

THE CITY OF **WESTON** *taking flight* 2002 PERFORMANCE REPORT



# WESTON *taking flight*

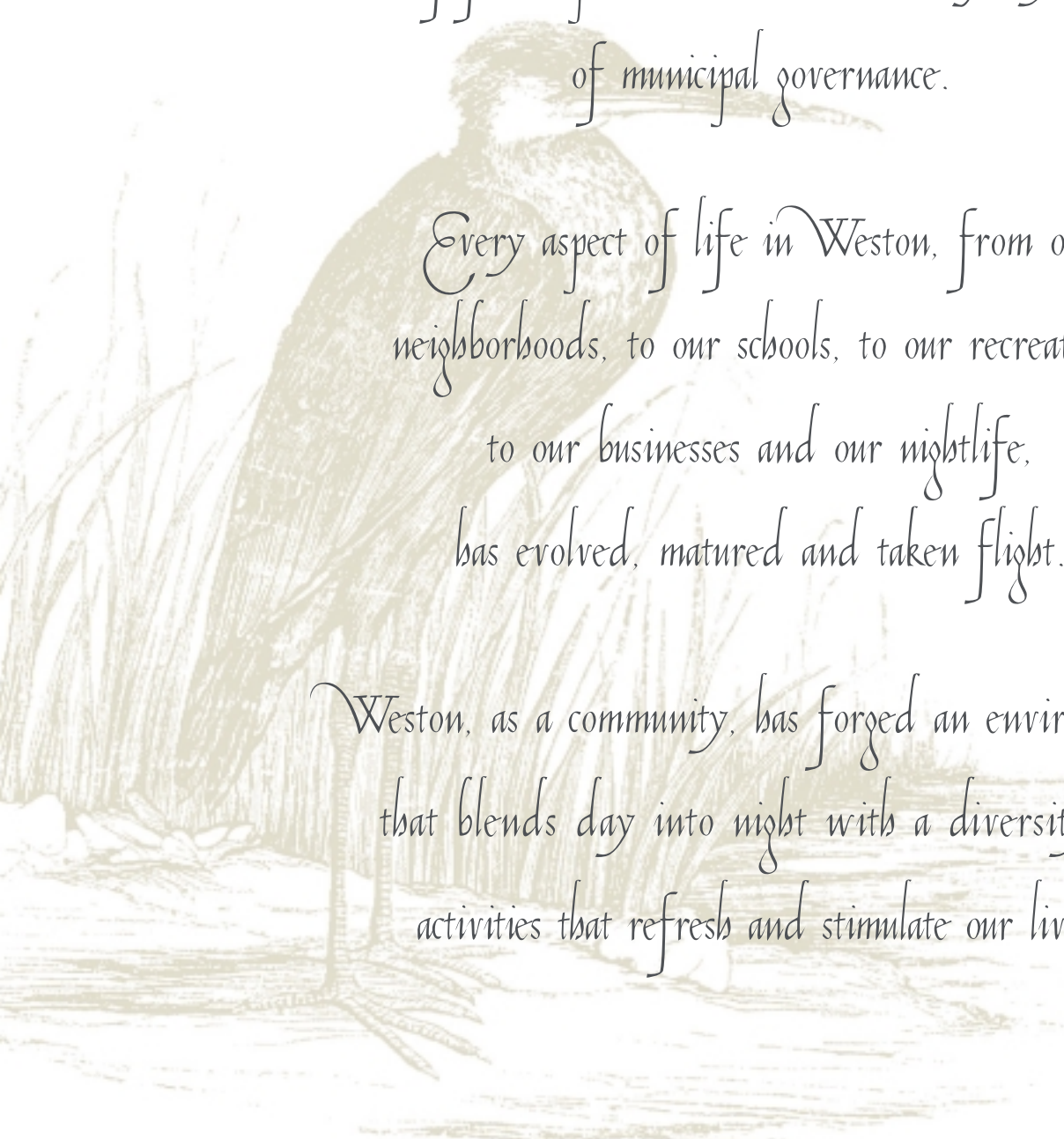
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Explosive, luminous, exciting and vibrant—  
all explicitly describe the night sky over

Weston's Town Center and the outlook  
for our community as we celebrate our fifth year  
of fiscal operation and enter our sixth year  
of municipal governance.

Every aspect of life in Weston, from our  
neighborhoods, to our schools, to our recreation,  
to our businesses and our nightlife,  
has evolved, matured and taken flight.

Weston, as a community, has forged an environment  
that blends day into night with a diversity of  
activities that refresh and stimulate our lives.





