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These leaders and core concepts are fundamental to our development and essential to our community as we grow and reach the heights that Weston has every ability to achieve.

"Since it was founded, Weston has continually strived to be the premier place to live, work and raise a family. Weston was conceived as a master-planned community of the finest residential neighborhoods, service and commercial areas surrounded by the best of Florida's natural landscape. This vision has been realized, and today Weston is the envy of its neighbors.

Strong, supportive leaders are key to the City's success. Practical and controlled policy decisions, comprehensive planning and active public involvement create an atmosphere dedicated to building a core community.

These leaders and core concepts are fundamental to our development and essential to our community as we grow and reach the heights that Weston has every ability to achieve."

These words were written to introduce Weston's first Annual Performance Report in 1998.

These words ring as true today, as they did then.

The report was entitled A Special Year, with the tag line It's All About Lifestyle... Ten years later we present you with, A Decade of Living Well...



John R. Flint City Manager Since 1997 Weston Resident

Welcome to our Fiscal Year 2006 Performance Report. This year we celebrate a decade of living well, with the opportunity to look back over our accomplishments of the past ten years, and to look forward to the next ten years with confidence and enthusiasm.

September 3, 1996 was the day after the Labor Day holiday; Weston's incorporation was the only question on the election ballot; forty-four percent of Weston's eligible voters went to the polls; ninety percent of them voted to incorporate the new City of Weston. A decade of living well began.

We started out with 30,000 residents, one fire station, a police station that was in a former restaurant, one elementary school, and Tequesta Trace and Peace Mound Parks. Today, we are a diverse city of over 61,000 residents, have three fire stations, a real police station, ten public schools that are all rated A+, and a parks system with a Community Center, a Tennis Center, and a great YMCA. We're just getting started.

Over the years we have taken on a number of projects which afforded us the ability to live well, some better known than others. We instituted a contract style of management that enables us to contract with public and private providers for services and has kept the number of city employees to just three. Our success in this endeavor has been written about around the world and our model is now being copied by new cities in the U.S. Of the more mundane, we've automated all of our 68 Indian Trace lift stations to assure optimum performance with minimum staffing. We worked with developers to bring new schools, new parks, and new traffic signals to meet the needs of our then-growing population. We grew our law enforcement services from 43 persons to 104 today, and our fire rescue services from two trucks to eight today. We invested in the Bonaventure community and its appearance now better reflects the Weston style. In the pages that follow you'll read about more of our accomplishments and get reacquainted with some of the people that were in our first Performance Report.



Great leadership and a strong, agile organization are essential to the future.

One of the philosophies that we have embraced since the beginning is that in everything we do, we must add value to the City. We believe that this philosophy has succeeded, as over the past decade the gross taxable value of the City has grown from \$2.8 billion to \$7.8 billion, all the while keeping the same ad valorem tax rate of 1.5235 mils, the lowest in Broward County.

Our conservative fiscal approach to management of the City's assets has enabled us to build a strong financial foundation that has proved its value. With our reserves, we were able to respond to Hurricane Wilma and restore our infrastructure without financially impacting our service levels, and we were able to recoup much of those expenditures from federal and state agencies. Maintaining this approach will keep us prepared to maintain our current infrastructure and respond to the unexpected in the future.

For our work, we've received numerous recognitions, whether it is enviable statistical rankings from the U.S. Census Bureau or national publications; Excellence in Financial Reporting from the Government Finance Officer's Association; or awards for our communications to our residents from national and state organizations.

The proudest and most valued recognition validates our financial management success, the receipt of a Aaa credit rating from Moody's and a AAA credit rating from Standard and Poor's, joining an elite group of governmental agencies throughout the United States.

As we close out our first decade, we do so completing our essential infrastructure with the commencement of construction of our City Hall building, our Public Works/Disaster Services Center, and our last and most unique recreation amenity, Library Park; and we move forward with the settlement of the federal lawsuit brought against the City by Advanced Cable Communications, Inc., that will now bring a termination to the cable Service Agreement.

The next decade holds great promise for our City; the City Commission and I are privileged to serve you and committed that we will have another decade of not only living well, but living even better.



"After sacrificing to move to Weston over ten years ago, my husband and I won't leave. Our daughter attends UCF and we purchased a beautiful house in Orlando to move to when our son graduates Cypress Bay this fall. But we decided we can't leave. We love it here too much. We work, live, eat and socialize here and feel safe in Weston. The kids get the house!"

Originally photographed

at the Arvida Athletic

Center, Aceneth now loves

the Weston Branch Library.

Aceneth Gomez San Messina community in Weston





Governance Our goal, quite simply, is to be the best.

Taking a leading role in the life of the City of Weston begins with making sure our own organization is run efficiently and has the resources and culture required of a strong, capable and reliable city. We have developed strong processes and systems to ensure the planning and delivery of our work is effective, delivers value, services and results for Weston. With standards raised to the highest levels, very simply, we aim to be the best. We believe that Weston stakeholders and customers deserve no less as a reward for placing their faith - and investment - in our city.

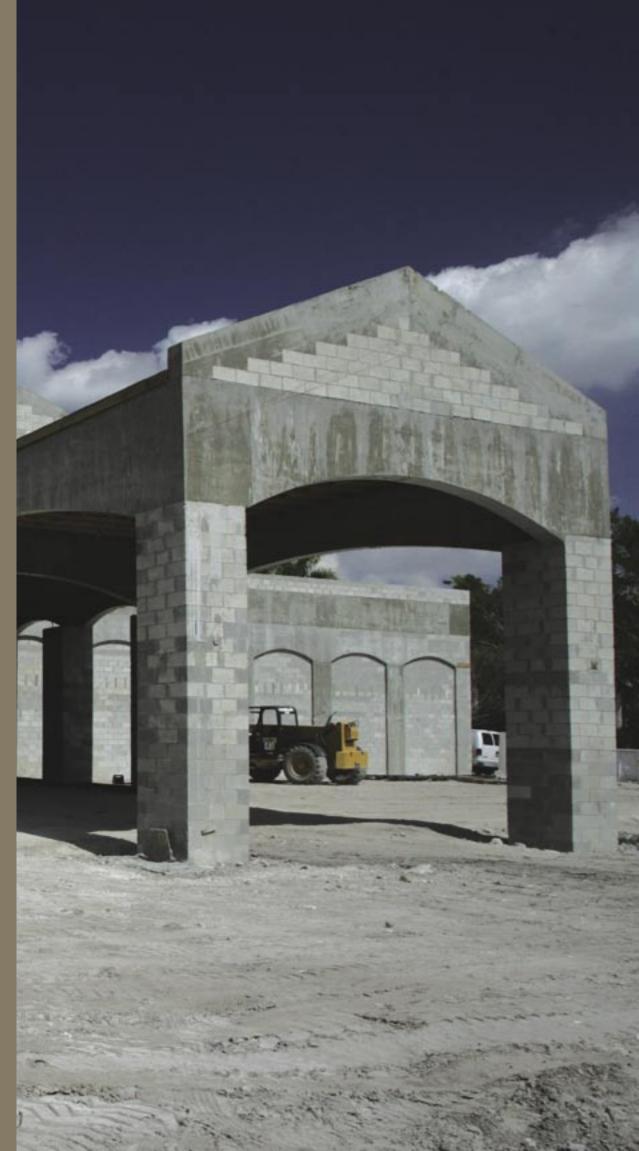
Making Weston an even better place continues to be our management's top priority and examples of how we achieved this are reflected throughout this report and evidenced by Weston's continued gains in property values, an 18.89% increase in 2006 alone, with only 0.31% attributable to new construction. We are proud that we have been able to provide steadily increasing services, while maintaining the same millage rate of 1.5235 for the 10th consecutive year.

