arbitrage	\$13,792	\$13,792	\$13,792	\$13,792
Legal	\$10,300	\$10,300	\$10,609	\$10,609
Trustee	\$922	\$922	\$922	\$922
Prof. Services Rentals & Leases	\$44,357	\$25,750	\$26,523	\$26,523
Professional Services Wellands	\$13,033	\$10,300	\$10,609	\$10,609
Equipment Maintenance	\$76,531	\$434,400	\$460,431	\$460,431
Vehicle Maintenance	\$13,772	\$10,300	\$10,609	\$10,609
Repairs & Maintenance	\$21,483	\$39,140	\$40,314	\$40,314
Water Analysis	\$0	\$40,000	\$41,200	\$41,200
Water Analysis	\$5,328	\$4,326	\$7,500	\$7,500
Culvert Inspection	\$4,300	\$25,750	\$26,523	\$26,523
Utility Service & Electric	\$19,022	\$30,900	\$50,000	\$50,000
Mechanical Maintenance	\$7,552	\$5,150	\$5,305	\$5,305
Pump Station Maintenance	\$38,324	\$30,900	\$31,827	\$31,827
Engineering Files	\$7,573	\$20,600	\$6,090	\$6,090
Communication Services	\$18,510	\$25,000	\$25,750	\$25,750
Propane	\$82,474	\$82,400	\$100,000	\$100,000
Chemicals & Herbicides	\$281,399	\$236,900	\$244,007	\$244,007
Gas & Oil	\$15,989	\$34,052	\$35,073	\$35,073
Contingencies	\$56,192	\$36,256	\$37,344	\$37,344
NPDES	\$0	\$0	\$7,173	\$7,173
Sub-total	\$1,063,772	\$1,428,223	\$1,511,906	\$1,511,906
Capital Outlay				
Equipment	\$61,245	\$100,000	\$100,000	\$100,000
Pump Rehabilitation	\$0	\$250,000	\$0	\$0
Easement Entry Gates	\$0	\$0	\$0	\$0
Sub-total	\$61,245	\$350,000	\$100,000	\$100,000
Total Expenditures	\$1,125,017	\$1,778,223	\$1,611,906	\$1,611,906
Reserves				
Reserves	\$486,013	\$0	\$0	\$0
Total Reserves	\$486,013	\$0	\$0	\$0
Total Expenditures	\$1,611,030	\$1,778,223	\$1,611,906	\$1,611,906

CITY OF WESTON

Indian Trace Development District Community Services - Basin I Water Management Fiscal Year 2004

BUDGET HIGHLIGHTS:

THE FUND'S OVERALL REVENUES ARE PROJECTED TO DECREASE OVER PREVIOUS YEAR'S LEVELS, WITH SPECIAL ASSESSMENTS DECREASING AS WELL.

UNDER OPERATING EXPENDITURES, SIGNIFICANT CHANGES ARE EXPECTED TO OCCUR ONLY IN FEW CATEGORIES, WITH THE MAJORITY OF LINE ITEM EXPENDITURES INCREASING BY 3% DUE TO THE GENERAL COST ESCALATION. MAJOR CHANGES INCLUDE AN INCREASE IN THE UTILITY SERVICE & ELECTRIC LINE ITEM DUE TO INCREASE UNIT COST AND USAGE. CAPITAL OUTLAY EXPENDITURES WILL DECREASE FROM THE LEVELS AS IN FISCAL YEAR 2003 AND FUND GENERAL EQUIPMENT EXPENDITURES.

CITY OF WESTON

Indian Trace Development District Debt Service Fund - Basin I Series 1995A Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS ESTABLISHED TO ACCOUNT FOR REVENUES AND DEBT SERVICE EXPENDITURES ASSOCIATED WITH THE SERIES 1995A BONDS.

FUND FISCAL YEAR 2004 HIGHLIGHTS:

THE FUND WILL CONTINUE TO ACCOUNT FOR PAYMENT OF DEBT SERVICE EXPENDITURES ON THE DISTRICT'S SERIES 1995A WATER MANAGEMENT BONDS.

ADDITIONAL INFORMATION:

WATER MANAGEMENT SPECIAL BENEFIT REFUNDING BONDS, SERIES 1995A WERE ISSUED ON FEBRUARY 1, 1995 TO JOINTLY, WITH SERIES 1995B BONDS, REFUND SERIES 1989 AND SERIES 1991 BONDS. SERIES 1995A BONDS CONSISTED OF SERIES 1995A-1 BONDS IN THE PRINCIPAL AMOUNT OF \$62,515,000 MATURING ON MAY 1, 2011 AND SERIES 1995A-2 BONDS IN THE PRINCIPAL AMOUNT OF \$3,050,000, WHICH MATURED ON MAY 1, 1996. AVERAGE INTEREST RATE ON THE BONDS IS 5.2946% AND PRINCIPAL OUTSTANDING AS OF OCTOBER 1, 2003 IS \$39,005,000.

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Revenues</u>				
Transfer from Benefit Tax Fund	\$5,078,058	\$5,275,963	\$5,663,250	\$5,663,250
Interest Income	\$584,386	\$467,250	\$467,250	\$467,250
Carryforward	\$67,429	\$0	\$0	\$0
Total Revenues	\$5,729,873	\$5,743,213	\$6,130,500	\$6,130,500

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
<u>Expenditures</u>				
<u>Debt Service</u>				
Principal	\$3,205,000	\$3,385,000	\$3,950,000	\$3,950,000
Interest	\$2,524,873	\$2,358,213	\$2,180,500	\$2,180,500
Total Expenditures	\$5,729,873	\$5,743,213	\$6,130,500	\$6,130,500
Beginning Fund Balance	\$9,708,892	\$9,641,463	\$9,641,463	\$9,641,463
Ending Fund Balance	\$9,641,463	\$9,641,463	\$9,641,463	\$9,641,463

CITY OF WESTON

Indian Trace Development District Debt Service Fund - Basin I Series 1995B Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS ESTABLISHED TO ACCOUNT FOR REVENUES AND DEBT SERVICE EXPENDITURES ASSOCIATED WITH THE SERIES 1995B BONDS.

FUND FISCAL YEAR 2004 HIGHLIGHTS:
THE FUND WILL CONTINUE TO ACCOUNT FOR PAYMENT OF DEBT SERVICE EXPENDITURES ON THE DISTRICT'S SERIES 1995B WATER MANAGEMENT BONDS.

ADDITIONAL INFORMATION:

WATER MANAGEMENT SPECIAL BENEFIT SUBORDINATE LIEN REFUNDING BONDS, SERIES 1995B WERE ISSUED ON FEBRUARY 1, 1995 TO JOINTLY, WITH SERIES 1995A BONDS, REFUND SERIES 1989 AND SERIES 1991 BONDS. SERIES 1995B BONDS CONSISTED OF TERM BONDS IN THE PRINCIPAL AMOUNT OF \$17,250,000 MATURING ON MAY 1, 2005 AND TERM BONDS IN THE PRINCIPAL AMOUNT OF \$17,760,000 MATURING ON MAY 1, 2011. THE INTEREST RATE ON THE BONDS IS 8.25% AND PRINCIPAL OUTSTANDING AS OF OCTOBER 1, 2003 IS \$19,600,000.

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Transfer from Benefit Tax Fund	\$2,835,539	\$2,970,140	\$3,223,865	\$3,223,865
Interest Income	\$317,618	\$238,135	\$238,135	\$238,135
Carryforward	\$57,318	\$0	\$0	\$0
Total Revenues	\$3,210,475	\$3,208,275	\$3,462,000	\$3,462,000

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Principal	\$1,360,000	\$1,470,000	\$1,845,000	\$1,845,000
Interest	\$1,850,475	\$1,738,275	\$1,617,000	\$1,617,000
Total Expenditures	\$3,210,475	\$3,208,275	\$3,462,000	\$3,462,000

Beginning Fund Balance	\$5,493,843	\$5,436,525	\$5,436,525	\$5,436,525
Ending Fund Balance	\$5,436,525	\$5,436,525	\$5,436,525	\$5,436,525

CITY OF WESTON

Indian Trace Development District

Debt Service Fund - Basin I Series 1997

Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS ESTABLISHED TO ACCOUNT FOR REVENUES AND DEBT SERVICE EXPENDITURES ASSOCIATED WITH THE SERIES 1997 BONDS.

FUND FISCAL YEAR 2004 HIGHLIGHTS:

THE FUND WILL CONTINUE TO ACCOUNT FOR PAYMENT OF DEBT SERVICE EXPENDITURES ON THE DISTRICT'S SERIES 1997 WATER MANAGEMENT BONDS OR SUCCESSOR BONDS, WHICH ARE CURRENTLY BEING SECURED TO LOWER ASSESSMENT BURDEN OF THE DISTRICT PROPERTY OWNERS.

ADDITIONAL INFORMATION:

WATER MANAGEMENT SPECIAL BENEFIT ASSESSMENT BONDS, SERIES 1997 WERE ISSUED ON JULY 1, 1997 TO FINANCE CONSTRUCTION OF WATER MANAGEMENT INFRASTRUCTURE IMPROVEMENTS. SERIES 1997 BONDS CONSISTED OF SERIAL BONDS IN THE PRINCIPAL OF \$13,240,000 MATURING ON MAY 1, 2012, TERM BONDS IN THE PRINCIPAL AMOUNT OF \$7,270,000 MATURING ON MAY 1, 2017 AND TERM BONDS IN THE PRINCIPAL AMOUNT OF \$21,125,000 MATURING ON MAY 1, 2027. AVERAGE INTEREST RATE ON THE BONDS IS 4.8725% AND PRINCIPAL OUTSTANDING AS OF OCTOBER 1, 2003 IS \$37,805,000.