*Five Years*

# To Our Shareholders

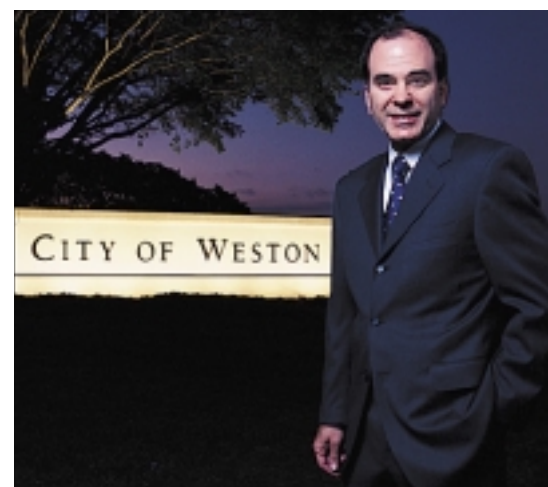
*Foundations are intended to be built upon,  
and that is exactly what we are doing*

The successful conclusion of our City's 2002 fiscal year coincides with the completion of our initial five-year business plan. This plan provided the financial foundation upon which we created the physical infrastructure to support the Weston lifestyle.

With our population increasing from approximately 25,000 in 1997 to more than 57,000 in 2002, and our taxable value increasing from \$2.1 billion to more than \$4.8 billion during the same period, we have still met the challenges inherent in providing world-class facilities. During this period, Weston benefited from the construction of three fire stations, a state-of-the-art police station, and a 102-acre regional park; we rehabilitated our older parks; and we installed 20 new traffic signal systems. Over these same five years, we tripled our fire and rescue response capabilities, doubled our police services, and gained control of our community's appearance from the two prior developers. We achieved all of this while maintaining the same tax rate that we have had since year one.

Foundations are intended to be built upon, and that is exactly what we are doing. Through the vision and leadership of our City Commission, we have formulated and adopted the 2010 Business and Strategic Value Plans. The Business Plan will provide the financial projections necessary to assure the short- and long-term fiscal health of our municipal corporation. The Strategic Value Plan will identify the needs of our existing and future infrastructure and match those needs with our ability to fund them. Each plan is geared to add value consistently to the City for every dollar spent. By addressing these issues, we will be able to focus on enhancing our social infrastructure, so that our residents may cultivate their diverse interests within their own hometown.

Our decisions to adopt a corporate management style and to contract for services instead of retaining numerous employees and funding the associated overhead have paid off handsomely. Our service providers have earned local and national recognition for their services to Weston. Our financial condition is extremely healthy, and it positions us to move forward with confidence, regardless of what the future may bring. Building upon any foundation—whether it is a home or a hometown—requires constant vigilance and periodic fine-tuning to ensure its success. Please know that the City Commission and I are prepared to do nothing less than succeed in this effort.



*John R. Flint, City Manager*



Left to right: *Commissioner Robin Bartleman, Mayor Eric Hersh, Commissioner Edwin Jacobson, Commissioner Barbara Herrera-Hill, Commissioner Daniel Stermer*

*One person can make a difference,  
and every person must try. John F. Kennedy*





# Our Community



*The true measure of our success is not only in the financial value of our properties, but in the livability of our community and the contentment that it fosters in us all*



Weston is a distinctive community that offers a supportive social infrastructure—a vital benefit to the comfort and happiness of our residents. Our staff and our partners cultivate the ongoing development of this social infrastructure by continuously working to deliver the quality services that our residents deserve in return for their investment in Weston. Throughout this report, we have highlighted some of the services and projects that we introduced in 2002 to add long-term value to our community.

One of our key 2002 initiatives was our investment in technology, an effort that underscored our commitment to driving innovation and efficiency, and provided our people with the resources necessary to do the best job possible. Our Graphic Information Systems (GIS) capability played a significant role in increasing our efficiency by mapping our City's drain interconnects, catch basins, street lights and traffic signals. In addition, our Fire Rescue Division began to employ Global Positioning Satellite (GPS) devices on their vehicles to direct air rescue teams to emergency locations. We also completed the implementation of the Supervisory Control and Data Acquisition (SCADA) system to control sewage and water pumping stations within the City.

While Weston has enjoyed the benefits of a strong economy since our incorporation in 1996, the soft economic environment of 2002 impacted our community, primarily by reducing the sales tax revenues that we receive from the state. Despite this economic climate, we maintained our focus on prudent fiscal management, enabling Weston to sustain the same ad valorem tax rate of 1.5235 that we have had since 1996, while raising our levels of service and support.