Long-term planning and prudent expenditures positioned Weston in a healthy financial position, which funded the city's efficient response in both clean up and repairs after Hurricane Wilma. In 2006, Weston joined an exclusive group when Moody's Investors Service and Standard & Poor's each issued Weston their highest quality issuer credit rating. In the State of Florida only two other municipalities have an AAA rating from S&P, and only four have achieved an Aaa rating from Moody's. Weston's top quality ratings benefit taxpayers, because the city receives the best interest rates offered on borrowings for improvements.

Weston also has a solid infrastructure on which our city operates. In 2006, we fortified this infrastructure by investing in new computer servers, hardware and software for all city offices including the Building Department. These resources will help us to continue to manage Weston effectively and facilitate our long-term planning. In short, Weston has achieved success by taking a long-term approach to building a solid foundation for the future while applying the best technology and minds available today to get us there. Weston's capable management, clear goals, strong financial position and solid infrastructure comprise a foundation that will support Weston in 2007 and for many years to come.



In 2006, construction was initiated on Weston's first city hall. Since incorporation, the city has leased office space under a 10-year contract which expires in September of 2007. The city hall structure includes a fully integrated standby power system for continuance of operations after a storm or other event, and features a 156-seat commission chamber which will free much needed space at the Weston Community Center where meetings are currently held.





Development & Capital Improvement It can take decades to create a successful city. Founded just a decade ago, Weston is already there.

From placing the first building blocks to planting the last tree, much of what is required to achieve a successful city takes decades and spans generations. Yet in just one decade Weston has achieved remarkable success, primarily due to our effective long-term planning.

Each year we revisit our long-term plan, currently the 2015 Business Plan, reviewing strategic objectives and key projects, prioritizing them against the long-term vision and refining them based on current needs and economic factors. Despite some challenges along the way, we made excellent progress in 2006 on long-term projects whose fruits not only we, but our children and grandchildren will enjoy in the future.

Supporting any successful city is an efficient transportation network that connects people to places and allows for the smooth flow of commuters and goods, having an impact on every aspect of our lives. During 2006 we took measures to improve our residents' ride into and around the city, including the following initiatives:

- Reconstruction and signalization of the I-75 off-ramp at Royal Palm Boulevard;
- Reconstruction of Weston traffic signals at 3 intersections;
- Indian Trace Roadway Improvements;
- Created designs for the Three Village and Country Isles Improvement Project, to include bike lanes, drainage and parking;
- Developed designs for the Manatee Isles Drive Improvements to include bike lanes and paver crosswalks;

- Designed curbing at Manatee Bay,
 Falcon Cove and Cypress Bay schools;
- Executed the Emerald Estates Street Lighting project;
- Installed generators and connectors for every signalized intersection;
- Renamed Arvida Parkway as Royal Palm Boulevard and Glades Parkway as a public safety measure to help pinpoint a location when instructing police and fire rescue in an emergency;
- Added five-foot bike lanes along both sides of South Post Road, which provide an attractive transportation alternative and recreation for getting around town, which is encouraged.

Throughout 2006 we continued our focus on infrastructure development, breaking ground on two key structures to position the city to ensure immediate responses after a disaster.

- The Public Works & Disaster Services Center which will house utility and disaster services personnel; store equipment and vehicles; have full generator backup power and includes a fueling station; and
- The Weston City Hall Building.

As we move into 2007, a new decade for Weston, these efforts and others provide us with the confidence that our infrastructure will meet today's challenges, as well as those of future generations.



Sgt. Jerry Ross was

Weston's first law
enforcement officer and
was depicted in our
inaugural report. Sgt.

Ross retired in 2006
but still maintains close
contact with the City.

Jerry is pictured looking over the shoulder
of recently promoted
sergeant, Eric Caldwell,
representing the young,
upcoming leaders in
the department.

Fire Rescue personnel, from three Weston stations, watch over the transition. Weston's only Fire Chief since incorporation, Craig Otten, will retire in 2007.





Police & Fire

We have in place measures to improve the safety of our residents - as well as safeguard the lives of those sworn to protect us.

Weston's police and fire personnel dedicate their lives to keeping our residents safe. During 2006, we implemented a number of new measures to further improve the safety of our residents - and promote the safeguarding of the lives of those sworn to protect us.

During the year, we enhanced our law enforcement efforts with the addition of an eighth patrol zone. Five additional deputies were hired and this zone focuses on the Weston Road corridor and the adjacent commercial properties, providing greater law enforcement visibility not only along the business corridor but also within residential communities as the other zones are freed up to concentrate their patrols within neighborhoods.

We also upgraded the Public Safety Building with the construction of a motorcycle garage for Weston's eight motor units. As the Public Safety Building is also the Emergency Operations Center (EOC), we also made crucial equipment and storage improvements that will provide resources to house and feed EOC staff during emergencies. Meanwhile, Weston's traffic enforcement unit -- our motor deputies -- continued to pursue drivers making illegal u-turns and running red lights, the two major causes of intersection crashes in the city. Citations were 56% higher compared with 2005.

Another proactive effort, among many combined safety education programs between police and fire, was a full-scale vehicle crash simulation presented before more than 1,000 seniors at Cypress Bay High School. This effort helped to educate students on the deadly consequences of driving under the influence of alcohol.