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Transfer from Benefit Tax Fund	\$2,543,137	\$2,503,020	\$2,502,330	\$2,502,330
Interest Income	\$150,564	\$233,125	\$233,125	\$233,125
Carryforward	\$40,834	\$0	\$0	\$0
Total Revenues	\$2,734,535	\$2,736,145	\$2,735,455	\$2,735,455

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Debt Service				
Principal	\$795,000	\$830,000	\$865,000	\$865,000
Interest	\$1,939,535	\$1,906,145	\$1,870,455	\$1,870,455
Total Expenditures	\$2,734,535	\$2,736,145	\$2,735,455	\$2,735,455
Beginning Fund Balance	\$4,542,843	\$4,502,009	\$4,502,009	\$4,502,009
Ending Fund Balance	\$4,502,009	\$4,502,009	\$4,502,009	\$4,502,009

CITY OF WESTON

Indian Trace Development District Benefit Tax Fund - Basin I Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS ESTABLISHED TO ACCOUNT FOR SPECIAL ASSESSMENT REVENUES AND DISTRIBUTE THEM TO THE APPROPRIATE DEBT SERVICE FUNDS FROM WHICH THE PRINCIPAL AND INTEREST PAYMENTS ARE MADE.

FUND FISCAL YEAR 2004 HIGHLIGHTS:

THE FUND WILL CONTINUE TO ACCOUNT FOR PAYMENT OF DEBT SERVICE EXPENDITURES ON THE DISTRICT'S WATER MANAGEMENT BONDS.

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Revenues				
Special Assessments	\$9,379,204	\$10,634,123	\$11,274,445	\$11,274,445
Interest Income	\$28,856	\$115,000	\$115,000	\$115,000
Carryforward	\$1,048,675	\$0	\$0	\$0
Total Revenues	\$10,456,734	\$10,749,123	\$11,389,445	\$11,389,445
Expenditures				
Operating Expenditures				
Transfer to Basin I 1995A DSF	\$5,078,058	\$5,275,963	\$5,663,250	\$5,663,250
Transfer to Basin I 1995B DSF	\$2,835,539	\$2,970,140	\$3,223,865	\$3,223,865
Transfer to Basin I 1997 DSF	\$2,543,137	\$2,503,020	\$2,502,330	\$2,502,330
Total Expenditures	\$10,456,734	\$10,749,123	\$11,389,445	\$11,389,445
Beginning Fund Balance	\$1,971,314	\$922,639	\$922,639	\$922,639
Ending Fund Balance	\$922,639	\$922,639	\$922,639	\$922,639

CITY OF WESTON

Indian Trace Development District Capital Projects Fund - Basin I Series 1997 Fiscal Year 2004

GENERAL DESCRIPTION:

THIS FUND IS USED TO ACCOUNT FOR REVENUES AND EXPENDITURES ASSOCIATED WITH THE CAPITAL PROJECTS SUPPORTED BY THE DISTRICT'S SERIES 1997 WATER MANAGEMENT BONDS.

FISCAL YEAR 2004 HIGHLIGHTS:

DURING FISCAL YEAR 2004, THE DISTRICT WILL SUBSTANTIALLY COMPLETE ITS FUNDING OF THE FINAL ROAD AND BRIDGE IMPROVEMENTS AND OPERATING FACILITIES FOR THE FIELD PERSONNEL:

1. PUBLIC WORKS FACILITY AT SOUTH POST ROAD AND SW 26TH STREET.
2. PAVEMENT ENHANCEMENTS AT INTERSECTIONS OF STATE ROAD 84/ARVIDA PKWY., STATE ROAD 84/INDIAN TRACE, AND BONAVENTURE BLVD./GRIFFIN ROAD.
3. BRIDGE ENHANCEMENTS AT ARVIDA PKWY./WESTON ROAD AND BONAVENTURE BLVD./GRIFFIN ROAD.

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Revenues				
Interest Income	\$521,804	\$0	\$51,671	\$51,671
Contributions from Private Sources	\$0	\$0	\$0	\$0
Carryforward	\$477,103	\$135,036	\$2,033,329	\$2,033,329
Total Revenues	\$998,907	\$135,036	\$2,085,000	\$2,085,000

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Expenditures				
Operating Expenditures				
Professional Services	\$0	\$135,036	\$0	\$0
Sub-total	\$0	\$135,036	\$0	\$0
Capital Outlay				
Capital Projects	\$998,907	\$0	\$0	\$0
Public Works Facility			\$1,250,000	\$1,250,000
Paving Enhancements			\$285,000	\$285,000
Bridge Enhancements			\$550,000	\$550,000
Sub-total	\$998,907	\$0	\$2,085,000	\$2,085,000
Total Expenditures	\$998,907	\$135,036	\$2,085,000	\$2,085,000

	Actual FY 2002	Budget FY 2003	Proposed FY 2004	Adopted FY 2004
Reserves				
Reserves for Future Projects	\$0	\$0	\$0	\$0
Total Reserves	\$0	\$0	\$0	\$0
Total Expenditures and Reserves	\$998,907	\$135,036	\$2,085,000	\$2,085,000

Beginning Fund Balance	\$10,946,310	\$10,469,207	\$10,334,171	\$10,334,171
Ending Fund Balance	\$10,469,207	\$10,334,171	\$8,300,842	\$8,300,842

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CITY OF WESTON

Fiscal Year 2004 Budget

Capital Projects Summary

General Discussion

Capital Projects in the City of Weston are developed based upon recommendations contained in the City's Comprehensive Plan as well as Strategic Value Plans and Business Plans. As the Comprehensive Plan is a document that looks globally at the City's requirements in the fields of capital and other enhancements required to satisfy federal, state and local requirements, the City-developed Strategic Value Plan and the Business Plan are Weston's unique equivalents of the typical government multi-year capital plan seen in other cities.

Unique because the role of government in Weston is to protect and enhance the quality of life and financial investment that residents made when they moved into the community. To that effect, the 2010 Strategic Value Plan and 2010 Business Plan chart the City's capital and financial courses which should achieve the goals set by the City, while setting specific and achievable objectives for the future.

The 2010 Strategic Value Plan is an engineering summary of capital infrastructure needs of the City until the end of Fiscal Year 2010. The plan takes into account input from the Commission, residents, and staff and provides a detailed schedule listing projects type, reason for inclusion in the plan, location, proposed funding source, and total and annual cost. The plan, although adopted by the Commission, is continually updated as warranted to insure a document which is always up-to-date with the latest developments and changes. In as much as it would be preferable to have a document which would not have to change and evolve until the end of its projection period, projections into the future are just that, and it is prudent to modify plans as better information becomes available or circumstances change.

The 2010 Business Plan takes the basic ideas of the 2010 Strategic Value Plan, adds policy recommendations and projects the City's overall financial and business position into the Fiscal Year 2010. Such comprehensive planning tools give the management of the City, as well as residents, a valuable planning tool frequently missing in other municipalities. The Business Plan provides pro-forma annual budgets where all functions and operations of the City are clearly identified.

In order to account for the proposed changes and modifications to the 2010 Business Plan since its adoption, during Fiscal Year 2004 the City will modify and extend it into the new 2015 Business Plan, which will give an over ten-year projection horizon and provide an even deeper insight into the City's future.

Important in the 2010 Business Plan, its extension into the 2015 Business Plan, the Fiscal Year 2004 Budget and budgeting in general is the impact of infrastructure or assets resulting from capital spending on operating expenditures. Whenever the City considers new or rehabilitated infrastructure or purchase of an asset, it also considers any

CITY OF WESTON

Fiscal Year 2004 Budget

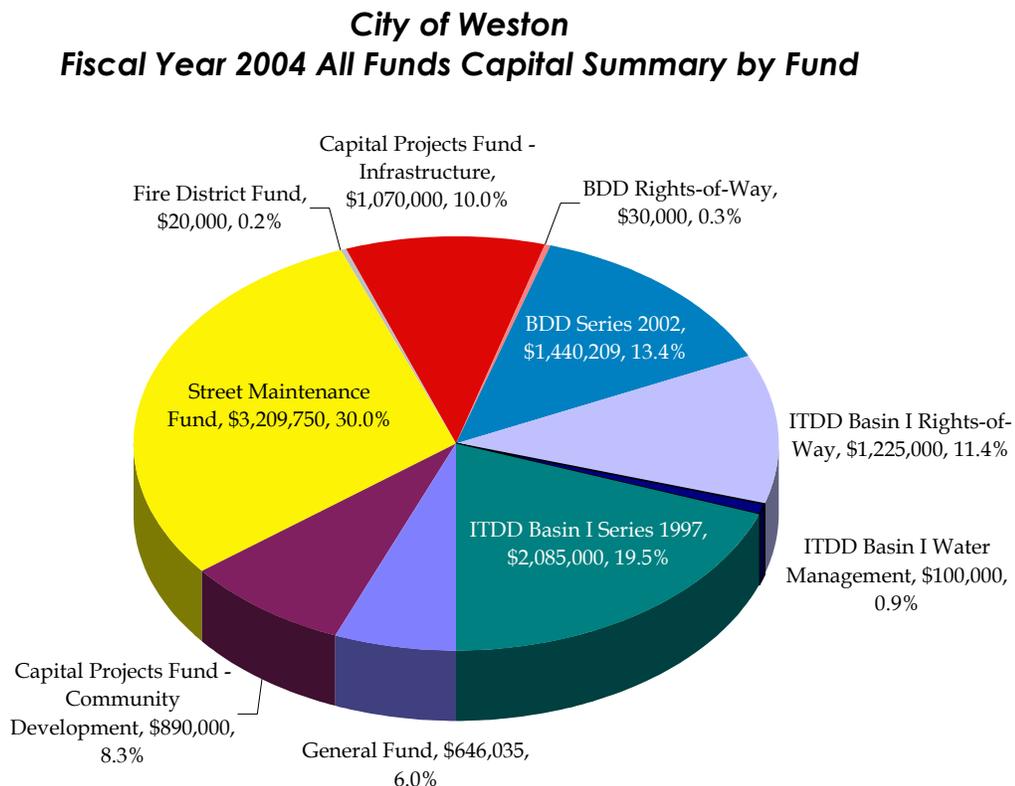
Capital Projects Summary

operating effects on personnel, maintenance costs, operating supplies, insurance, etc., to name just a few. It is always with the understanding of the total effect that a project has on the City, that Weston makes decisions as to proceed or not to proceed with funding.