Our ability to maintain this tax rate is largely due to the annual increases in Weston property values. In 2002, 8.7 percent of growth was attributed to increased value on existing properties, and 11.3 percent to new properties. This highlights the importance of our 2010 Business Plan and 2010 Strategic Value Plan, which were formulated to increase property values and fulfill our capital needs, while preserving the property tax rate.

While we are pleased with the effectiveness of our management tactics, the true measure of our success is not only in the financial value of our properties, but in the livability of our community and the contentment that it fosters in us all.

# Performance

*We are committed to providing our residents with a host of crucial services that protect lives and property from fire, provide emergency and tactical rescue services and deliver appropriate responses to any crisis situation*

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he Weston Fire Rescue Division, with services provided by Broward County Fire Rescue, is committed to protect lives and property from fire, to provide emergency medical and tactical rescue services, and to deliver Hazardous Material Incident response.

In May 2002, we enhanced our ability to provide these services by opening Weston's third station, No. 55, which is located just north of the Educational Complex. This new station helps us to serve the neighborhood's growing population, including the more than 5,000 students who frequent the area. We also expanded our team of professionals, adding two firefighter/paramedics to our first-responder aerial unit. We also stepped up our extensive training programs related to managing biological and chemical mass-casualty incidents. A core element of our Hometown Security Preparedness initiative, our 2002 training exercises included several incident response and triage simulations, which we conducted in conjunction with emergency room doctors and medical personnel at the Cleveland Clinic Hospital. We complemented these measures by tightening security procedures at all of Weston's public safety facilities, helping to ensure that our community can conduct vital operations during a crisis.

When not responding to calls for service, Weston Fire Rescue Division personnel perform an array of value-added community services on a daily basis. For example, we offer an extensive program of life safety education—including tours, fire safety and CPR classes—that serves more than 12,000 participants. We also conduct on-site inspections of child passenger safety seats and smoke alarms to ensure that our residents are properly protected.





*When not responding to calls for service,  
personnel perform an array of value-added community services*





# Development & Capital Improvement



*We are dedicated to the creation and support of opportunities  
for the developers, partners and individuals that comprise our community*

## W

eston caters to the fundamental needs of our residents—whether they are related to work, play or simple daily life. We are dedicated to creating opportunities for the developers, partners and individuals that comprise our community. Our vision to create an ideal community has truly “taken flight,” and we are continuing to develop this vision by fueling our capital improvement program. In 2002, we implemented the following initiatives:

- \* We constructed Bonaventure Master Plan improvements, instituting drainage, paving and landscaping;
- \* We constructed Gator Run Park, including landscaping, sidewalks, lighting and parking, a pavilion and a playground;
- \* We designed and constructed signs at city entranceways and parks;
- \* We made roadway improvements, including overlay, u-turns and swale restoration;
- \* We constructed Vista Park Boulevard;
- \* We installed traffic signals and illuminated street signs;
- \* We made drainage, and landscape buffer improvements on Weston Road;
- \* We automated sewage-pumping control through the Supervisory Control and Data Acquisition (SCADA);
- \* We designed Vista Park, laying the groundwork to commence construction in 2003; and
- \* We initiated design of the Public Works Facility.

In addition, our Community Services division acquired the responsibility for maintaining the 1,185-acre Increment III mitigation area, and it implemented citywide sidewalk repair and street sweeping programs.

Our residential and commercial growth continued during the year, though permit activity was down by approximately one-third from 2001, reflecting the fact that Weston is approaching “build-out.” However, we approved a number of development projects in 2002 that will add value for our residents, including the Waterway Shoppes II; Publix at Glades Circle; Vacation Village Timeshares at Town Center; Courtyard Homes at the Grove; Windmill Reserve and the Isles at Weston (single family homes); and the \$95 million Weston Commons adult living and retail complex.

Weston’s economic vibrancy and diversified environment was predicated on building a foundation for businesses of all sizes, owned by and serving people of all nations. As a result of conscientious planning, we now have a diverse community that encompasses Fortune 500 companies, owner-operated retail establishments, restaurants, warehouses and a range of other businesses. One example of this lies within the confines of the Weston Town Center, which opened in November 2001 and is now complete, housing 45 restaurant and retail shops, 42 office suites, a bank, a Publix supermarket and four office buildings.