Weston's Fire Rescue Department undertook several important initiatives in 2006. First, each engine and ladder truck was equipped with, and personnel trained in the use of, new extrication tool kits which provide twice the speed and strength as the old equipment to rescue victims from a vehicular crash, enhancing the ability to save lives. It also graduated the first Weston Community Emergency Response Team (C.E.R.T.) of ten residents, each of whom has been trained in basic disaster response and medical operations skills. Large-scale disasters can overwhelm local capabilities and C.E.R.T. members can provide crucial support to their neighbors and to emergency responders. Throughout the year they assist with non-emergency safety programs in the community and will participate with Weston police and fire personnel in the Broward Regional Disaster Drill. Residents interested in joining C.E.R.T. may contact the Fire Department regarding future classes.

On February 15, 2006 Weston saw one of its darkest days when 23-year old Deputy Ryan Seguin, was struck and killed by a motorist while in the line of duty. In Deputy Seguin's memory, Weston is helping to educate the public on the 2002 'Move Over' law that requires drivers to move over one lane when emergency lights are flashing from the roadway, or to slow to 20 mph below the speed limit.



"I have lived in Weston for 12 years and absolutely love it! My husband and I enjoy going to all the nice restaurants and shops. Weston also has some of the greatest schools."

Nancy's daughter Sheena was just 6 years old in the inaugural report photo, posing in a tree at Tequesta Trace
Park. Pictured today, she's in her last year at Tequesta
Middle. Cindy Teijido and her son, also pictured in the original photo, moved with her husband to NJ for business but wishes they could have stayed, missing Weston tremendously.

Mrs. Nancy & Sheena Murphy Heritage Lake community in Weston





Parks & Recreation

Weston is an active city which provides and encourages participation in a broad range of sporting, recreational and leisure activities.

We strive to make people feel proud to belong to our city, to feel it gives them what they need to achieve a balanced life between work and leisure. Positive environments for residents to both live and work in, foster an upbeat, vibrant feel, and encourage residents to be involved in and care for their city. To achieve this, the city must offer opportunities for cultural experiences, recreational facilities and places where people can come together. We made significant progress in 2006 in advancing this vision. During the year, we:

- Hosted or sponsored 16 major events or concerts, as well as an outdoor movie series;
- Hosted six major sports tournaments at our parks;
- Added five new enrichment programs to the Community Center schedule, providing thirty classes for children and adults;
- Made available 30 different room rentals on Saturdays in the Community Center; and
- Hosted more than 25 senior activities, ranging from lectures to field trips.

We also worked to build the city's reputation as a celebrated arts and cultural proponent and encouraged participation at all levels, while recognizing that a city of our size cannot realistically support large regional events or complex programs. Our philosophy is to offer event programming

on a "hometown scale" for Weston residents, that engages our community and celebrates who we are. This programming which includes free or minimally priced community events, saw the emergence of new artistic performances such as professional theater and puppet shows for children, both highly received and well attended. Meanwhile, larger events take place in neighboring cities with arts centers that are easily accessible to Weston residents. This rich combination of cultural opportunities both in Weston and close by makes our city an attractive community for residents with a wide range of cultural interests.

Weston's parks and open green spaces give the city character and greatly contribute to people's quality of life. Weston manages and maintains over 230 acres of park property ranging from small, quiet passive parks to a regional athletic facility. Our parks professionals saw an extremely busy year spent focusing efforts on recovery from Hurricane Wilma. In 2006 we accomplished:

- At Weston Regional Park, we installed new lighting fixtures for sport facilities, new shade covers for the concert stage and repairs or replacement of shade covers throughout the park;
- At Tequesta Trace Park, we installed new sports field lighting poles and fixtures, installed new fencing and backstops,



Weston's offerings of professional theatrical performances for children, including Cinderella, Snow White, Rumplestiltskin and Alladin, proved extremely popular with our families. Next year, performances will include Tom Sawyer, Rapunzel, Santa's Holiday Revue and The Princess & the Pea. In partnership with Cypress Bay High School the city utilizes the schools' state of the art theater for these productions and our program of world-class symphony concerts.





A rich combination of cultural opportunities both in Weston and close by makes our city an attractive community for residents with a wide range of cultural interests.

replacement of damaged bleachers and repairs to shade covers. We also installed upgraded entry gates, additional parking and landscape improvements;

- At Vista, Country Isles, Emerald Estates, Gator Run, Heron, Indian Trace and Windmill Ranch parks, we made shade cover repairs;
- At the Weston Tennis Center, we repaired fencing and screening, and resurfaced the courts.

Once repairs from the hurricane were completed at the Weston Tennis Center, the facility was busier than ever, hosting monthly socials, tournaments, holiday camps for kids, and expanding the talented training team to include Oliver Gross, APT Pro, past German Tennis Champion and former Director at Boris Becker's club in Munich.

During the year, we also helped to fund the installation of additional bleachers, expanding the stadium seating at Cy-

press Bay High School by 724 seats to accommodate an overflowing fan base. The city was also the project manager for this effort.

In addition, we completed the designs for Weston's 13th municipal park - Library Park. Funding for the park received a significant boost in 2006 from a \$200,000 state grant. Construction is slated for early 2007 on the new park, which is located at Vista Park and Bonaventure Boulevards.

The Weston Sports Alliance leagues coached more than 10,000 members through its extensive league programs, fully utilizing Weston's athletic fields year round, and hosted numerous tournaments with participants from around the state and around the country. We are grateful to all those who have generously shared their time and expertise for the benefit of our youth.



Mr. Perrotta: Bonaventure becoming a part of Weston was the best thing that ever happened. Who wouldn't want to be a part of such a beautiful city? Ten years later, look around...the landscaping and roadway improvements are wonderful.

Mrs. Studley: When I first bought out here my family said "Where on earth are you going?" I love it here and now we have everything we need.

It looks as though time has stood still... Both retired, Mr. Perrotta fills his days volunteering at six Weston schools and Mrs. Studley maintains a busy golfing and entertaining schedule.

Mr. Perrotta & Mrs. Studley Harbor Court, Bonavenature area of Weston





Community Services

Our caring attitude toward our community is apparent in every aspect of our operations.

Whether repairing sidewalks, responding to emergencies, maintaining green space or picking up trash, the city's careful and always caring approach is apparent in every aspect of our operations. In 2006, we renewed our focus on infrastructure improvements to ensure our ability to adequately respond and perform effectively after disasters and to lower the potential for flooding and property damage. In June we secured a \$1 million grant from the South Florida Water Management District to assist in renovations to the stormwater management system serving the Bonaventure community, a project that will cost \$4.5 million to complete. We are applying for an additional grant in the upcoming fiscal year and improvements are expected to be completed by late 2008.