Fiscal Year 2004 Budgeted Capital Expenditures

During Fiscal Year 2004, the City budgets to expend \$10,715,994 on capital projects and capital outlay. The majority of the expenses, as shown in the graph below, are accounted for in the Street Maintenance Fund, Indian Trace Development District (ITDD) Basin I Series 1997 Fund, Bonaventure Development District (BDD) Series 2002 Fund, ITDD Basin I Rights-of-Way Fund, Capital Projects Fund – Infrastructure and Capital Projects Fund – Community Development. As for the purposes for which the funds are expended, the majority of money will be spent on roadways, followed by recreation and community improvement.

Following is a graph illustrating the Fiscal Year 2004 budgeted capital expenditures by fund and a table listing capital improvements by type of capital expenditure.



CITY OF WESTON

Fiscal Year 2004 Budget

Capital Projects Summary

City of Weston Fiscal Year 2004 All Funds Capital Summary by Expenditure Type

<u>Capital Improvement Type</u>	<u>FY 2004 Amount</u>
Building	\$1,373,535
Recreation	\$1,550,000
Signalization	\$1,250,000
Roadways	\$3,409,750
Signing & Safety	\$275,000
Public Safety	\$62,500
Landscaping	\$1,000,000
Sidewalks	\$180,000
Street Lights	\$75,000
Water Management	\$100,000
Community Improvement	\$1,440,209
Total	\$10,715,994

In terms of the relationship between capital spending and operating budget, capital expenditures of \$10,715,994 are expected to result in total operating cost increases estimated at \$365,313 and additional debt service costs of \$1,383,462. When the total impact of \$1,748,775 is compared to the total budget of \$93,984,374, the total Fiscal Year impact comprises approximately 1.86% of the total budget amount, which may be described as negligible in terms of the total budget. When compared, however, on a fund basis, the impact will be more severe as it will be distributed over only two funds and concentrated in just one. The impact in the Bonaventure Development District, Community Services – Rights-of-Way is anticipated to total \$215,080, which comprises 16.94% of the Fiscal Year 2004 budget for that fund, and is due to increased maintenance requirements of newly installed and significantly upgraded landscaping and related infrastructure. The impact amount in the General Fund is projected to total \$1,533,695, which is 6.28% and will be mainly due to the construction of park improvements funded in the Capital Projects Fund – Infrastructure, as well as revenue which funds debt service accounted for in the Capital Projects Fund – Infrastructure which otherwise could be used in the General Fund.

Overall, however, when compared to the total level of funds budgeted for Fiscal Year 2004, Capital Expenditures account for approximately 11.4%, which is similar to the last two fiscal years.

CITY OF WESTON

Fiscal Year 2004 Budget

Capital Projects Summary

Capital Expenditure Summary

	Actual FY 2002	Budget FY 2003	Budget FY 2004
General Fund			
City Manager	\$4,142	\$10,000	\$10,000
Police Services	\$0	\$10,000	\$42,127
Emergency Medical Services	\$15,942	\$10,000	\$60,863
Community Development	\$2,008,932	\$0	\$0
Community Services - Recreation	\$150,066	\$850,000	\$533,045
Sub-Total	\$2,179,081	\$880,000	\$646,035
Local Park Impact Fee Fund			
	\$98,861	\$0	\$0
Capital Projects Fund - Community Development	\$1,871,952	\$775,000	\$890,000
Street Maintenance Fund	\$329,483	\$1,491,250	\$3,209,750
Fire District Fund	\$0	\$150,000	\$20,000
Capital Projects Fund - Infrastructure	\$3,202,598	\$6,000,000	\$1,070,000
Sub-Total	\$5,502,893	\$8,416,250	\$5,189,750
Bonaventure Development District			
Community Services - Rights-of-Way	\$0	\$0	\$30,000
Capital Projects Fund - Series 2002	\$6,272,670	\$0	\$1,440,209
Sub-Total	\$0	\$0	\$1,470,209
Indian Trace Development District			
Capital Projects Fund - Basin II Series 2001	\$256,007	\$0	\$0
Community Services - Basin I Rights-of-Way	\$528,069	\$1,675,000	\$1,225,000
Community Services - Basin I Water Management	\$61,245	\$350,000	\$100,000
Capital Projects Fund - Basin I Series 1997	\$998,907	\$0	\$2,085,000
Sub-Total	\$1,844,228	\$2,025,000	\$3,410,000
Total Capital Improvements	\$9,526,202	\$11,321,250	\$10,715,994
Total Budgeted Appropriations	\$99,152,957	\$90,269,939	\$93,984,374
Capital Improvements to Total Budget	9.61%	12.54%	11.40%

CITY OF WESTON

Fiscal Year 2004 Budget

Capital Projects Summary

Capital Improvement Project Summary

During Fiscal Year 2004, the City plans to fund numerous capital expenditures totaling \$10,715,994. Out of that total amount, \$272,500 will be expended on equipment and the balance in the amount of \$10,443,494 will be expended on various capital projects. Even though all projects are described in the departments and funds they are associated with, included below is a short summary of the capital improvement projects funded in the Fiscal Year 2004 Budget.

Project Name: Building Improvements

Funding Source: General Fund, Police Services

Fiscal Year 2004 Budgeted Amount: \$42,127

Project Description and Impact on Operating Budget: The improvements will painting and miscellaneous building improvements and the City anticipates no significant effect of these improvements on current year or future operating expenditures.

Project Name: Building Improvements

Funding Source: General Fund, Emergency Medical Services

Fiscal Year 2004 Budgeted Amount: \$18,363

Project Description and Impact on Operating Budget: The improvements will painting and miscellaneous building improvements and the City anticipates no significant effect of these improvements on current year or future operating expenditures.

Project Name: Tequesta Improvements

Funding Source: General Fund, Community Services – Recreation

Fiscal Year 2004 Budgeted Amount: \$350,000

Project Description and Impact on Operating Budget: The improvements will consist of landscaping and athletic field renovations at the Tequesta Trace Park and the City anticipates no significant effect of these improvements on current year or future operating expenditures.

Project Name: Miscellaneous Park Improvements

Funding Source: General Fund, Community Services – Recreation

Fiscal Year 2004 Budgeted Amount: \$100,000

Project Description and Impact on Operating Budget: Funding is provided for miscellaneous renovations and improvements to the City's neighborhood parks. The City anticipates no significant effect of these improvements on current year or future operating expenditures as these improvements result in replacement of existing recreational equipment.

Project Name: Tennis Center Improvements

Funding Source: General Fund, Community Services – Recreation

Fiscal Year 2004 Budgeted Amount: \$30,000

CITY OF WESTON

Fiscal Year 2004 Budget

Capital Projects Summary

Project Description and Impact on Operating Budget: Funding is provided for miscellaneous renovations and improvements to the Weston Tennis Center operated by a private contractor under a lease agreement. The City anticipates no significant effect of these improvements on current year or future operating expenditures as these improvements result in replacement of existing recreational equipment.

Project Name: Building Improvements

Funding Source: General Fund, Community Services – Recreation

Fiscal Year 2004 Budgeted Amount: \$53,045

Project Description and Impact on Operating Budget: Funding is provided for miscellaneous renovations and improvements to the concession building at the Weston Regional Park. The City anticipates no significant effect of these improvements on current year or future operating expenditures as these improvements result in replacement of existing recreational equipment.

Project Name: Signalization Improvements

Funding Source: Capital Projects Fund – Community Development

Fiscal Year 2004 Budgeted Amount: \$500,000

Project Description and Impact on Operating Budget: The City will install two traffic signals, one at the intersection of Bonaventure Blvd and Saddle Club Road and the other at the intersection of SW 36th Street and South Post Road. The City anticipates no significant effect of these improvements on current year or future operating expenditures.

Project Name: Paving Enhancements

Funding Source: Capital Projects Fund – Community Development

Fiscal Year 2004 Budgeted Amount: \$140,000

Project Description and Impact on Operating Budget: Construction of Paving Enhancements at the intersections of Weston Road and Griffin Road and State Road 84 and Bonaventure Blvd. The City anticipates no significant effect of these improvements on current year or future operating expenditures.

Project Name: Bridge Enhancements

Funding Source: Capital Projects Fund – Community Development

Fiscal Year 2004 Budgeted Amount: \$250,000

Project Description and Impact on Operating Budget: Construction of Bridge Enhancements and renovation of the Weston Road and Emerald Estates bridge. The City anticipates no significant effect of these improvements on current year or future operating expenditures.