# Security & Responsiveness

*We proudly claim the honor for being the safest city in Broward County,  
with the lowest crime rate of any of the 31 municipalities in the County*

**N**othing is more important to Weston residents than knowing they are safe in their homes, neighborhoods and parks, schools and businesses. Today, Weston is the safest city in Broward County, a distinction that we achieved while population and commercial growth both continued to climb. In April 2002, the Florida Department of Law Enforcement cited Weston as having the lowest crime rate of any of the 31 municipalities in the County. Indeed, Weston also experienced a decrease of 11.4 percent in reported crimes over the last year, as well as an increase in the number of crimes solved from 44.6 percent in 2001 to 63.7 percent in 2002.

In today's society, the cities and departments that are best positioned for success are those that can respond to a dynamic environment with agility. Weston is committed to being such a community, and we took a number of steps in 2002 that underscored this commitment and enhanced our ability to protect and serve our residents. For example, we increased our number of deputies to include a Motor Sergeant, two additional motor deputies and a detective. These professionals will provide coverage to the southwest sector of Weston, as well as enhance security in the area of the recently opened Manatee Bay Elementary School and Cypress Bay High School. We also added five new community service aides to our Community Strategies Team (CST) who will provide services to the Bonaventure area. Formed specifically to meet the unique needs of Weston, the CST has effectively helped to reduce crime in our community. CST members deploy resources where activity and statistics show they are most needed, and they perform nontraditional police services that add value for residents, such as checking clubhouse areas and noting street light outages.

We also aggressively stepped up our code enforcement measures during the year to ensure that Weston maintains the quality of life standards that our residents expect. To facilitate this, we appointed a Code Enforcement Special Master, who acts as a judge on code matters at City Hall hearings, and determines whether fines should be imposed for infractions.



*In today's society, the cities and departments that are best-positioned for success are those that can respond to a dynamic environment with agility*





# Recreation & Sports



*Our athletic fields and picturesque parks  
have been heralded by sports leagues throughout Florida*

**T**

he Weston Community Services department maintains Weston's 12 parks, as well as the Weston Community Center. Operating from the Weston Community Center, the department has been heralded for the pristine condition of our athletic fields and the excellence of our picturesque parks.

We have completed the seven-acre Gator Run Park, which provides recreational amenities to the adjacent neighborhoods. We also finalized the design phase of Vista Park, keeping us on target to begin construction of this new development in the summer of 2003. Located west of Cypress Bay High School, Vista Park will include a 30-acre facility with four soccer fields and four baseball fields. We posted a number of other accomplishments during 2002:

- \* Opened the Weston Extreme Skatepark;
- \* Enhanced Tequesta Trace Park, adding a concession/restroom building and sports lighting;
- \* Constructed a restroom/storage building at Town Center Park;
- \* Added structures to provide shade and we installed playground equipment at Weston Regional and Gator Run Parks;
- \* Hosted three regional tournaments at Weston Regional Park.

We also continued the Weston tradition of offering a top-notch league sports program, accommodating 9,216 registrants on our various teams in 2002. Our residents also enjoyed a range of leisure activities, including year-round swimming, tennis, golf and biking on our safe and enjoyable system of assigned bikeways. In addition, more than 2,000 Weston residents availed themselves of our Community Center programs, which ranged from Mahjong to Kidz' Biz to Understanding Your Dog. What's more, we are poised to approve construction of a two-rink, 85,000-square foot ice arena to be located on city land adjacent to Vista Park. The arena will provide an exhilarating recreational and social outlet, further enhancing Weston's recreational opportunities.

Our commitment to commemorating special holidays and cultural affairs also brought Weston residents together in 2002, enabling them to forge new friendships and create lifetime memories. The many celebrations we hosted at our Weston Regional and Town Center Parks brought out the crowds, helping people to realize their potential for pure fun and fostering a sense of camaraderie that is fundamental to Weston's unique culture.

# Schools & Education

*This past year will be considered a milestone in Weston's short history,  
where schools and education are of paramount importance*

**T**

o the families who have invested in Weston, 2002 will be considered a milestone in Weston's short history, where schools and education are of paramount importance.

During the year, Cypress Bay High School, Weston's first high school, was completed and opened its 36-acre campus to more than 3,000 students. Cypress Bay has already generated an astounding level of school spirit, both in its students and in the community as a whole. With the opening of the new high school, Weston children now can attend grades kindergarten through 12 in the comfort and security of their own hometown.

Manatee Bay Elementary also opened its doors to 900 students during the year, thereby easing overcrowding in two nearby schools. This school opened years ahead of schedule, due to a unique collaboration between a local developer, the City and the School Board, which was exercised on behalf of the thousands of families with elementary-age children in Weston. Weston's remaining public schools continued their trend of excellence in education with five of the seven graded schools rating an "A" according to the State Department of Education.