Weston is perhaps the leading exemplar of a new approach to emergency preparedness. While the public might first think of Police and Fire Departments as first responders in emergencies, Weston's emergency responders also include our Public Works professionals. In 2006 these skilled individuals, along with staff from other departments, were certified in the National Incident Management System, which will be required by the Federal Government to receive FEMA reimbursements in the future. During the year, Public Works added eight trailer-mounted generators to the sewer division to meet emergency pump station needs and purchased 36 smaller generators and cabinets to power every traffic signal in the city. A first in the county, traffic lights were re-positioned horizontally to better withstand high winds.

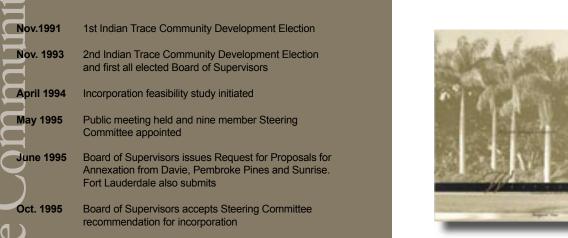
An example of forward thinking, we contracted for a tree inventory within all city parks and along our main thorough-fare to assist the department in setting priorities and streamline pruning operations, fertilizer scheduling and budgeting. This will reduce maintenance costs while also providing critical documented proof in the event of destruction in a storm. Over 6,400 trees were inventoried in a program that will help to enhance Weston's urban forest which ultimately benefits the economic vitality of the city, enhances property values and quality of life.

After 10 years of running operations from two trailers, the city began construction on a 12,000 square foot Public Works & Disaster Services Center at 2599 South Post Road. The \$3.7 million facility, which will provide Public Works with office space and indoor storage for tools and equipment, will have backup generator power and a fueling station to equip personnel to provide services after any emergency. In 2006, we also:

- Gained approval from the City Commission to implement new measures to collect disaster debris;
- Mailed a brochure to residents that provided information outlining residential disaster debris collection;
- Entered into agreements for future disaster debris collection;
- Completed a comprehensive storm drainage maintenance program;

continued on page 23





1998 Our inaugural Performance Report.



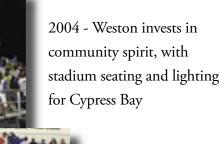
1999 - Weston celebrated the opening of Fire Stations #67 and #81



Town Center opens









2006 - Weston Branch Library Grand Opening



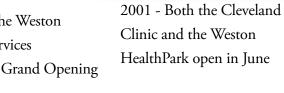
2005 - Vista Park Grand Opening

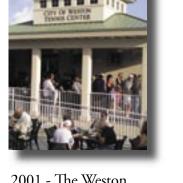


stations and the Weston Regional Park



2000 - The Weston ilding Grand Opening





2001 - The Weston Tennis Center opens



VIVIVER SARY

2001 - The City's 5th Anniversary Celebration

2002 - Cypress Bay igh School opens



2003 - Groundbreaking for the YMCA inside

97' 91's All About Lifestyle The Vision is Being Realized OThe Best of the World OFocus Foward OTaking Flight OI Just Keeps Getting Better Reaching Farther, Together

top rating agencies.

Sept. 3, 1996 incorporation vote and Weston becomes a City.

Nov. 1995 Indian Trace Board of Supervisors election

Feb. 1996 Legislative Delegation second public hearing on local bill, bill filed

Sept. 3, 1996 Interim City Commission established, per charter

Nov. 1995 Board of Supervisors votes to file local bill of incorporation

May 5, 2000 State Legislature approves local bill on last day of session

Sept. 3, 1996 District-wide incorporation referendum, day after Labor Day,

o other issues on ballot, 44% voter turn-out, 90%

Jan. 1996 Legislative Delegation first public hearing on local bill

- April 1, 1997 Bonaventure votes to be annexed into the City of Weston.
- First Weston Election in June 1997 The first City Commission was elected by the voters of Weston: Mayor Harry M. Rosen, Commissioner Eric M. Hersh, Commissioner Mark Myers, Commissioner Steve Keller and Commissioner Edwin Jacobson.
- Commission hires first City Manager in July, Mr. John R. Flint. Mr. Flint is still Weston's City Manager. Established all contracts for services with providers.
- On Oct. 1, 1997, first fiscal year commences with an adopted millage rate of 1.5235.

■ City Hall office suite opened in October of 1997 at 2500 Weston Road.

In 1998 It's All About Lifestyle...

- Initiation of construction of two fire stations, and the 102-acre Weston Regional Park.
- We enhanced resident communications by upgrading our newsletter and publishing our inaugural Performance Report, which would go on to win national recognition.
- Development of City Codes and Comprehensive Plan approved; Charter Review Board established; document imaging system for city documents.

In 1999 The vision is being realized...

■ Weston celebrated the opening of Fire Stations #67 and #81.

- Construction began on the Police Services Building
- Businesses like American Express Global Mail Solutions began moving into Weston.
- The Bonaventure Master Plan/Improvement Program was unveiled. May 19th

In 2000 The best of the world...

- Tennis Center groundbreaking April 12, 2000.
- Weston Road Improvement Project begun April 2000.
- Weston Regional Park opened on May 20th with a Grand Dedication Ceremony held on July 4th.
- Bonaventure Development District purchases Keep Bonaventure Beautiful Corporation.
- Weston Police Services Building Grand Opening Oct. 13th and CST Team initiated in October.
- The city launched its web site and received awards for both our newsletter and annual performance reports.

In 2001 Focus forward...

- The Weston Community Center Grand Opening was held March 17th.
- Weston Tennis Center Grand Opening held on
- Initiated construction on a 3rd fire station- No. 55.
- Both the Weston HealthPark and the Cleveland Clinic and Hospital opened in June, providing residents with immediate access to emergency care and world class healthcare.
- City's 5th Anniversary celebration.
- The Weston Town Center opens offering retail shops, restaurants and office space- Nov. 3rd.
- The City completes construction on Town Center Park where many future concerts take place.

In 2002 Taking flight...

- Fire Station # 55 opened for service.
- A skate park was opened within the Regional Park. ■ Probably the most awaited opening occurred this
- year that of Cypress Bay High School Aug. / Manatee Bay Elementary opens.
- The Weston University Program is born with the opening of Cypress Bay and the first class begins in 2002 and graduates in 2003.