Project Name: Road Improvements

Funding Source: Street Maintenance Fund

Fiscal Year 2004 Budgeted Amount: \$489,000

CITY OF WESTON

Fiscal Year 2004 Budget

Capital Projects Summary

Project Description and Impact on Operating Budget: Reconstruction of the I-75/Arvida Pkwy off ramp in partnership with the Florida Department of Transportation. The City anticipates no measurable additional operating costs due to this project.

Project Name: Road Improvements

Funding Source: Street Maintenance Fund

Fiscal Year 2004 Budgeted Amount: \$450,000

Project Description and Impact on Operating Budget: Construction of a roundabout in front of the Weston Regional Park at the intersection of Saddle Club Road and South Post Road. The City anticipates no measurable additional operating costs due to this project.

Project Name: Road Improvements

Funding Source: Street Maintenance Fund

Fiscal Year 2004 Budgeted Amount: \$645,750

Project Description and Impact on Operating Budget: Addition of median curbing and drainage along Weston Road from Indian Trace to the north City limit. The City anticipates no measurable additional operating costs due to this project.

Project Name: Road Drainage

Funding Source: Street Maintenance Fund

Fiscal Year 2004 Budgeted Amount: \$250,000

Project Description and Impact on Operating Budget: Remedial repairs of the road drainage system including the catch basins. The City anticipates no measurable additional operating costs due to this project.

Project Name: Signing and Safety Improvements

Funding Source: Street Maintenance Fund

Fiscal Year 2004 Budgeted Amount: \$275,000

Project Description and Impact on Operating Budget: Addition of a video detection upgrade at the intersection of Arvida Pkwy and Saddle Club Road, phase two of the traffic signal interconnect program and other minor signing and safety improvements. The City anticipates no additional operating costs due to these projects.

Project Name: Signalization Improvements

Funding Source: Street Maintenance Fund

Fiscal Year 2004 Budgeted Amount: \$750,000

Project Description and Impact on Operating Budget: Traffic signal reconstructions at the intersections of Indian Trace and Three Village Road, Indian Trace and Springs Blvd and Indian Trace and Falls Blvd to meet increased safety standards. The City anticipates no additional operating costs due to these projects.

CITY OF WESTON

Fiscal Year 2004 Budget

Capital Projects Summary

Project Name: Bridge Repairs

Funding Source: Street Maintenance Fund

Fiscal Year 2004 Budgeted Amount: \$350,000

Project Description and Impact on Operating Budget: Miscellaneous bridge repairs and renovation of the various bridges throughout the City. The City anticipates no additional operating costs due to these projects.

Project Name: Vista Park

Funding Source: Capital Projects Fund – Infrastructure

Fiscal Year 2004 Budgeted Amount: \$300,000

Project Description and Impact on Operating Budget: Cost of miscellaneous park equipment in the new Vista Park located in the south-eastern part of the City. The City anticipates that during Fiscal Year 2004, the new park is anticipated to result in additional operating expenses of \$105,233 (including additional contract service personnel and other park operating expenses as professional landscaping services, police patrols, supplies, utilities, etc.) and debt service expenses of \$1,383,462. These costs will be paid for by the General Fund, as park operating costs are accounted for as part of expenditures of the Community Services – Recreation and debt service is paid for out of revenues which would otherwise accrue to the General Fund. The total effect of this project on the operating budget is estimated at \$1,488,695 during Fiscal Year 2004.

Project Name: Park Improvements

Funding Source: Capital Projects Fund – Infrastructure

Fiscal Year 2004 Budgeted Amount: \$770,000

Project Description and Impact on Operating Budget: Development of a new passive park in Bonaventure located at the SW corner of State Road 84 and Bonaventure Boulevard and construction of a new restroom, storage building, parking and basketball area in the Weston Regional Park. The City anticipates that during Fiscal Year 2004, the projects are anticipated to result in approximately \$45,000 in additional operating costs (mainly landscaping and utility expenses) paid by the General Fund in Community Services - Recreation.

Project Name: Sidewalk Improvements

Funding Source: Bonaventure Development District, Community Services – Rights-of-Way Fund

Fiscal Year 2004 Budgeted Amount: \$30,000

Project Description and Impact on Operating Budget: Miscellaneous repair of sidewalks in various locations throughout the District. The City anticipates no additional operating costs due to this project.

CITY OF WESTON

Fiscal Year 2004 Budget

Capital Projects Summary

Project Name: Bonaventure Master Plan - Capital Projects

Funding Source: Bonaventure Development District, Capital Projects Fund – Series 2002

Fiscal Year 2004 Budgeted Amount: \$1,440,209

Project Description and Impact on Operating Budget: Completion of Phase IV and V of the Bonaventure Master Plan. The City anticipates that during Fiscal Year 2004, the improvements are anticipated to result in approximately \$215,080 in additional operating costs (landscaping, plants, tree trimming, mulch, etc.) paid by the Bonaventure Development District, Community Services – Rights-of-Way Fund.

Project Name: Landscaping Improvements

Funding Source: Indian Trace Development District, Community Services – Basin I Rights-of-Way Fund

Fiscal Year 2004 Budgeted Amount: \$1,000,000

Project Description and Impact on Operating Budget: Landscape improvements along Weston Road from South Post Road to north city limit. The City anticipates no additional operating costs due to this project.

Project Name: Sidewalk Improvements

Funding Source: Indian Trace Development District, Community Services – Basin I Rights-of-Way Fund

Fiscal Year 2004 Budgeted Amount: \$150,000

Project Description and Impact on Operating Budget: Repair and replacement of damaged sidewalks in various locations throughout the District. The City anticipates no additional operating costs due to this project.

Project Name: Street Light Improvements

Funding Source: Indian Trace Development District, Community Services – Basin I Rights-of-Way Fund

Fiscal Year 2004 Budgeted Amount: \$75,000

Project Description and Impact on Operating Budget: Repair of deficient street lighting fixtures in various locations throughout the District. The City anticipates no additional operating costs due to this project.

Project Name: Public Works Facility

Funding Source: Indian Trace Development District, Capital Projects Fund – Basin I Series 1997

Fiscal Year 2004 Budgeted Amount: \$1,250,000

Project Description and Impact on Operating Budget: Construction of the Public Works facility for the provision of water management and rights-of-way services. During Fiscal Year 2004, the City anticipates to additional operating costs due to this project.

CITY OF WESTON

Fiscal Year 2004 Budget

Capital Projects Summary

Project Name: Paving Enhancements

Funding Source: Indian Trace Development District, Capital Projects Fund – Basin I Series 1997

Fiscal Year 2004 Budgeted Amount: \$285,000

Project Description and Impact on Operating Budget: Construction of Paving Enhancements at the intersections of State Road 84 and Arvida Pkwy, State Road 84 and Indian Trace and Bonaventure Blvd and Griffin Road. The City anticipates no significant effect of these improvements on current year or future operating expenditures.

CITY OF WESTON

Fiscal Year 2004 Budget

Debt Summary

General Discussion

Funding capital improvements frequently necessitates that governments look at issuing debt obligations. As much as it appears that the ideal situation would be to have all necessary funds available before the expense is needed, the facts are that frequently it is impossible or at least difficult to amass the necessary funds. Additionally, one should also look at the question of timing as it relates to who pays for and who benefits from improvements funded. Frequently, people who contributed to a surplus planned to be used for an improvement will move out of the area and not even see the improvement they in fact paid for. Precisely for these reasons, the City of Weston policy, in conformance with debt and capital policies of many other governments advocate using debt for purposes of financing capital improvements.

Moreover, whenever practical, the City also attempts to match the useful life of the asset funded with debt with the term of the debt. The reason for that is to assure that Weston taxpayers pay for the benefit for as long as they receive the benefit and not for too long or too short a time.

Another important policy of the City is the use of special assessments levied within special taxing districts. This policy, although applicable in other jurisdictions, is especially appropriate in Weston, as the City evolved from a special taxing district where many services were provided through the use of special assessments. After incorporation, the City maintained the Indian Trace Development District for the purposes of providing capital and operation and maintenance services to the residents of Arvida's Weston. Recently the City established the Bonaventure Development District to provide similar services to the Bonaventure neighborhood. Using special assessments is appropriate as benefits of services provided through the Districts are special and peculiar to the areas of the respective District, and financing these services with general taxation would burden all with paying for the benefit of the few.

Legal Debt Limits

The City of Weston, at present time, has no legal limits on the amount or any other aspects of its debts. All debt is approved by the elected officials as part of their normal decision-making functions.

Summary of Outstanding Debt Obligations

The City currently has eleven separate outstanding debt issues. Three of these are City general obligation issues, one a street lighting special assessment obligation, one a

CITY OF WESTON

Fiscal Year 2004 Budget

Debt Summary

Bonaventure Development District special assessment obligation, one an Indian Trace Development District enterprise fund general obligation and five Indian Trace Development District special assessment obligations.

General Obligation Debt

The City currently has three outstanding general obligation debt issues for capital facilities including recreation and public safety infrastructure. First is the Series 2002A-1 Note issued in the principal amount of \$6,920,813, second is the Series 2002A-2 Note issued in the principal amount of \$3,044,582, and third is the Series 2002B Note issued in the principal amount of \$5,137,410. These notes issued in October of 2002 refunded the City's Series 1997 Community Facilities Note and Series 2001 Community Improvement Note. The notes fund City-wide general government purposes such as recreation and public safety and are supported with general purpose Electric Franchise Fees and Electric Utility Taxes. Projects funded by the proceeds of the Series 2002 Notes are accounted for in the Capital Projects Fund – Infrastructure, with Fiscal Year 2004 appropriations totaling \$1.07 million to be used to complete construction of the new Vista Park, construct additional restrooms, storage and parking facilities in the Weston Regional Park and construct a new park in the Bonaventure neighborhood. The same fund also accounts for the debt service payments on all three notes with Fiscal Year 2004 debt service appropriations totaling \$2,740,888.