Reflecting the value that we place on citizenship, the City designed and implemented "Weston University"—a groundbreaking educational program for Cypress Bay High School students. Designed to present students with a civic education, this program includes interaction with officials in each discipline of local government, as well as training from the individuals who actually make day-to-day decisions within our community. Over the course of this nine-month program, 22 "Weston University" high-school students learn the crucial role that city government plays in the lives of citizens and the importance of their participation in the future of our communities.





*Weston children can now attend kindergarten through grades 12  
in the comfort and security of their own hometown*





# Night Life



*High-quality nightlife—ranging from fun and exciting,  
to engaging, sophisticated and lively—has rounded out  
the entertainment choices that our City offers to residents*

**J**n 2002, Weston entered a new stage in our maturity—one that sparked a host of exciting new nightlife activities that range from fun and exciting, to engaging, sophisticated and lively.

Weston's new nightlife scene can be described as a blend of urban style with international flair, which creates an experience that is distinctly suited to the lifestyles of our residents. From chic restaurants and clubs with live music, to sleek contemporary cafes, to knife-wielding Japanese restaurants that offer tableside food preparation, to a martini bar with a theatrical show, to casual eateries that serve seafood and American fare in a waterside setting, Weston's array of eating establishments offers an appealing selection of places to relax and have fun. In addition to these vibrant new nightspots, Weston's 45 other restaurants continue to thrive, providing residents and visitors with a range of tantalizing options and appealing amenities.

Having the option to dance the night away is new to Weston; so too are the cultural choices presented to residents this year by the City, the Weston Philharmonic Society and Town Center. The Florida Philharmonic offered three concerts in Weston in 2002, enabling residents to enjoy world-class entertainment right in their own community. In addition, both the City and the Town Center sponsored a number of evening concerts and events, making downtown Weston a dynamic and engaging evening destination.

Weston's addition of high-quality nightlife options has rounded out the benefits that our City offers to residents, providing them with a full spectrum of diverse activities and making Weston a truly rich social and cultural community.

# The Comfort of Weston

*A sixth birthday, just like the City of Weston entering its sixth year of self-government, is an exciting time for all involved*



Weston offers residents a level of comfort that is the sum of all of our community's parts—governance, performance, technology, security, recreation, education and nightlife—all united to form the quintessential community. However, the comfort of Weston is also a product of our focus on maintaining balance and fostering communications.

We've maintained balance by shaping a community that can meet the needs of our residents—needs related to home, school, work, shopping, dining and entertainment. Examples of this balance can be seen on any given Saturday morning in Weston's park system, where thousands of kids, coaches and parents meet to participate in league sports; or where youth groups like Teens 4 Teens get together to plan concerts and activities for others in their age group.

We've encouraged communication by setting a standard for keeping the public informed about and involved in our programs and services, using all available media, including:

- \* *The Weston Announcer*, our award-winning, quarterly resident newsletter;
- \* News releases to local and area media;
- \* The Government Access Channel, which offers live and broadcast coverage of City Commission meetings, 24-hour city contact information, city agendas, events and program details, and public service tapes;
- \* The Weston Community Radio station at 1680 AM, which provides announcements on upcoming events, city information, safety tips, programs, registrations, travel information and the ability to provide emergency broadcasts;
- \* Our Website at [www.westonfl.org](http://www.westonfl.org), which includes online access to agenda packets, minutes and the Code of Ordinances, archived newsletters and brochures, our Annual Report and budget, as well as city information, events and news;
- \* Our annual Performance Reports, which have been nationally recognized for excellence.

Each of us has a dream of who we might become and what we might achieve. Each of us involved in the development of Weston had a vision of creating a unique community—one that was rich, diverse and fulfilling. Through careful planning, hard work and marshaling a spectrum of civic resources, Weston has become a peaceful, dynamic and supportive home where people take comfort in the knowledge that each and every day those dreams become reality and take flight.