In 2003 It just keeps getting better...

- The City was able to shift some focus to cultural growth with the initiation of an annual performing arts series.
- In the Bonaventure area of Weston, phase IV of the Master Plan was completed and Phase V begun.
- Gator Run Park is completed.

■ Groundbreaking for the YMCA complex inside the Weston Regional Park.

■ Initiated construction on the \$6 million Vista Park.

In 2004 Reaching farther, together...

- The Broward County Weston Branch Library broke ground.
- Major upgrades were completed to Eagle Point Park.
- To further school & community spirit, Weston helps purchase and installed stadium seating and lighting at Cypress Bay High School.

In 2005 *Planting seeds for the future...*

- Vista Park Grand Opening June 9, 2005.
- YMCA construction complete, Oct. 2005.
- Broward Community College Weston Center, the Weston Commons shopping plaza and Mizner

Place at Town Center, open for business.

■ The City receives a AAA credit rating from two

■ The City initiates the design of Library Park, a

at 1.5235 mills since incorporation. The assessed value of property in Weston has grown from \$2.3 to \$6.6 billion dollars, and the city is financially

City Hall and Public Works & Disaster Facility. ■ Hurricane Wilma hit South Florida; Weston's cleanup and replanting begins.

Ten years since Weston's incorporation, 2006 finds our city thriving.

- The Weston Branch Library Grand Opening held in Feb. 2006.
- New off ramp from I-75 onto Royal Palm Blvd. completed.
- Construction began on City Hall and a Public Works & Disaster Services Center.

The municipal tax rate has remained unchanged

secure. Clearly, purchasing a home in Weston was the best investment you could have made.

Weston has grown to over 61,000 culturally diverse residents. We have 10 public schools - all A-rated serving over 17,000 students, and a communitywide appearance that cities around the nation wish to emulate. Distinctive and dynamic, yet tranquil and secure - this is all that is Weston. An active foundation of residents, religious associations, and an involved corporate community has all shaped Weston into the city we call home.



In 2006, city crews replanted 11 fully-mature, 30-40 foot tall oaks at the city's main entranceway at Royal Palm Boulevard and Weston Road. Every one of the mature trees at the entranceway had been destroyed by Hurricane Wilma, leaving it barren. Utilizing trees which needed to be removed from the construction site for city hall, crews carefully pruned, prepared, and transported the trees, which are now flourishing and providing residents with an elegantly landscaped gateway.





Weston's quality of life is reflected in the lush landscaping that we enjoy at every turn.

- Completed all bridge repairs from FDOT inspections;
- Concluded major culvert repair work in both the Indian Trace and Bonaventure Development Districts; and
- Implemented a comprehensive sidewalk repair program.

Hurricane Wilma taught us many valuable lessons, and we have worked aggressively to prepare our city and our residents for future disasters - work that will benefit Weston for many years to come.

Planting Weston

Weston's quality of life is reflected in the lush landscaping that we enjoy at every turn, which makes replanting Weston a priority for us all.

Planting Weston is a section that was initiated in our 2005 Performance Report due to having just been impacted by Hurricane Wilma. Since then, crews have removed over 7,800 trees that were destroyed and worked tirelessly to brace and save an additional 4,000 trees that otherwise would have perished. While field work was an intense focus in 2006, another was the timely documentation and submittals to state and federal agencies. We undertook this effort in a meticulous fashion to qualify for reimbursement of up to \$13 million of the \$16 million we expended on cleanup and repairs to city property and facilities.

Meanwhile, an ambitious Master Re-Landscaping Plan for the entire city was developed and approved by the City Commission in June 2006. Construction will begin in early 2007 and continue through a three-year phased program, during which we will replant 23 miles of landscaping considered "severe-moderately" damaged and 37 miles deemed "minor" damage, all at a total cost of \$8 million. Residents were provided a copy of the Master Re-Landscaping Plan within the Weston Announcer newsletter and it is available on the city web site, detailing the specific areas to be planted, when each area will be planted and associated costs. Through the concerted efforts of our landscape architecture and Public Works professionals, residents were also provided with information on helping trees to survive after storms and a comprehensive Recommended Residential Tree List for residential replanting initiatives, taking into account resilience and resistance to wind damage.

Weston's extraordinary quality of life is reflected, in part, in the lush landscaping that we enjoy at every turn. We are committed to evaluating our progress so that we can identify our successes and challenges, share the lessons we've learned, and make course corrections as needed. We are committed to replanting Weston.



On July 4th the City celebrated 10 years of its own independence along with that of our nation. One of Weston's largest annual events, the Hometown Fourth of July Celebration drew thousands along the afternoon parade route and again for evening festivities in the Regional Park. A 10th anniversary video highlighting Weston's 10 years of accomplishments, events and milestones debuted at the event and is available to everyone on the city's web site.





Reaching Out and Knowing Your Community We reach out to our residents and others, encouraging and promoting involvement in our community.

Weston promotes effective governance by encouraging people to have a say on issues and development in the city, providing easy access to meeting agendas, listening to their views and balancing these with the city's needs. Residents can watch proceedings live on television and on the city web site, where they can also view archived meeting video. We strive to make residents and our business community feel informed about what we're doing.

To ensure future generations understand and are involved in the workings of government, we hosted our 5th Weston University class for high school students to help them gain an understanding of governmental structure and the role of residents in the decision making process, and promoting involvement in their community. We produce a wide range of publications to keep our residents informed through steady communications, including a quarterly newsletter, which together with our annual performance report, web site, 1680 AM radio station and cable TV channel, helps to ensure information about the city and its services is readily available to residents. This year the city upgraded its cable TV government channel to a web-based system to allow us 24-hour access for changes or emergency notices from any internet connected computer. It now provides viewers with full-motion video, public service announcements, live traffic and weather updates and more.

Reaching out to the film and television commerce, Weston is becoming a sought after location due to the city's land-scaped beauty and accessibility. This clean industry places no burden on schools or city services, while pumping money into the local economy through increased hotel occupancies, meals, services and supplies. Since incorporation, Weston has become a "film friendly" city, working closely with the Broward Film & Television Commission to host productions with minimal inconvenience to residents and maximum benefits to local businesses.

Reaching out within our own community, we shared 10th Anniversary celebrations in 2006 with the Florida Nature & Culture Center in Weston and Soka Gakkai-USA. The city participated in their celebration in June as they did in ours on July 4th. Weston's July 4th celebration and anniversary was one to remember with over 10,000 coming out to celebrate our country's independence and 10 years of Weston's independence as its own City.