Weston Road Street Lighting Special Assessment Obligation Debt

In the year 2000, the City created a special assessment district along a portion of the commercial section of Weston Road to fund the cost of installation of street lights. To fund the capital costs associated with this project, the City issued a variable interest note through the Florida Local Government Finance Commission in the principal amount of \$730,000 to be paid over five years. The note is repaid with proceeds of special assessments levied on benefited property owners. The City accounts for the debt service on the note in the Debt Service Fund – Weston Road Street Lighting, with Fiscal Year 2004 budgeted debt service appropriations of \$107,512.

Bonaventure Development District Special Assessment Obligation Debt

In Fiscal Year 2002, the City through its Bonaventure Development District funded infrastructure and related improvements in the Bonaventure neighborhood. Bonds in the principal amount of \$12,790,000 were issued to fund the cost of the Bonaventure Master Plan, as well as to allow for acquisition of the Keep Bonaventure Beautiful Corp. The District accounts for debt service associated with these 20-year bonds in the Bonaventure Development District Debt Service Fund – Series 2002. Fiscal Year 2004 debt service budgeted appropriations total \$1,002,169 and are payable from special assessments levied against properties in the District.

CITY OF WESTON

Fiscal Year 2004 Budget

Debt Summary

Indian Trace Development District Enterprise Fund General Obligation Debt

The Indian Trace Development District operates and maintains a retail water distribution and sewer collection system within the boundaries of the District. Currently, the District has only one outstanding obligation pertaining to its water and sewer enterprise operations, the Series 1985 Water and Sewer Revenue Bonds. Proceeds of these bonds issued in the principal amount of \$3,900,000 were used to fund construction of a utility pump station, which was subsequently taken over under a lease agreement by the City's bulk services provider, City of Sunrise. The City funds its debt service payment obligations under the bonds with lease payment proceeds from the City of Sunrise. In Fiscal Year 2004, the debt service on these obligations will total \$434,200.

Indian Trace Development District Basin II Special Assessment Debt

The Indian Trace Development District is composed of two parts called basins. Basin I is the more developed part of the District and Basin II is the less developed part of the District. To provide adequate roadway connections to properties lying within Basin II, in Fiscal Year 2001 the District issued Series 2001 Basin II Special Assessment Note in the principal amount of \$1,353,671 to be repaid over five years with proceeds of special assessments levied against properties within Basin II. Fiscal Year 2004 debt service payments for the Note total \$150,000 and is a significant reduction from the prior years due to significant prepayments by property owners which resulted in a recalculated debt payment schedule. During Fiscal Year 2003, the District issued Series 2003 Isles at Weston Special Assessment Bonds, proceeds of which were used to fund acquisition of water management, water and sewer, mitigation and recreation improvements benefiting the Isles at Weston development within Basin II of the District. Fiscal Year 2004 appropriation for debt service is budgeted at \$574,006.

Indian Trace Development District Basin I Special Assessment Debt

To finance construction of the water management and road system in the Basin I portion of the Indian Trace Development, the District issued special benefit assessment bonds. The original issues have long been retired and refunded, and currently there are three separate bond issues outstanding: Series 1995A and Series 1995B Special Benefit Assessment Refunding Bonds and Series 1997 Water Management Special Benefit Bonds. The total original principal amount of the bonds was \$142,210,000 and the Fiscal Year 2004 budgeted annual debt service is \$12,327,955. The debt service payments on these bonds are accounted for in the Indian Trace Development District Debt Service Funds – Basin I Series 1995A, 1995B and 1997 and funded via non-ad valorem special benefit assessments, which are first received in the Indian Trace Development District Benefit Tax Fund – Basin I, and then transferred as needed to the specific funds from which the actual payments are made.

Following this discussion is a table which summarizes all currently outstanding debt obligations of the City and its districts.

CITY OF WESTON

Fiscal Year 2004 Budget

Debt Summary

NAME OF THE NOTE OR BOND	ORIGINAL PRINCIPAL AMOUNT	ISSUE DATE	MATURITY DATE	INTEREST RATE	OUTSTANDING BALANCE ON 10/01/2003	FISCAL YEAR 2004 REQUIREMENTS			TOTAL DEBTS SERVICE PAYMENTS
						INTEREST PAYMENTS	PRINCIPAL PAYMENTS		
GENERAL OBLIGATION DEBT									
Series 2002A-1 Note	\$6,920,813.00	10/11/2002	4/1/2008	2.59%	\$5,730,972.35	\$140,603.95	\$1,216,822.17		\$1,357,426.12
Series 2002A-2 Note	\$3,044,582.00	10/11/2002	4/1/2009	2.59%	\$2,607,200.55	\$64,650.74	\$447,007.96		\$511,658.70
Series 2002B Note	\$5,137,410.00	10/23/2002	4/1/2009	2.91%	\$4,401,424.85	\$122,670.89	\$749,132.01		\$871,802.90
Sub-Total	\$15,102,805.00				\$12,739,597.75	\$327,925.58	\$2,412,962.14		\$2,740,887.72
CITY SPECIAL ASSESSMENT OBLIGATION DEBT									
Series 2000 Street Lighting Note	\$730,000.00	4/13/2000	2/1/2005	variable	\$310,000.00	\$7,512.00	\$100,000.00		\$107,512.00
Sub-Total	\$730,000.00				\$310,000.00	\$7,512.00	\$100,000.00		\$107,512.00
BDD SPECIAL ASSESSMENT OBLIGATION DEBT									
Series 2002 Special Assessment Bonds	\$12,790,000.00	1/31/2002	11/1/2022	1.75% - 5.125%	\$12,345,000.00	\$547,169.00	\$455,000.00		\$1,002,169.00
Sub-Total	\$12,790,000.00				\$12,345,000.00	\$547,169.00	\$455,000.00		\$1,002,169.00
ITDD ENTERPRISE FUND GENERAL OBLIGATION									
Series 1985 Water and Sewer Revenue Bonds	\$3,900,000.00	12/11/1985	12/11/2005	7.75% - 9.75%	\$1,120,000.00	\$94,200.00	\$340,000.00		\$434,200.00
Sub-Total	\$3,900,000.00				\$1,120,000.00	\$94,200.00	\$340,000.00		\$434,200.00
ITDD BASIN II SPECIAL ASSESSMENT DEBT									
Series 2001 Basin II Special Assessment Note	\$1,352,671.00	9/12/2001	5/1/2006	4.95%	\$717,671.00	\$50,466.00	\$285,534.00		\$336,000.00
Series 2003 Isles at Weston Special Assessment Bonds	\$9,330,000.00	6/16/2003	5/1/2033	5.50%	\$9,330,000.00	\$449,006.00	\$125,000.00		\$574,006.00
Sub-Total	\$1,352,671.00				\$717,671.00	\$499,472.00	\$410,534.00		\$910,006.00
ITDD BASIN I SPECIAL ASSESSMENT DEBT									
Series 1995A Basin I Special Assessment Bonds	\$65,565,000.00	2/11/1995	5/1/2011	4% - 5.75%	\$39,005,000.00	\$2,180,500.00	\$3,950,000.00		\$6,130,500.00
Series 1995B Basin I Special Assessment Bonds	\$35,010,000.00	2/11/1995	5/1/2011	8.25%	\$19,600,000.00	\$1,617,000.00	\$1,845,000.00		\$3,462,000.00
Series 1997 Basin I Special Assessment Bonds	\$41,635,000.00	7/11/1997	5/1/2027	4% - 5%	\$37,805,000.00	\$1,870,455.00	\$865,000.00		\$2,735,455.00
Sub-Total	\$142,210,000.00				\$96,410,000.00	\$5,667,955.00	\$6,660,000.00		\$12,327,955.00
TOTAL DEBT SERVICE						\$176,085,476.00	\$7,144,233.58	\$10,378,496.14	\$17,522,729.72

CITY OF WESTON

Fiscal Year 2004 Budget

Miscellaneous Statistics

Information as of Fiscal Year 2003

General City Information

Date of incorporation	September 3, 1996
Form of government	Commission – Manager
Area in square miles	25.5
Miles of streets (public)	41
Number of street lights	1,323

Culture & Recreation

Community centers	1
Parks	13
Park Acreage	243
Swimming Pools	0
Tennis Courts	18

Fire Protection

Number of stations	3
Number of fire personnel	83
Number of calls answered	5,249
Number of inspections conducted	3,151

Police Protection

Number of stations	1
Number of police personnel	79
Number of patrol units	69
Number of violations:	
Arrests	2,085
Traffic violations	10,416
Parking violations	2,335

Sewage System

Miles of sanitary sewers (public)	127
Miles of storm sewers (public)	95
Number of treatment plants	0
Number of service connections	16,861
Daily average treatment in gallons	5,344,766

Water System

Miles of water mains (public)	190
Number of service connections	17,058
Number of fire hydrants	1,518
Daily average consumption in gallons	7,235,219

Facilities and Services Not Included in the City

Cable Television	
Miles of service	298.9
Number of satellite receiving stations	57

Education

Number of elementary schools	10
Number of elementary school instructors	435
Number of secondary schools	5
Number of secondary school instructors	339