*Weston is a peaceful, dynamic and supportive home where people take comfort in the knowledge that, each and every day, their dreams can take flight*

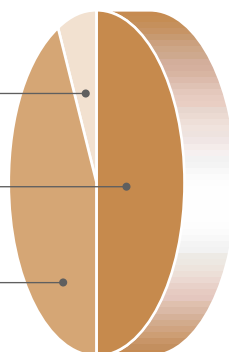


# Financial Results

Fiscal Year 2002

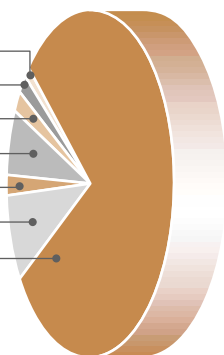
## General Government

Change in Reserved Items	\$4,867,178
Revenues	\$33,617,961
Expenditures	\$28,750,784



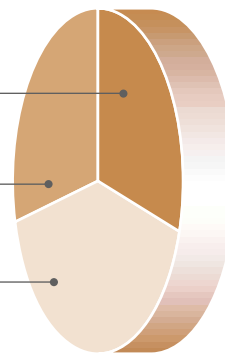
## Reserved Items

Miscellaneous Funds	\$284,538
Street Lighting Fund	\$478,081
Site Plan Fees	\$538,371
Engineering Fee Fund	\$1,664,188
Debt Service	\$521,086
Traffic Impact Fees	\$2,221,279
Excess Revenue Capture	\$21,633,124



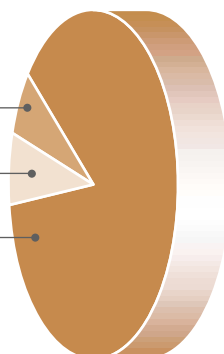
## Indian Trace Development District

Expenditures and Capital Projects	\$19,399,749
Revenues	\$18,802,477
Reserved Items	\$27,061,986



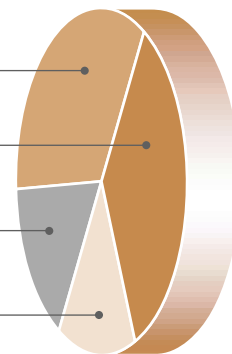
## Bonaventure Development District

Revenues	\$436,323
Expenditures and Capital Projects	\$470,809
Reserved Items	\$6,181,758



## Utility Operations

Beginning Equity	\$33,163,097
Year-End Equity	\$34,253,758
Revenues	\$15,377,513
Expenditures	\$14,286,852



*Management of the City is responsible for establishing and maintaining a control structure designed to ensure that the assets of the City are protected*

Management of the City is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the City are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally-accepted accounting principles. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of state and local financial assistance, the City is also responsible for ensuring that an adequate internal control structure is in place to ensure and document compliance with applicable laws and regulations related to these programs. This internal control structure is subject to periodic evaluation by management and the accounting staff of the government.

As part of the City's annual audit, tests were made of the City's internal control structure and its compliance with applicable laws and regulations. Although this testing was not sufficient to support an opinion on the City's internal control system or its compliance with laws and regulations, the audit for the year ended September 30, 2002 disclosed no material internal control weakness or material violations of laws and regulations.

### **General Government**

The General Government Funds are used to account for revenues and expenditures that are available for general operations of the City's government functions. All financial resources not restricted or designated as to use by outside sources or not required to be recorded in other funds are recorded in the General Government Funds. General Government Fund revenues come from taxes, licenses and permits, intergovernmental revenues, charges for services, assessments, fines and forfeitures, transfers from other funds, and miscellaneous revenues. Expenditures of the General Government Funds include City Commission, City Manager, City Attorney, Administrative Services, Police Services, Fire Services, Emergency Medical Services, Community Development, Community Services, and Non-Departmental.

Tax and assessment revenues include property taxes, special assessments, sales tax and franchise fees. The increase in tax and assessment revenue resulted from new construction of residential and non-residential property within the City, and related increases in retail sales and utility consumption.

Licenses and permits revenue decreased as the rapid pace of growth in the City has slowly decelerated.

The increase in intergovernmental revenues is attributed to an increase in the customer base in Weston from which this income is derived.

The substantial increase in infrastructure fees was the result of the City Engineer and staff collecting fees related to construction of the Isles at Weston and Weston Commons.

Investment income decreased due to general economic conditions and resulting lower yields on City's investments.

The increases in the General Government expenditures were due to expansion in services provided to an ever-expanding base of residents and businesses.

*Providing the City with the resources necessary to budget more flexibility  
in the short term and limits the need for property tax increases*

In management, administration, and legal, continued enhancements to the City's information infrastructure accompanied increased spending on resident communications and refining City codes.

The increase in community development expenditures was due to the additional services of community planning, a civil engineer, a traffic engineer, and a landscape architect. Public safety and parks and recreation expenditures increased due to an ever-increasing level of services.

Public works expenditures decreased due to a lower level of public works activity.

The decrease in Capital Outlay expenditures was comprised of activity more normal to a typical year following completion of major capital projects in the prior period.