Weston also reaches out within its own ranks, recognizing and rewarding exceptional service by individuals, further encouraging superior customer service to our community.



Students swarm the campus of Cypress Bay High School at dismissal, either en-route home or to any number of activities hosted at the school. Considered the largest high school in the nation and the most overcrowded in Florida, Cypress Bay is none-theless an A ranked school, as are all 10 of the Broward County public schools in Weston. Education was a key factor to many families selecting Weston as their home, as excellent education is available at every grade level.





Learning

All ten Broward County public schools in Weston earned a coveted "A" rating.

If learning is the conduit to future success, the future of Weston's youth is more than bright. For the third consecutive year, all ten Broward County public schools in Weston earned a coveted 'A' rating in Florida's A Plus Plan for Education program. The quality of our schools have long been a deciding factor for both parents and businesses in locating to Weston.

In 2006 Weston can proudly proclaim to have the top-rated schools in the entire State of Florida. Eagle Point was the #1 High-Performing elementary school in the state, a scholastic accomplishment not lost on the City Commission who honored every student and staff member with a personally served pizza party and lunch. Nine out of 10 schools were ranked in the Top 100 Schools in the State of Florida, further emphasizing the impact of dedicated administration, teachers, students and parents. Weston's only public high school, Cypress Bay, accomplished this

feat while also having the dubious distinction of being the most overcrowded high school in Florida. City officials have made assisting the School Board in obtaining a site for a new high school a top priority.

In February 2006, easy access to learning and cultural opportunities was greatly enhanced with the opening of the \$7 million Weston Branch Library and Broward Community College Weston Center at 4205 Bonaventure Boulevard. The BCC Weston Center now serves over 1,000 students a semester and offers an accelerated Associate Degree Program. The long-awaited library provides something for every age and interest with 80,000 books, CD's and DVD's, 75 public use computers, a multi-purpose room scheduled with entertaining and educational programming, and much more, demonstrating that learning opportunities are abundant in Weston and utilized by our residents to full advantage.

CASH MANAGEMENT PRACTICES AND POLICIES

In accordance with the applicable State Statutes, the City's investment policy is designed to effectively and prudently manage the investment of all City funds while ensuring the preservation of capital, maintaining sufficient liquidity, and maximizing investment earnings on the portfolio. Accordingly, deposits are invested in obligations of the U.S. Government or obligations which are unconditionally guaranteed by the U.S. Government, money market mutual funds, and highest rated private issuer commercial paper. Cash temporarily idle during the year was invested in accordance with the City's adopted investment policy.

RISK MANAGEMENT

The City maintains a comprehensive package of insurance coverage to limit exposure to various risks of loss related to general liability, property and casualty, Commission errors and omissions, workers' compensation, and unemployment compensation claims. All property is fully insured against fire, theft and natural disaster.

All coverages are underwritten by a nationally recognized commercial carrier. The City has in place formal programs for safety and a drug-free workplace which allow it to take advantage of preferred premium rates.

FINANCIAL HIGHLIGHTS

• The City of Weston's net assets at the close of Fiscal Year 2006 were \$294.73 million. Of this amount, \$60.15 million are unrestricted net assets, which may be used to meet the government's ongoing obligations to citizens and creditors.

- During Fiscal Year 2006, revenues were \$90.71 million and exceeded expenses by \$5.18 million, which is the amount of the increase in the City's net assets.
- As of the close of Fiscal year 2006, the City's governmental funds reported combined ending balances of \$62.33 million. Approximately 81.48% of that or \$50.79 million is unreserved and available for spending at the City's discretion.
- At the end of the Fiscal Year 2006, the fund balance in the General Fund was \$35.73 million, or 82.71% of the General Fund expenditures. In the same year, expenditures exceeded revenues by \$2.74 million mostly due to hurricane expenses.
- The City's total debt decreased by approximately \$2.93 million or 30.77%, with no new debt issued during the year. All of the City's \$6.58 million in notes payable are secured by franchise fees or specific revenue sources and the City has no general obligation debt or debt that is backed by the full faith and credit of the City of Weston.

FINANCIAL ANALYSIS

As illustrated at the close of Fiscal Year 2006, assets of the City exceeded its liabilities by \$294.73 million. The largest portion of the City of Weston's net assets, \$211.08 million or 71.62%, are invested in capital assets (land, buildings, etc.). The City uses these capital assets to provide services to its citizens and consequently, these assets are not available for future spending.

In addition to the City's \$60.15 million in unrestricted net assets and its \$211.08 million in capital net assets, the City had \$23.50 million or 7.97% of total net assets in restricted net assets. Restricted net assets are resources that are subject to external restrictions on how they may be used.

At the end of Fiscal Year 2006, the City is able to report positive increases in Investments in Capital Assets, net of related debt and in Restricted Assets. The reduction in Unrestricted Assets was primarily as a result of the City's response to Hurricane Wilma.

GENERAL GOVERNMENT

Governmental revenues reached \$73.31 million and were comprised primarily of charges for services at \$32.63 million, taxes at \$22.89 million and grants or contributions of \$9.29 million. Governmental expenses totaled \$68.46 million and were largely composed of public safety at \$17.88 million, hurricane expenses of \$13.84 million, general government at \$12.88 million and public works at \$12.04 million.

Governmental activities reflect City-wide operating expenditures which are reported differently than the remaining information in our annual report. As a result of these reclassifications, all information in the summary is accurate; however some numbers in this section will not agree with data presented elsewhere.

UTILITY ACTIVITIES

For Fiscal Year 2006, revenues totaled \$17.40 million and included operating revenues in the form of water and sewer fees, meter use fees, investment earnings, connection fees and miscellaneous revenue. The decrease of approximately

\$2.95 million from the prior year was primarily due to a decrease in capital contributions from developers, which rose by \$3.08 million in Fiscal year 2005.

The City of Weston segregates its revenues and expenditures into separate funds, each with its own balance sheet and income statements to ensure and demonstrate compliance with finance-related legal requirements.

FINANCIAL ANALYSIS OF GOVERNMENT FUNDS

As of the end of the Fiscal Year 2006, the City of Weston's governmental funds reported a combined ending fund balance of \$62.33 million, a decrease of \$1.60 million from the prior year. Approximately \$50.79 million of that balance is unreserved and available for appropriation at the government's discretion. The remainder of the fund balance is committed to: 1) pay for construction in progress and encumbrances (\$11.10 million) and 2) pay for prepaid expenditures totaling \$439,373. It is important to note that \$34.82 million in unreserved fund balance is available in the General Fund of the City, with the balance of \$15.97 million spread among special revenue, capital projects, and other funds that have specific purposes within the City and that were set up to account for certain revenues that are legally restricted for specific purposes.