Hospitals

Number of hospitals	1
Number of patient beds	150

CITY OF WESTON

Fiscal Year 2004 Budget

Demographics

All Data per 2000 Census of Population

POPULATION	49,286			
HOUSEHOLDS	16,576			
Family households	13,651	82.4%		
With own children under 18 years	8,497	51.3%		
Married-couple family	11,771			
With own children under 18 years	7,252	43.8%		
Non-family households	2,925	17.6%		
Householder living alone	2,284	13.8%		
Average household size	2.97			
Average family size	3.29			
MARITAL STATUS				
Population 15 years and over	35,345	100.0%		
Never married	6,776	19.2%		
Now married, except separated	24,560	69.5%		
Separated	407	1.2%		
Widowed	1,179	3.3%		
Female	987	2.8%		
Divorced	2,423	6.9%		
Female	1,569	4.4%		
RELATIONSHIP				
Total population	49,286	100.0%		
In households	49,286	100.0%		
Householder	16,576	33.6%		
Spouse	11,771	23.9%		
Child	17,812	36.1%		
Other relatives	1,734	3.5%		
Non-relatives	1,393	2.8%		
Unmarried partner	624	1.3%		
SEX AND AGE				
Male	23,892	48.5%		
Female	25,394	51.5%		
Under 5 years	4,427	9.0%		
5 to 9 years	4,863	9.9%		
10 to 14 years	4,530	9.2%		
15 to 19 years	2,984	6.1%		
20 to 24 years	1,618	3.3%		
25 to 34 years	7,126	14.5%		
35 to 44 years	10,681	21.7%		
45 to 54 years	6,569	13.3%		
55 to 59 years	1,844	3.7%		
60 to 64 years	1,331	2.7%		
65 to 74 years	2,077	4.2%		
75 to 84 years	1,053	2.1%		
85 years and over	183	0.4%		
Median age (years)	34.1			
RACE				
One race	48,188	97.8%		
White	43,286	87.8%		
Black or African American	1,832	3.7%		
Asian	1,561	3.2%		
Other	1,509	3.1%		
Two or more races	1,098	2.2%		
HISPANIC OR LATINO AND RACE				
Total population	49,286	100.0%		
Hispanic or Latino (of any race)	14,880	30.2%		
White alone	30,465	61.8%		
NATIVITY AND PLACE OF BIRTH				
Total population	49,133	100.0%		
Native	35,376	72.0%		
Born in United States	33,748	68.7%		
State of residence	12,480	25.4%		
Different state	21,268	43.3%		
Born outside United States	1,628	3.3%		
Foreign born	13,757	28.0%		
Entered 1990 to March 2000	7,050	14.3%		
Naturalized citizen	4,942	10.1%		
Not a citizen	8,815	17.9%		
REGION OF BIRTH OF FOREIGN BORN				
Total (excluding born at sea)	13,757	100.0%		
Europe	1,227	8.9%		
Asia	1,373	10.0%		
Africa	306	2.2%		
Oceania	38	0.3%		
Latin America	10,429	75.8%		
Northern America	384	2.8%		
SCHOOL ENROLLMENT				
Population 3 years and over enrolled in school	16,035	100.0%		
Nursery school, preschool	1,703	10.6%		
Kindergarten	1,055	6.6%		
Elementary school (grades 1-8)	7,563	47.2%		
High school (grades 9-12)	2,860	17.8%		
College or graduate school	2,854	17.8%		
EDUCATIONAL ATTAINMENT				
Population 25 years and over	30,798	100.0%		
Less than 9th grade	429	1.4%		
9th to 12th grade, no diploma	965	3.1%		
High school graduate (includes equivalency)	4,424	14.4%		
Some college, no degree	6,685	21.7%		
Associate degree	2,627	8.5%		
Bachelor's degree	9,411	30.6%		
Graduate or professional degree	6,257	20.3%		
Percent high school graduate or higher		95.5		
Percent bachelor's degree or higher		50.9		
DISABILITY STATUS OF THE CIVILIAN POPULATION				
Population 5 to 20 years	12,825	100.0%		
With a disability	604	4.7%		
Population 21 to 64 years	28,492	100.0%		
With a disability	2,844	10.0%		
Population 65 years and over	3,391	100.0%		
With a disability	971	28.6%		

CITY OF WESTON

Fiscal Year 2004 Budget

Demographics

EMPLOYMENT STATUS

Population 16 years and over	34,640	100.0%
In labor force	23,649	68.3%
Civilian labor force	23,559	68.0%
Employed	22,702	65.5%
Unemployed	857	2.5%
Percent of civilian labor force	3.6	
Armed Forces	90	0.3%
Not in labor force	10,991	31.7%

OCCUPATION

Management, professional, and related occupations	11,733	51.7%
Service occupations	2,284	10.1%
Sales and office occupations	6,914	30.5%
Farming, fishing, and forestry occupations	8	-
Construction, extraction, and maintenance occupations	717	3.2%
Production, transportation, and material moving occupations	1,046	4.6%

INCOME IN 1999

Households	16,525	100.0%
Less than \$10,000	568	3.4%
\$10,000 to \$14,999	533	3.2%
\$15,000 to \$24,999	908	5.5%
\$25,000 to \$34,999	931	5.6%
\$35,000 to \$49,999	1,813	11.0%
\$50,000 to \$74,999	3,017	18.3%
\$75,000 to \$99,999	2,537	15.4%
\$100,000 to \$149,999	3,163	19.1%
\$150,000 to \$199,999	1,242	7.5%
\$200,000 or more	1,813	11.0%
Median household income (dollars)	80,920	
With earnings	14,963	90.5%
Mean earnings (dollars)	101,525	
With Social Security income	2,423	14.7%
Mean Social Security income (dollars)	12,916	
With Supplemental Security Income	163	1.0%
Mean Supplemental Security Income (dollars)	6,155	
With public assistance income	159	1.0%
Mean public assistance income (dollars)	1,923	
With retirement income	1,471	8.9%
Mean retirement income (dollars)	24,075	
Per capita income (dollars)	35,490	

HOUSING OCCUPANCY

Total housing units	18,943	100.0%
Occupied housing units	16,576	87.5%
Vacant housing units	2,367	12.5%
Homeowner vacancy rate		2.8%
Rental vacancy rate		5.3%

UNITS IN STRUCTURE

Total housing units	18,943	100.0%
1-unit, detached	12,103	64.0%
1-unit, attached	2,603	13.8%
2 units	147	0.8%
3 or 4 units	398	2.1%
5 to 9 units	1,075	5.7%
10 to 19 units	1,000	5.3%
20 or more units	1,577	8.3%
Mobile home	17	0.1%

HOUSING TENURE

Occupied housing units	16,576	100.0%
Owner-occupied units	13,567	81.8%
Renter-occupied units	3,009	18.2%
Average household size of owner-occupied units	3.02	
Average household size of renter-occupied units	2.78	

HOUSING VALUES

Specified owner-occupied units	11,781	100.0%
Less than \$50,000	15	0.1%
\$50,000 to \$99,999	626	5.3%
\$100,000 to \$149,999	2,516	21.4%
\$150,000 to \$199,999	2,664	22.6%
\$200,000 to \$299,999	3,132	26.6%
\$300,000 to \$499,999	1,955	16.6%
\$500,000 to \$999,999	690	5.9%
\$1,000,000 or more	183	1.6%
Median Housing Value/Rent	\$202,000	\$1,084

YEAR STRUCTURE BUILT

1999 to March 2000	2,700	14.3%
1995 to 1998	7,407	39.1%
1990 to 1994	3,964	20.1%
1980 to 1989	3,391	17.9%
1970 to 1979	1,293	6.8%
1960 to 1969	116	0.6%
1940 or earlier	49	0.2%

ROOMS

1 room	65	0.3%
2 rooms	819	4.3%
3 rooms	1,120	5.9%
4 rooms	2,512	13.3%
5 rooms	3,117	16.5%
6 rooms	2,601	13.7%
7 rooms	2,891	15.3%
8 rooms	2,531	13.4%
9 or more rooms	3,264	17.3%
Median (rooms)	6.2	