#### **General Government Funds Balance**

The fund balance increased significantly in 2002. The fifth full year of operation, as discussed previously, contributed significantly to this increase. The \$4,867,178 increase provides the City with the resources necessary to budget more flexibly in the short term and limits the need for property tax increases.

#### **Enterprise Operations**

The City's enterprise operation is comprised of a water distribution and wastewater collection system. The City presently does not operate a water treatment plant or a wastewater treatment facility.

The City has an agreement with another municipality to provide water supply, wastewater treatment and complete meter reading and utility billing services.

The City maintains all distribution lines, repairing line breaks, leaks, and meter installations.

During the fiscal year, the total number of customers rose, due to growth in the City due primarily to new residential and business customers.

Meter use fees from new customer connections was a \$480,486 source of revenues, down from \$526,489 last year, an 8.7% decrease. Meter use fee revenue is reliant on new construction completion.

#### **Debt Administration**

At year end the City had a number of debt issues outstanding, and these issues, net of applicable unamortized discounts, had a balance of \$1,349,532 of water and sewer revenue bonds and \$8,320,313 of general long-term debt. These bonds are not rated.

The City, through the Districts, acts as an agent for the payment of special benefit assessment bonds. The City's responsibility through the Districts is limited to acting as an agent in collecting the assessments and forwarding the collections to bondholders



*The City's investment policy is to minimize credit and market risks  
while maintaining a competitive yield on its portfolio*

as bonds and interest payments come due. Bonaventure residents are not obligated to pay Indian Trace Development District special benefit assessments. These amounts are reflected in the Agency Fund. Indian Trace residents are not obligated to pay Bonaventure Development District special benefit assessments. Accordingly, no liability for these bonds have been recorded in the City's general purpose financial statements. The outstanding balance for Indian Trace Development District bonds at September 30, 2002 was \$110,415,313 and Bonaventure Development District bonds at \$12,790,000.

#### **Cash Management Policies and Practices**

The City is authorized to invest in obligations of the U.S. Government or obligations which are unconditionally guaranteed by the U.S. Government, certificates of deposit and savings accounts, in State-approved depositories and the Local Government Surplus Funds Trust Fund administered by the Florida State Board of Administration ("State Treasurer's Investment Pool").

The State of Florida requires all qualified public depositories to pledge eligible collateral having a market value equal to or greater than the average daily or monthly balances of all public deposits, times the depository's collateral pledging level. As the state requires qualified depositories, all deposits are category 1 credit risk. The pledging level may range from 50% to 125% depending upon the depository's financial condition and establishment period. All collateral must be deposited with an approved financial institution. Any losses to public depositors are covered by applicable deposit insurance, sale of securities pledged as collateral and, if necessary, assessments against other qualified public depositories of the same type as the depository in default. When public deposits are made in qualified public depositories, no public depositor shall be liable for any loss thereof.

Cash temporarily idle during the year was invested in obligations of the U.S. Treasury, in the State Treasurer's Investment Pool, and in mutual funds. The City earned net investment income of \$2,451,540.

The City's investment policy is to minimize credit and market risks while maintaining a competitive yield on its portfolio. Eleven percent of the investments held by the City are classified in the third category of credit risk as defined by the Governmental Accounting Standards Board. Remaining investments were not categorized as they were in the State Treasurer's Pool and mutual funds.

#### **Risk Management**

The City maintains a comprehensive package of insurance coverage to limit exposure to various risks of loss related to general liability, property and casualty, commission errors and omissions, workers' compensation and unemployment compensation claims. All property is fully insured against fire, theft and natural disaster, to the extent losses exceed \$250 per incident.

All coverages are underwritten by a nationally recognized commercial carrier with a rating not lower than A+. The City has in place formal programs for safety and a drug free work place which allows it to take advantage of preferred premium rates.

*For the fourth year in a row, the City of Weston has been awarded  
a Certificate of Achievement for Excellence in Financial Reporting*

## OTHER INFORMATION

### Independent Audit

State statutes require an annual audit by independent certified public accountants. The firm of Grant Thornton LLP was selected by the City. The audit is designed to meet the requirements set forth in state statutes. Generally-accepted auditing standards and the standards set forth in the General Accounting Office's *Government Auditing Standards* were used by the auditors in conducting the engagement. The auditor's report on the general purpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's report on compliance and internal control over financial reporting can be found in the compliance section of this report.