The General Fund is the chief operating fund of the City of Weston containing a Fiscal Year-end 2006 balance of \$35.73 million, of which over 97.45% (\$34.82 million) is unreserved. This unreserved balance represents 80.60% of actual expenditures for Fiscal Year 2006. Current year revenues increased by 41.87% over Fiscal year 2005 to \$40.46 million, while expenditures increased by 77.96% to \$43.20 million.

A summary of the main changes in the General Fund revenue and expenditure levels between Fiscal Year 2005 and 2006 were:

- Tax revenues rose by more than \$2.68 million or 15.58% to \$19.85 million resulting from increases in property values and an increase in the use of services subject to franchise fees and utility taxes.
- Licenses and permits revenue declined by 14.58% to reflect lower development activity associated with the City's buildout.
- Intergovernmental revenues increased by \$7.80 million reflecting the reimbursement from FEMA as well as from the State of Florida for costs borne by the City for its recovery from Hurricane Wilma.
- Investment income increased sharply by \$1.17 million due to rising fixed income yields experienced throughout most of the fiscal year.
- Hurricane expenses of \$16.42 million represent an irregular cost as a result of the City's response to Hurricane Wilma in October 2005 and the subsequent infrastructure that was repaired or replaced during the fiscal year.
- Public safety expenditures rose 17.64% to reflect increased staffing levels, and annually adjusted contract costs.
- Park and recreation expenses increased 26.14% with the higher operating costs due to expansion of new facilities and renovations of existing parks as well as additional recreation programs.

 Capital outlay declined by 48.97% with many projects put on hold as result of the City's response to the damage from Hurricane Wilma.

GENERAL FUND BUDGETARY HIGHLIGHTS

The original General Fund budget anticipated a current resources surplus of \$1.77million, which was to increase the unrestricted fund balance. The actual operating results of the City's General Fund resulted in a current resources deficit of \$2.49 million. Actual revenues exceeded originally budgeted revenues by approximately \$10.82. The principal differences can be summarized as follows:

- Electric utility taxes exceeded the original budget by \$1.78
 million reflecting the reclassification of pledged revenues
 for capital projects to General Fund revenues.
- Franchise electric fees exceeded the original budget by \$1.52 million as a result of pledged revenue being re-allocated into the General Fund following the retirement of capital projects debt during the fiscal year.
- Grant revenues exceeded the original budget by \$6.65 million as FEMA reimbursements for costs related to Hurricane Wilma were received.
- Investment income exceeded the original budget by \$740,444 due to rising yields on fixed income securities throughout most of the fiscal year.

Actual expenditures were approximately \$14.82 million higher than the original budget projections. The largest budget-to-actual variations included:

- Hurricane cleanup expenses for cleanup after Hurricane Wilma during the fiscal year were an extraordinary item and totaled \$16.42 million.
- Capital outlay fell short of the original budget by \$611,502
 as a result of the City's decision to push several capital
 asset projects ahead to future fiscal years to focus it efforts
 on the response and cleanup after Hurricane Wilma.
- Police Services fell short of the original budget by \$742,475 due to the delayed addition of a new dive unit to the public safety team.

The City's financial statements were audited by an independent, licensed and certified Accounting firm as provided for under Florida Law, utilizing GAAP – Generally Accepted Accounting Principles.

City of Weston Net Assets

(in thousands of dollars)

	Governmental Activities		Business-type Activites		Total	
	2005	2006	2005	2006	2005	2006
Current and Other Assets	\$71,440	\$76,023	\$23,684	\$23,461	\$95,124	\$99,484
Capital Assets	185,741	189,689	28,734	27,971	214,475	217,660
Total Assets	257,181	265,712	52,418	51,432	309,599	317,144
Long-Term Liabilities Outstanding	6,744	4,193	1	1	6,744	4,193
Other Liabilities	10,140	16,370	3,166	1,851	13,306	18,221
Total Liabilities	16,884	20,563	3,166	1,851	20,050	22,414

Net Assets:

Invested in Capital Assets, Net						
of Related Debt	176,641	183,105	28,441	27,971	205,082	211,076
Restricted	20,170	21,618	ı	1,883	20,170	23,501
Unrestricted	43,486	40,426	20,811	19,727	64,297	60,153
Total Net Assets	\$240,297	\$245,149	\$49,252	\$49,581	\$289,549	\$294,730

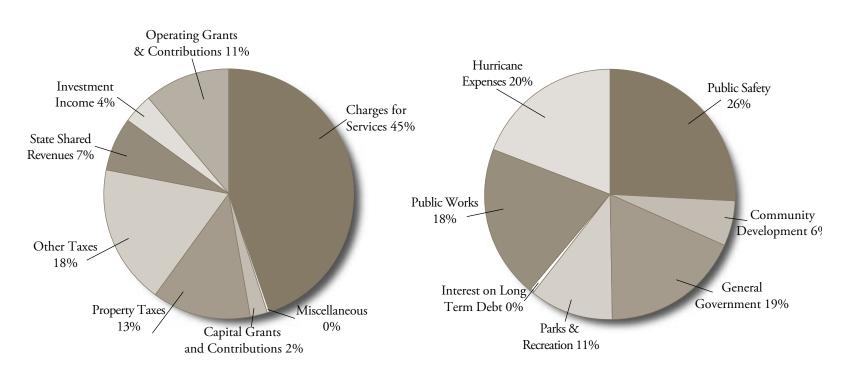
City of Weston Revenues and Expenditures with Changes to Net Assets (in thousands of dollars)