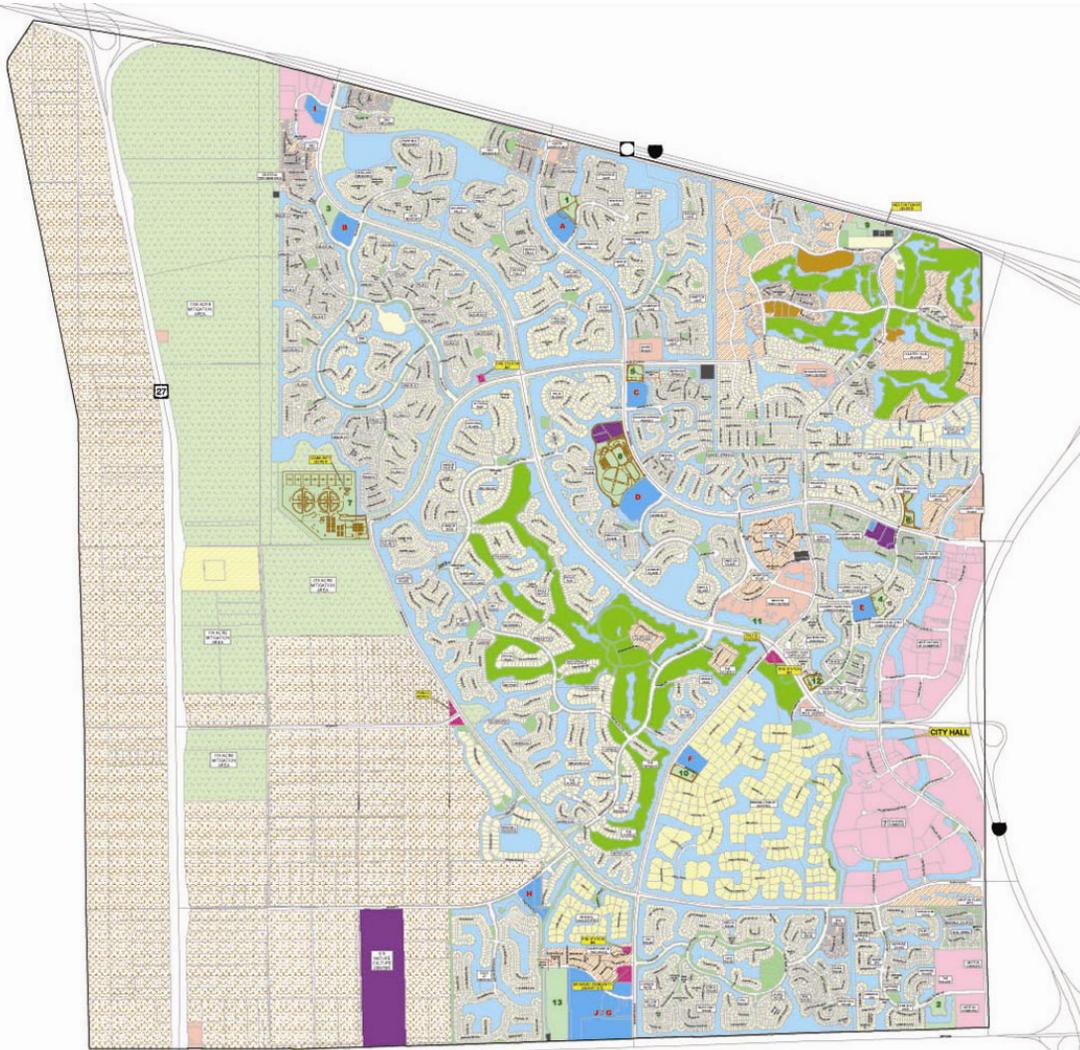
OCCUPANTS PER ROOM

Occupied housing units	16,544	100.0%
1.00 or less	15,754	95.2%
1.01 to 1.50	445	2.7%
1.51 or more	345	2.1%

CITY OF WESTON

Fiscal Year 2004 Budget

City of Weston Map



LAND USE		PUBLIC SCHOOL SITES	
	AGRICULTURE/CONSERVATION	A	EAGLE POINT ELEMENTARY SCHOOL
	COMMERCIAL/RECREATION	B	GATOR RUN ELEMENTARY SCHOOL
	COMMERCIAL	C	INDIAN TRACE ELEMENTARY SCHOOL
	COMMON AREA	D	TEQUESTA TRACE MIDDLE SCHOOL
	ESTATE RESIDENTIAL	E	COUNTRY ISLES ELEMENTARY SCHOOL
	HOTEL/RESORT	F	EVERGLADES ELEMENTARY SCHOOL
	IND/OFFICE/COMM	G	FALCON COVE MIDDLE SCHOOL
	MULTI FAMILY RESIDENCE	H	MANATEE BAY ELEMENTARY SCHOOL
	PARKS/RECREATION	I	CHANCELLOR CHARTER SCHOOL ● WESTON
	PUBLIC	J	CYPRESS BAY HIGH SCHOOL
	RELIGIOUS	PUBLIC PARKS	
	SCHOOL	1	EAGLE POINT PARK
	SINGLE FAMILY RESIDENCE	2	EMERALD ESTATES PARK
	UTILITY	3	GATOR RUN PARK
	WATERWAY	4	HERON PARK
	WETLAND MITIGATION	5	INDIAN TRACE PARK
		6	PEACE MOUND PARK
		7	REGIONAL PARK AT WESTON
		8	TEQUESTA TRACE PARK
		9	WESTON TENNIS CENTER
		10	WINDMILL RANCH PARK
		11	TOWN CENTER PARK
		12	COUNTRY ISLES PARK
		13	VISTA PARK

1 Miles

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Produced and Maintained by the CGA
 Geographical Information Systems Services
 for the City of Weston.

CITY OF WESTON

Fiscal Year 2004 Budget

Glossary

- A -

Account. A term used to identify an individual asset, liability, expenditure control, revenue control, encumbrance control, or fund balance.

Accounting System. The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, fund types, balanced account groups, or organizational components.

Accrual Basis of Accounting. The method which records revenues when earned (whether or not cash is then received) and records expenditures when goods or services are received (whether or not cash is disbursed at that time)

Ad Valorem Tax. Property taxes calculated as a percentage of the value of real or personal property. The percentage is expressed in mils (thousandths of dollars).

Appropriation. The authorization by the governing body to make payments or incur obligations for specific purposes.

Appropriated Fund Balance. The amount of surplus funds available to finance operations of that fund in a subsequent year or years.

Assessed Value. A valuation set upon real estate by County Property Appraiser as a basis for levying real property taxes (Ad Valorem Tax).

Asset. Resources owned or held by a government, which have monetary value.

- B -

Balanced Budget. Occurs when planned expenditures equal anticipated revenues. In Florida, it is a requirement that all budgets be balanced.

Balance Sheet. The basic financial statement, which discloses the assets, liabilities, and equities of an entity at a specified date in conformity with Generally Accepted Accounting Principals (GAAP).

Bond. A written promise to pay a designated sum of money (the principal) at a specific date in the future, along with periodic interest at a specific rate. The payment on bonds are identified as Debt Service. Bonds are generally used to obtain long-term financing for capital improvements.

CITY OF WESTON

Fiscal Year 2004 Budget

Glossary

Bond Funds. Resources derived from issuance of bonds for specific purposes and related Federal project grants used to finance capital expenditures.

Bond Rating. A rating (made by an established bond rating company) from a schedule of grades indicating the probability of timely repayment of principal and interest on bonds issued.

Budget (capital). A fiscal year budget for capital expenditures, i.e. items or projects of significant value with a probable life of one or more years, and the means of financing them.

Budget (operating). A plan of financial operation embodying an estimate of proposed expenditures for a given fiscal year and the proposed means of financing them (revenue estimates). The term is also used for the officially authorized maximum expenditure under which a government and its departments operate.

Budget Basis. The specific method used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Document (Program and Financial Plan). The official written statement prepared by the City staff reflecting the decisions made by the Commission in their budget deliberations.

Budget Message. A general discussion of the proposed budget written by the City Manager to the City Commission.

Budget Schedule. The schedule of key dates which a government follows in the preparation and adoption of the budget.

- C -

Capital Improvement Program. A projection of capital (long-lived and significant) expenditures over the coming five years. The method of financing is also indicated.

Capital Improvement Fund. An account used to segregate a portion of the government's equity to be used for future capital program expenditures.

Capital Outlay. Expenditures on fixed assets, which have a value of \$1,000 or more and have a useful economic lifetime of more than one year; or assets of any value if the nature of the item is such that it must be controlled for custody purposes as a fixed asset.

CITY OF WESTON

Fiscal Year 2004 Budget

Glossary

Capital Project. Major construction, acquisition, or renovation activities, which add value to a government's physical assets or significantly increase their useful life. Also called capital improvement.

Consumer Price Index (CPI). A statistical description of price levels provided by the U.S. Department of labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).

Contingency Account. An appropriation of money set aside for unexpected expenses. In Weston, such account is called Excess Revenue Capture.

Contractual Services. Services rendered to a government by private firms, individuals, or other governmental agencies. In Weston, a large number of services are provided on a contractual basis.

- D -

Debt Service Fund. Fund used to account for the accumulation of resources for and payment of general long term debt principal, interest, and related costs. The payment of principal and interest on borrowed funds.

Department. A major administrative division of the City, which indicates overall management responsibility for an operation or a group of related operations within a functional area. A department usually has more than one program and may have more than one fund.

Disbursement. The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program. A voluntary award program administered by the Government Finance Officers Association (GFOA) to encourage governments to prepare effective budget documents.

- E -

Employee (or Fringe) Benefits. Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the deferred compensation, medical, and life insurance plans.

Encumbrance. Commitments of funds for contracts and services to be performed. When encumbrances are recorded, available appropriations are correspondingly reduced.

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Enterprise Fund. Funds established to account for operations, which are financed and operated in a manner similar to private enterprises. The intent is that the expense of providing services to the public on a continuing basis (including depreciation) be financed or recovered primarily through user fees.

Estimated Revenues. Projections of funds to be received during the fiscal year.

Excess Revenue Capture. A reserve expenditure established in Weston's Incorporation Feasibility Study to be used as an emergency reserve. The City of Weston 2010 Business Plan confirmed the need for the balance of the Excess Revenues Capture to equal at least 65% of each years budgeted expenditures less that years Excess Revenue Capture budgeted reserve expenditure.

Expenditure. The cost of goods delivered or services provided, including operating expenses, capital outlays, and debt service. Includes such things as paying salaries of police, fire and others, purchasing materials, electricity, water and gas and making long-term debt payments.

- F -

Financial Policy. A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investments. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year. The 12-month period to which the annual budget applies. The City's fiscal year begins October 1st and ends on September 30th.

Fixed Assets. Assets of long-term character that are intended to continue to be held or used, such as land, building, machinery, furniture, and other equipment.