### Awards

The Government Finance Officers Association of the United States and Canada ("GFOA") awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Weston, Florida for its Comprehensive Annual Financial Report for the fiscal year ended September 30, 2001. This is the fourth year that the City of Weston has received this award. In order to be awarded a Certificate of Achievement, a governmental unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report whose contents conform to program standards. Such reports must satisfy both generally-accepted accounting principles and applicable legal requirements.

### Acknowledgments

The preparation of this report could not have been accomplished without the efficient and dedicated services of the many contract professionals of the City of Weston, and we wish to recognize our primary service providers:

Broward County Building Code Services Division

Broward County Fire Rescue Division

Broward Sheriff's Office

BFI Waste Systems, Inc.

Calvin, Giordano and Associates, Inc.

Severn Trent Environmental Services, Inc.

Weiss, Serota, Helfman Pastoriza & Guedes, P.A.

We would like to express our appreciation to all those who assisted and contributed to the preparation of this report. Credit also should be given to the Mayor and Commissioners for their interest and support in planning and conducting the operations of the City in a responsible and progressive manner.

# Weston Facts & Figures at a Glance



<i>Incorporated</i>	September 3, 1996
<i>Form of Government</i>	Commission / Manager
<i>Elected Officials</i>	Mayor, Four Commissioners
<i>City Staff</i>	Three. (City contracts with public and private providers for all services)
<i>Property Tax Rate</i>	1.5235 per \$1,000 of taxable value
<i>Assessed Value of all Property</i>	\$4.8 billion
<i>Land Area</i>	25.5 square miles
<i>Lakes and Canals</i>	1,877 acres
<i>Mitigation Areas</i>	2,200 acres
<i>Climate</i>	Summer: 82.7 degrees Fahrenheit Winter: 68.5 degrees Fahrenheit
<i>Population</i>	57,651 (as of April 2002)
<i>Median Age</i>	34.1 years*
<i>Median Income</i>	\$80,920*
<i>Diversity</i>	White-61.8%; Hispanic-30.2%; Black-3.7%; Asian-3.2%*
<i>Public Schools</i>	Elementary-6; Middle-2; High-1; Charter-1
<i>Public School Enrollment</i>	14,761 students
<i>Municipal Parks</i>	11, totaling 243 acres (plus one under construction at 40 acres) 2 Tennis courts; 17 Baseball fields; 13 Soccer/football fields; 9 Basketball courts; 8 Roller Hockey rinks; 1 Skatepark; 1 Amphitheater;
<i>Municipal Tennis Center</i>	1-16 courts
<i>Municipal Community Center</i>	1-6,000 square feet
<i>Municipal Community Programs</i>	2,200 registered program attendees
<i>Weston Sports Alliance Registrants</i>	9,216
<i>Golf Courses</i>	Two @ 36 holes each (non-municipal)
<i>Fire Stations</i>	Station 55: 3900 Bonaventure Boulevard 1 Rescue, 1 Engine, 1 Battalion Chief Station 67: 951 Saddle Club Road 1 Rescue, 1 Engine Station 81: 17350 Arvida Parkway 1 Rescue, 1 Engine, 1-105' Aerial, 1 District Chief
<i>Fire Personnel</i>	79
<i>Fire / EMS Statistics</i>	Calls for Service: 5,249 / Inspections: 1,622 / Life Safety Inspections: 1,529 / Fire Plan Reviews: 560 / Public Education Attendants: 12,000
<i>Police Stations</i>	17300 Arvida Parkway
<i>Police Personnel</i>	85
<i>Police Statistics</i>	Calls for Service: 31,737 / Total arrests: 2,085 / Total Citations: 10,416
<i>Development Statistics</i>	Certificates of Occupancy: 984 / Building Permits: 13,347 / Plan Reviews: 19,205 / Inspections: 50,563 / Zoning Permits: 1,840 / New Single Family Homes: 653 / New Non-Residential Square Footage: 195,000
<i>Health Care</i>	Cleveland Clinic Florida-Cleveland Clinic Hospital Dan Marino-Miami Children's NETT Weston Regional HealthPark
<i>Major Businesses</i>	American Express, Andrx, Cleveland Clinic Florida and Hospital, Marriott, Hershey International, Nabisco, Office Depot, Wyndham Resorts, Best Buy, Circuit City, Sun-Sentinel, Publix, Vacation Village
<i>Municipal Media</i>	1-Community Information Radio Station, 1680 AM 1-Website, <a href="http://www.westonfl.org">www.westonfl.org</a> 1-Government Access Cable Channel

\*denotes 2000 census figures



THE CITY OF WESTON

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*The Nation's Premier Municipal Corporation*