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_	Government		Business-ty		Tota	
Revenues:	2005	2006	2005	2006	2005	2006
Charges for Services	\$27,372	\$32,625	\$15,514	\$15,651	\$42,886	\$48,276
Operating Grants and Contributions	397	7,856	-	-	397	7,856
Capital Grants and Contributions	59	1,431	4,238	33	4,297	1,464
General Revenues:						
Property Taxes	8,692	9,688	-	-	8,692	9,688
Other Taxes	12,280	13,197	1	-	12,280	13,197
State Shared Revenues	5,904	4,888	•	-	5,904	4,888
Investment Income	1,275	3,264	380	890	1,655	4,154
Miscellaneous	306	361	214	827	520	1,188
Total Revenue	56,285	73,310	20,346	17,401	76,631	90,711
Expenses:						
General Government	12,172	12,876	-	-	12,172	12,876
Public Safety	15,670	17,881	-	-	15,670	17,881
Community Development	1,913	4,019	-	-	1,913	4,019
Public Works	11,082	12,038	1	1	11,082	12,038
Parks and Recreation	5,746	7,608	1	-	5,746	7,608
Interest and Long-Term Debt	262	195	1	1	262	195
Water and Sewer Operations	-	-	16,892	17,072	16,892	17,072
Hurricane Expenses		13,841		1		
Total Expenses	46,845	68,458	16,892	17,072	63,737	71,689
Excess Revenues	9,440	4,852	3,454	329	12,894	19,022
Increase in Net Assets	9,440	4,852	3,454	329	12,894	19,022
Net Assets at Beginning of Year	230,857	240,297	45,798	49,252	276,655	289,549
Net Asset Restatement	-	-	-	-	0	0
Prior Period Adjustments	-	-			0	0
Net Assets at End of Year	240,297	245,149	49,252	49,581	276,655	289,549

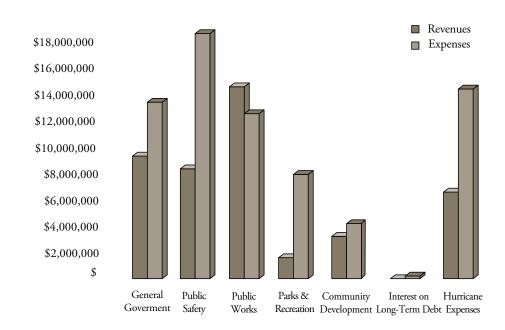
City of Weston Revenues and Expenditures

Revenues by Source

Expenditures by Source



Governmental Activities



Facts & Figures for 2006

Incorporated September 3, 1996 Form of Government Commission / Manager Elected Officials Mayor, 4 Commissioners at large, non-partisan	Diversity One Race: White: 86.4%; African American: 5.6%; Asian: 3.6%; Other race: 2.9%; Hispanic or Latino (of any race): 40.9%**
City Commission meetings 1 st and 3 rd Monday of each month at 7:00PM (meeting dates are subject to change) City Employees	Public Schools Elementary – 6; Middle – 2; High -1; Charter -1 Public School enrollment
Land Area	Municipal Parks
Population 61,629 (April 2006) Median Age. 34.2 years** Median Household Income. \$83,313** Median Family Income. \$91,851** Median Home Value. \$431,200**	Fire/EMS Statistics Station 55 3955 Bonaventure Boulevard 1 Rescue, 1 Engine, 1 Brush Truck, 1 Battalion Chief Station 67 951 Saddle Club Road 1 Rescue, 1 Engine

Facts & Figures for 2006

Station 81 17350 Royal Palm Boulevard	Health Care
1 Rescue, 1 Engine, 1 105' Aerial Ladder,	Cleveland Clinic Florida 50 beds
1 District Chief	Miami Children's Hospital Dan Marino Center
Fire Personnel	Weston Regional HealthPark
Calls for service	
Average response time	Major Businesses
Fire Safety Inspections	American Express, Andrx, Hyatt, Cleveland Clinic Florida,
New Construction inspections 429	Marriott, Broward County School Board, Sun-Sentinel,
Fire plan reviews	Publix, Vacation Village, Ultimate Software Group, Inc.
Public Education attendants	Occupational Licenses
	Hotels5
Police Statistics	Restaurants/Eateries86
Weston Police Services Building - 17300 Royal Palm Boulevard	Houses of Worship8
Police Personnel104	Municipal Media
Calls for Service	1 – Community Information Radio Station, 1680 AM
Total arrests	1 – Website, www.westonfl.org
Traffic citations	1 – Government Access Cable Channel
Parking citations	1 – Quarterly newsletter (circulation 22,500)
	1 - Annual Performance Report
Development statistics	
Site Plan reviews	*denotes 2000 census figures
Zoning Permits	**denotes 2005 US Census - American Community Survey
New single family homes17	*** denotes Industrial/Office/Commercial space
New non-residential square footage 45,526	
Total I/O/C*** square footage7,460,079	
Building Department statistics	
Plans reviewed (all types) 6,431 Inspections (all types)	

We Couldn't Have Said it Better if We Tried...

emails that were sent to City Hall web address

To All City Employees,

I just recently went to Weston and stayed at the Bonaventure Resort (great place by the way) and was very impressed with your city, my wife and I were so impressed that we decided to relocate to your city. We are actually in the process of selling our home and looking for one in Weston. So anticipating what will be an exciting and enjoyable life there, we wanted to say thanks for doing the right thing. Great place to live!!!!

Cesar Avila, Contracts Developer, Oakland California

My family was on vacation in Weston last week, I just had to tell you how impressed I was. I work in a planning and zoning office and know yours must be the best!!! The town is well planned, traffic, street scapes, shopping areas, landscaping, sidewalks, signs, are all so well done. Not only well planned but the people are all so pleasant. I've traveled to many places and your town is #1. Keep up what you are doing. Thank you for the experience. Please circulate this so all depts.. and town officials get the credit they deserve.

John, Nancy and Julia Rusatsky, Branford, Conneticut

I just wanted to let you all know that I recently spent a weeks honeymoon in the City of Weston, and was very impressed. Of course we were able to visit surrounding cities and got down to the Keys, but stayed in Weston at the Mizner Place. I currently work as a building inspector and when I'm in another city I'm interested to see how things work. I even got a chance to see one of your board meeting on television. I was very impressed with the landscaping, the uniform of how the buildings look, how safe you feel with the presence of the Broward County Sheriff's Department around every corner, and how clean everythin looked and felt. My new wife and I recently bought into a time share and look forward to coming back soon. Thank you for all the hard work you all do to keep the city looking good and feeling great.

Josh M. Richardson, City of Ridgeland, Mississippi

Greetings!

We were in your city recently and fell in love with the place! Is there a chance of sending some info on the cost of living and quality of life issues, etc?

Jason Lewis, Fox Sports Net Arizona, Phoenix, Arizona



Daniel J. Stermer *Commissioner*

Sharon Cheren *Commissioner*

Eric M. Hersh *Mayor*

Mercedes G. Henriksson *Commissioner*

Murray Chermak

Commissioner



"Our purpose is to maintain and enhance our community for the long-term well-being of our people and environment, through innovative leadership and the provision of cost-effective services."



The City of Weston