Franchise. A special privilege granted by a government permitting the continuing use of public property, such as city streets, and usually involving the elements of monopoly and regulation.

Franchise Fees. Fees levied by the City in return for granting a privilege, which permits the continual use of public property such as city streets, and usually involves the elements of monopoly and regulation.

Fund. An independent fiscal and accounting entity with a self-balancing set of accounts. Funds are established to attain certain objectives or to simply segregate activities. Examples are the General Fund and the Indian Trace Development District Enterprise Fund - Water & Sewer Utility.

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Fund Balance. The excess of assets over liabilities for a fund. A negative fund balance is sometimes called a deficit.

- G -

Generally Accepted Accounting Principles (GAAP). Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

General Fund. The fund that is available for any legal authorized purpose and which is therefore used to account for all revenues and all activities except those required to be accounted for in another fund.

General Ledger. A book, file, or other device, which contains the accounts needed to reflect the financial position and the results of operations of an entity. In double entry bookkeeping, the debits and credits in the general ledger are equals.

General Obligation Bonds. Bonds for the payment of which the full faith and credit of the issuing government are pledged. The City currently has no General Obligations Bonds.

Goal. An attainable target for an organization. An organization's vision of the future.

Grant. A contribution by one governmental unit to another. The contribution is usually made to aid in the support of a specified function (for example recreation), but it is sometimes also for general purposes.

- I -

Infrastructure. The physical assets of a government (e.g., streets, water, sewer, public buildings and parks).

Inter-fund Transfer. Funds transferred from one fund to another.

Intergovernmental Revenue. Funds received from federal, state, and other local governmental sources in the form of shared revenues.

- L -

Liabilities. Debts or other legal obligation arising out of transactions in the past, which must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances.

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Line Item. A specific item defined by detail in a separate account in the financial records. Revenue and expenditure justifications are reviewed, anticipated and appropriated at this level.

- M -

Mil of Tax. A rate of tax equal to \$1 for each \$1,000 of assessed property value. For instance, if a property has a taxable value of \$250,000 and the millage rate is 1, then the tax amount would be \$250.

Millage Rate. One mil equals \$1 of tax for each \$1,000 of property value. The millage rate is the total number of mils of tax assessed against this value.

Modified Accrual Accounting. A basis of accounting in which revenues are recorded when collectable within the current period or soon enough thereafter to be used to pay liabilities of the current period, and expenditures are recognized when the related liability is incurred.

- O -

Objective. A specific, measurable and observable activity which advances the organization toward its goal.

Objects of Expenditure. Expenditure classifications based upon the types or categories of goods and services purchased.

Obligations. Amounts which a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Operating Revenue. Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earning, and grant revenues. Operating revenues are used to pay for day to day services.

Ordinance. A formal legislative enactment by a government. A law.

- P -

Personal Services. Expenditures for salaries, wages, and related employee benefits.

Policy. A plan, course of action or guiding principle, designed to set parameters for decisions and actions.

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Productivity. A measure of the service output of City programs compared to the per unit of resource input invested.

Programs and Objectives. The descriptions of the structure, purposes, activities, tasks and volumes or frequencies of each organizational unit shown in the budget. The period spans the fiscal year.

Property Tax Rate. A tax based on the value of the property. It is also called an Ad Valorem tax. The tax is determined by multiplying the taxable value of the property by the millage rate.

- R -

Reserve. An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Revenue. Money that the City receives from a variety of sources such as taxes, fees and charges, grants, etc. that it uses to pay for service delivery and other items.

Risk Management. The identification and control of risk and liabilities incurred by a local government to conserve resources from accidental loss.

Rollback Millage Rate. The millage necessary to raise the same amount of Ad Valorem tax revenue as the previous year, excluding taxes from new construction. It represents the millage rate level for no tax increase.

- S -

Special Assessment. A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties. Some tax-exempt property in the affected area will also have to pay the special assessment. In Weston there are currently special assessments for the Indian Trace and Bonaventure Development Districts, Fire Protection Services and the Weston Road Street Lighting.

Special District. A special-purpose local government used to provide specific services to a defined geographic area. The Indian Trace Development District, Bonaventure Development District, Weston Fire Protection District and Weston Road Street Lighting Districts are all dependent special districts within the City of Weston. A dependent special district is one whose board or the elected officials making decisions are those of another entity.

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Surplus. The use of the term “surplus” in governmental accounting is generally discouraged because it creates a potential for misleading inference. Undesignated fund balance is used instead. The concept of “net worth” in commercial accounting is comparable to “fund balance” in government accounting. That portion of the fund balance, which is not reserved for specific purposes or obligations is called the undesignated fund balance: it is the true “surplus”.

- T -

Tax Base. Total assessed valuation of real property within the City.

Tax Levy. The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

Tax Rate. The amount of tax levied for each \$1,000 of assessed valuation.

Taxing Limit. The maximum rate at which the City may levy a tax, which for Florida municipalities is 10 mils, or \$10 per thousand dollars of assessed value.

Truth-in-Millage (TRIM). A statement sent to all taxpayers in Florida advising them of the changes in the specific amounts of taxes they may be required to pay in the upcoming year and providing them with information on public hearing dates during which these tax levies will be decided (section 200.065, Florida Statutes).

- U -

Undesignated Fund Balance. That portion of the fund balance available for use in subsequent budgets.

User Fees. Charges for specific services provided only to those paying such charges.

Utility Taxes. Municipal charges levied by the City on every purchase of a public service within its corporate limits. Public service levied by the City of Weston include electricity and gas service utility taxes.

The history of the Weston area dates back several thousand years when native Indians settled the area. Several archeological sites have been uncovered in Weston providing a glimpse into the lives of the first known inhabitants of this area. At that time, the area was characterized by several large lakes providing the Indians with fresh water, easy travel and a ready supply of food. The sites uncovered in Weston show that these Indian villages were sustained for thousands of years. Spanish explorers arrived and reported of their encounters with Indians, which are now referred to as the Tequesta Indians and their encounters were reported and continued throughout the Spanish history of their possession of this state.

As the United States moved further and further down the coastline of Florida exerting its influence, the Spanish were pressured into an agreement with the United States for the sale of the property known as Florida, relinquishing Spanish control and moving to Cuba, taking with them the Tequesta Indians. The native Tequesta Indians were replaced by the dislocated Indians from northern areas and runaway slaves now referred to as the Seminoles. The area basically remained inhospitable to future settlement until the State embarked on a drainage plan to control the southern half of the state. Once controlled, the land was purchased in 1908 by the Florida Fruitlands Company and cleared for agricultural interests including citrus groves. 23,000 acres of this land was purchased by the Arvida Corporation, with later 15,000 of the land becoming known as Weston. Over the course of the ensuing years, plans were prepared as to how the land would be developed and how that development would be financed, and the area now known as Bonaventure was sold to be developed separately. By the late 1970's, growth in Broward had reached such a level where development of the Arvida held land became feasible. In 1978 the Indian Trace Development of Regional Impact (DRI) was approved, which initially permitted in excess of 25,000 dwelling units and 5 million sq. ft. of non-residential uses to be constructed. In 1981 the Indian Trace Community Development District was created to finance and manage the construction, maintenance and operation of water and sewer, water management, and arterial roadway systems. The District was governed by five-member developer appointed Board of Supervisors.

Arvida/JMB Partners prepared Weston for the public in 1984 with the opening of its first two subdivisions, Windmill Ranch Estates and Country Isles Patio Homes just one year later.

Weston, known for its "self-contained" community, constructed various athletic and recreational facilities, including bridle paths, fresh water boating, canoeing, fishing, walking/bicycling/jogging paths and parks. In 1986, Country Isles Elementary School (Weston first public school) opened its doors. Weston Hills Country Club permitted access from the community in late 1989. Tequesta Trace Regional Park held its dedication ceremony on June 20, 1992, noting its debut as the first multi-purpose park in Weston.

In November 1991, with over 5,000 residents in Weston, and with the Indian Trace Development District ten years old, it was now time for residents to be elected to three of the five seats on the Board. In November 1993, residents were elected to the remaining two seats on the Board of Supervisors, giving residents full control of the District.

Seeing Weston develop into what was appearing to be a self sustainable community, the Board prepared an Incorporation Feasibility Study in April 1994 to determine if Weston should incorporate as a city, annex to a neighboring city, or remain as a part of unincorporated Broward County. In May 1995 the Board appointed a ten-member Steering Committee to study the incorporation issue. In addition to the Steering Committee, the Board solicited Requests for Proposals from the neighboring municipalities of Davie, Fort Lauderdale, Pembroke Pines and Sunrise to see if there were any benefits of Weston annexing to another city.

By November 1995 the Steering Committee and the Board of Supervisors arrived at the conclusion that the residents of Weston would be best served by forming a new city. The Board voted unanimously to a Local Bill with the Broward Legislative Delegation to enable the residents of the Indian Trace Community Development District to vote on incorporation, and on May 5, 1996 the State Legislature approved the Bill.

On September 3, 1996 the residents of the Indian Trace Community Development District went to the polls, and of those voting, 90% voted in favor of incorporation. The City of Weston was born and the members of the Board became first Commissioners of Weston.

As apart of the Local Bill, the Bonaventure community was afforded the opportunity to vote on April 1, 1997 whether to become apart of the City of Weston, or the City of Sunrise, the result of which was to join Weston by an almost two to one margin.

Weston's residents returned to the polls on June 3, 1997 to elect their first Mayor and City Commissioners. In July, the City Commission hired the City's first City Manager and in October moved into the first City Hall.



THE CITY OF WESTON

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